

TOWN OF ASHFORD

ANNUAL BUDGET 2023-2024

ANNUAL TOWN MEETING

TUESDAY, APRIL 18, 2023, 7:00 P.M.
To be held virtually via ZOOM

Ashford Annual Town Budget Meeting
Tuesday, April 18, 2023, 7:00 p.m.

Join Zoom Meeting

<https://us02web.zoom.us/j/83947492903?pwd=a0JUdkFXVUVlQXl3d2l4RUxEMmpNUT09>

Meeting ID: 839 4749 2903

Passcode: 06278

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BOARD OF SELECTMEN

William A. Falletti, First Selectman
Roger T. Phillips, Selectman
Cathryn E. Silver-Smith, Selectman

BOARD OF FINANCE

Judith A. Austin, Chairman
John C. W. Kopec
Garth Bean
Jesse Burnham
Angela C. Desanto
Paul A. Varga

Esther L. Jagodzinski, Alternate
Hugh M. McKenzie, Alternate
Christina Davis, Alternate

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TOWN OF ASHFORD

OFFICE OF THE SELECTMEN

LEGAL NOTICE

ANNUAL BUDGET MEETING/REFERENDUM

TUESDAY, APRIL 18, 2023, 7:00 P.M.

To be held virtually via ZOOM

To join the meeting please use the information provided at the bottom of this legal notice

The electors and citizens qualified to vote in Town Meetings in the Town of Ashford, Connecticut are hereby notified and warned that a Special Town Meeting/Annual Budget Meeting will be held via "ZOOM" on Tuesday, April 18, 2023 at 7:00 p.m.

The agenda for the Annual Budget Meeting is as follows:

1. To choose a moderator for said meeting; and
2. Shall the Town of Ashford appropriate the sum of **\$3,839,250** for the General Government budget, and **\$2,189,042** for the Capital Improvement budgets of the Town of Ashford for the fiscal year 2023-2024, the total appropriation being **\$6,028,292**; and
3. Shall the sum of \$23,603,830, the Town of Ashford's share of which is **\$3,680,487**, be appropriated for the operation and maintenance of the Regional District Number 19 Public School System for the July 1, 2023 to June 30, 2024 fiscal year.
4. Shall the Town of Ashford appropriate the sum of **\$8,578,536** for the Ashford Board of Education budget for the fiscal year 2023-2024.

Copies of the proposed appropriations budgets are available for review on the Town of Ashford website, www.ashfordtownhall.org. Hard copies will be available in the Town Clerk's Office during regular office hours.

NOTE: Pursuant to Section 7-7 of the General Statutes of Connecticut, Revision of 1958, as amended, no vote will be taken at said Special Town Meeting/Annual Budget Meeting upon items #2, #3 and #4. Rather, these items may be discussed at the meeting and shall be submitted to vote by voting tabulator at the Knowlton Memorial Hall on Tuesday, May 2, 2023 between the hours of 6:00 a.m. and 8:00 p.m.

QUESTION ONE

Shall the Town of Ashford appropriate the sum of **\$3,839,250** for the General Government budget, and **\$2,189,042** for the Capital Improvement budgets of the Town of Ashford for the fiscal year 2023-2024, the total appropriation being **\$6,028,292**; and

QUESTION TWO

Shall the sum of \$23,603,830, the Town of Ashford's share of which is **\$3,680,487**, be appropriated for the operation and maintenance of the Regional District Number 19 Public School System for the July 1, 2023 to June 30, 2024 fiscal year.

QUESTION THREE

Shall the Town of Ashford appropriate the sum of **\$8,578,536** for the Ashford Board of Education budget for the fiscal year 2023-2024.

The referendum to vote on questions #1, #2 and #3 will be held at Knowlton Memorial Hall, 25 Pompey Hollow Road, Ashford, Connecticut on Tuesday, May 2, 2023 between the hours of 6:00 a.m. and 8:00 p.m.

Voting tabulators will be used.

Absentee ballots will be available in the Town Clerk's Office during regular office hours and will become available on Wednesday, April 19, 2023.

William A. Falletti
First Selectman

Roger Phillips
Selectman

Cathryn E. Silver-Smith
Selectman

Ashford Annual Town Budget Meeting
Tuesday, April 18, 2023, 7:00 p.m.

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ASHFORD BOARD OF SELECTMEN
2023-2024 Proposed Budget
Cover Sheet

As of 3/28/23

Summary

	2022-2023 Approved	2023-2024 Proposed	
TOWN BUDGET TOTAL	3,841,716.00	3,839,250.00	-0.06%
ESTIMATED REVENUES	673,400.00	804,113.00	19.41%
TOTAL TO BE RAISED BY TAXES	3,168,316.00	3,035,137.00	
SCHOOL BUDGET TOTAL	8,337,427.00	8,578,536.00	2.89%
ESTIMATED REVENUES	3,459,062.00	3,332,582.00	-3.66%
TOTAL TO BE RAISED BY TAXES	4,878,365.00	5,245,954.00	
REGION 19 TOTAL	3,502,539.00	3,680,487.00	5.08%
TOTAL	11,549,220.00	11,961,578.00	
NET COLLECTABLE GRAND LIST	\$365,691,095	\$369,358,098	
NET ADJUST-98% COLLECTION	\$358,377,273	\$361,970,936	

ONE MIL = \$361,971

CURRENT MIL RATE = 32.265

PROPOSED INCREASE .82 MILS

ASHFORD BOARD OF FINANCE

April 4, 2023

Fellow Citizens of Ashford,

The attached budget is intended to provide you with information to evaluate the Town's proposed spending plan for FY 2023-2024, which will be presented by the Board of Selectman during the **Annual Town Meeting on Tuesday, April 18, 2023, at 7:00 p.m. virtually via "Zoom"**.

After the Town Meeting, it is expected that this budget will go to **Referendum on Tuesday, May 2, 2023, voting will be from 6 a.m. to 8:00 pm at Knowlton Hall, 25 Pompey Hollow Rd (Rte. 44), Ashford, CT 06278**

2023-2024 BUDGET PREPARATION

During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals (attached)*
- *Ashford Board of Finance Budget Policies*
- Changes in GASB (Governmental Accounting Standards Board) Requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- Ashford 2022 Grand List: Total Net value is \$369,358,098 an increase of \$3,667,003 over 2021 Grand List
 - Motor Vehicles: \$43,026,427
 - Real Estate & Personal Property: \$322,664,668
- Capital Non-Recurring Fund Balance
- General Fund Unassigned Fund Balance
- Unexpended Education Fund Account (CGS, Sec. 10-248a)
- Education Minimum Budget Requirement (CGS, Sec. 10-262j)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET HIGHLIGHTS

Total Spending Plan

Ashford's proposed total spending plan for FY 2023-2024 is \$17,079,600

	<i>Increase/Decrease</i>			
	<i>As compared to FY 22-23</i>			
General Fund (Operating) Budget	\$16,078,145	416,591	7.91%	Increase
General Government	\$3,839,250	(\$2,466)	-.06%	decrease
Ashford Board of Education	\$8,578,536	\$241,109	2.89%	Increase
Region 19 Board of Education	\$3,680,487	\$177,948	5.1%	Increase
 Capital Improvements Budget	 \$2,189,042	 \$1,187,587	 46%	 Increase
 Total Spending Plan	 \$17,079,600	 \$1,604,178	 9.3%	 Increase

Mil Rates

Currently FY 22-23, Ashford's real estate, personal property and motor vehicle mil rate is 32.265, with a mil valued at \$359,182.36. The proposed Ashford FY 2023-2024 town budget mil rate would be 33.08 mils, an increase of .82 mils with one mil realizing \$360,990,936 in revenue based on the 2022 grand list. The formula to compute an estimate of taxes are as follows: multiply assessment of the property by the mil rate and divide by \$1,000 and this will total amount of taxes due.

General Government

\$3,839,250

The Board of Selectmen presented to the BOF on March 9th, a budget request decrease of (\$2,466) from the FY 22-23 budget. The BOS FY 23-24 proposed budget increases >1000.00 are mainly attributable to:

- General wage across multiple departments
- Youth Services Dept 225.48000 & 225.71000 \$17,121
- benefit increases 16% Dept 71000 \$71,780
- Municipal insurance Dept 72000 \$7,830
- Additional Transfer station Staff & increase in hauling fees, Dept 3000 \$45,000
- Increase wages and supplies for Ashford Volunteer Fire Department, Dept 92000 \$69,470
- Increase in Public Works Dept 31000 wages & Dept 32000 Materials: i.e. gravel, salt/ice control, culvert etc.
- Dept 33000 parts & equipment \$42,600
- Civic & Culture-adding contribution to United Services Dept 44000 \$3,029
- Debt Service declined (-192,800)

Ashford Board of Education (BOE)

\$8,578,536

The Board of Education presented to the BOF on January 14th, a budget request increase of \$241,109 (2.89%) above the FY 22-23 budget. The BOE FY 23-24 proposed budget increases are mainly attributable to:

- Certified, non-certified staff and paraprofessional contractual salary increases
- Employee Medical and Life Insurance
- Additional Staff 1.5 (School Psychologist & Reading Interventionist)

Copies of the Board of Education detailed budget are available on the Ashford School's website.

Regional School District-19 Board of Education \$3,680,487 (Ashford Share)

The budget proposed by the Region-19 School Superintendent has increased by \$177,948. For FY 23-24 the requested budget amount is \$23,603,830 with Ashford's share projected to be \$3,680,487. The referendum for Region 19 will be held Tuesday, May 2nd, 2023. Reminder: each town is responsible for a proportionate share based on their sending student population, which is set every October 1st. **Ashford budget cycle has a higher student enrollment as compared to our tri-town partners so Ashford is paying a high percentage. The Board of Finance wants everyone to be aware that in the following budget cycle, FY 23-24, our student population may return to its historically proportionate position. This means that even with a zero increase in Region-19 expenses Ashford residents will need to anticipate an increase expenditure to cover our share of the Region-19 budget in the next fiscal year**

Capital Improvements

\$2,189,042

The Capital Improvement Projects budget has no impact on the proposed 2023-2024 mil rate. State LOCIP and Town Aid Road grants totaling \$197,600 will be used to offset primarily DPW capital expenses. A \$500,000 CT Grant from DECD will be used to offset the cost of the Cadlerock property remediation. Ashford School's Unexpended Fund & insurance reimbursement will contribute \$135,497 toward the upgrades of a generator and fire alarm system. The remaining \$355,945 of capital improvements will be funded by the Town's Capital Non-Recurring (CNR) Fund. The proposed Capital Improvement Projects plan for 2023-2024 is described in the *Five-Year Capital Improvement Program 2023-2024* section of this package.

Revenues

Non-property Town and State General Fund revenues for FY 23-24 are anticipated to be \$4,136,695.

General Fund – Unassigned Fund Balance

Revenues the Town receives are captured in the General Fund. Revenues not designated for a specific purpose are considered Unassigned (uncommitted).

The June 30, 2022 audited Unassigned Fund balance was \$2,071,758 which is 13.6% of the total General Fund budget basis expenditures. A healthy Unassigned Fund balance is generally 10-15% of a town's Operating Budget.

As stated in *Ashford Financial Management Goals*, which are in keeping with auditor recommendations and are included in Moody's assessment of the Town's credit worthiness, we do not use the Unassigned Fund balance to offset Ashford's annual operating budget (decrease the mill rate); to do so would have an inherently destabilizing impact on current and future operating budgets.

The Board of Finance

- Maintains an Unassigned Fund balance of approximately 10% of the current year Operating budget to:
 - Ensure adequate cash flow during the fiscal year.
 - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year. Note, Ashford's budget is decided prior to state budget finalization
- Transfers the Unassigned Fund Balance in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g.,

road resurfacing). This prevents large fluctuations in the mill rate from year-to-year for municipal purchases and improvements.

Capital Non-Recurring (CNR) Fund

The June 30, 2022 audited CNR Fund balance decreased \$131,794. FY 22-23, the Capital Projects Five Year Plan anticipates utilizing \$204,468 of CNR funds toward suggested funding. On March 3, 2022, the Board of Finance made a transfer of \$204,468 from the Unassigned Fund Balance to the CNR Fund for Oil Tank Ashford school and capital municipal needs. Review the projects listed in the *5 Year Local Capital Improvement Plan* section of this budget package to see what projects were approved by the BOF.

I strongly encourage Ashford citizens to attend the Ashford Town Meeting via "Zoom" Tuesday, April 18th, 7:00 p.m., to share their views on the proposed budget with our Town officials and other Ashford taxpayers.

Please contact me at bofashford@ashfordtownhall.org if you have questions or comments for the BOF.

Respectfully yours,

Judith Austin, Chairman, Board of Finance

TOWN OF ASHFORD FINANCIAL MANAGEMENT POLICY

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. This policy will be periodically reviewed to keep it current.

FINANCIAL REPORTING PERFORMANCE

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, and the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately ten to fifteen (10-15) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

TOWN OF ASHFORD FINANCIAL MANAGEMENT POLICY

- The five-year capital improvement plan will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum cash availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will be maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE

- The Board of Finance will propose, and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

TOWN OF ASHFORD FINANCIAL MANAGEMENT POLICY

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues annually during the budget cycle.
- Special Revenue Funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
 - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
 - The creation of any new special revenue fund must be approved by the Board of Finance.
 - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be periodically re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged, and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

TOWN GOVERNMENT

ESTIMATES OF EXPENDITURES

FUND 110

2023-2024

TOWN OF ASHFORD
PROPOSED BUDGET INFO 2023/24
BOARD OF FINANCE

		EXPENDITURES As of 3/28/23						
EXPENDITURES:		ACTUAL 2021/22	BUDGET 2022/23	ACTUAL EXPENDITURES TO DATE	PROPOSED 2023/24	PERCENT CHANGE	INCREASE +/-	
GENERAL GOVERNMENT						0.53%	\$	1,103.00
BD OF SELECTMAN	\$	171,744.00	\$ 208,862.00	\$ 115,897.95	\$ 209,965.00	#DIV/0!	\$	10.00
AFTER SCHOOL PROGRAM	\$	-	\$ -	\$ -	\$ 10.00	-2.22%	\$	(1,000.00)
TOWN COUNSEL	\$	40,038.00	\$ 45,000.00	\$ 43,177.15	\$ 44,000.00	5.84%	\$	2,600.00
INFORMATION TECHNOLOGY	\$	45,501.00	\$ 44,528.00	\$ 22,394.23	\$ 47,128.00	-16.86%	\$	(5,170.00)
KNOWLTON HALL	\$	26,837.00	\$ 30,661.00	\$ 18,567.81	\$ 25,491.00	2.89%	\$	2,000.00
TOWN HALL BLDG	\$	52,958.00	\$ 69,118.00	\$ 44,604.13	\$ 71,118.00	2.72%	\$	440.00
TOWN PROPERTY MAINT	\$	11,295.00	\$ 16,182.00	\$ 8,705.55	\$ 16,622.00	5.41%	\$	3,426.00
SENIOR CENTER/JEW SMITH BLDG	\$	61,249.00	\$ 63,326.00	\$ 43,946.87	\$ 66,752.00	1.00%	\$	286.00
BD OF FINANCE	\$	21,754.00	\$ 28,510.00	\$ 23,363.00	\$ 28,796.00	-1.67%	\$	(1,469.00)
ASSESSOR	\$	84,136.00	\$ 87,913.00	\$ 61,737.42	\$ 86,444.00	0.00%	\$	-
BAA	\$	1,128.00	\$ 1,700.00	\$ -	\$ 1,700.00	2.59%	\$	2,272.00
REVENUE COLLECTOR	\$	78,654.00	\$ 87,724.00	\$ 47,767.71	\$ 89,996.00	-2.06%	\$	(2,991.00)
TREASURER	\$	163,759.00	\$ 145,080.00	\$ 44,909.02	\$ 142,089.00	4.15%	\$	5,953.00
TOWN CLERK	\$	137,304.00	\$ 143,283.00	\$ 91,875.98	\$ 149,236.00	-5.24%	\$	(2,279.00)
REGISTRAR OF VOTERS	\$	26,590.00	\$ 43,516.00	\$ 24,652.15	\$ 41,237.00	8.27%	\$	2,450.00
EMERGENCY SERVICES	\$	33,525.00	\$ 29,635.00	\$ 11,510.30	\$ 32,085.00	0.99%	\$	4,105.00
DPW ADMINISTRATION	\$	416,960.00	\$ 416,407.00	\$ 283,796.26	\$ 420,512.00	7.59%	\$	11,500.00
ROADS & BRIDGES	\$	143,729.00	\$ 151,500.00	\$ 99,509.74	\$ 163,000.00	0.00%	\$	-
DPW BLDG	\$	27,786.00	\$ 26,000.00	\$ 16,343.34	\$ 26,000.00	4.76%	\$	4,000.00
DPW EQUIP MAINT	\$	107,981.00	\$ 84,000.00	\$ 90,076.47	\$ 88,000.00	13.42%	\$	45,000.00
TRANSFER STATION	\$	305,599.00	\$ 335,360.00	\$ 215,496.40	\$ 380,360.00	6.53%	\$	3,029.00
AREA AGENCIES	\$	44,818.00	\$ 46,360.00	\$ 37,023.92	\$ 49,389.00	0.53%	\$	41.00
AGENT FOR ELDERLY	\$	6,384.00	\$ 7,714.00	\$ 5,416.20	\$ 7,755.00	0.00%	\$	-
COMMISSION ON AGING	\$	597.00	\$ 700.00	\$ 169.67	\$ 700.00	2.28%	\$	391.00
SEXTON	\$	16,259.00	\$ 17,159.00	\$ 8,730.04	\$ 17,550.00	-1.21%	\$	(675.00)
PLANNING & ZONING	\$	52,468.00	\$ 55,875.00	\$ 35,292.02	\$ 55,200.00	0.00%	\$	-
ZBA	\$	947.00	\$ 1,025.00	\$ -	\$ 1,025.00	0.00%	\$	-
INLAND WETLANDS	\$	9,884.00	\$ 14,360.00	\$ 3,382.29	\$ 14,360.00	0.00%	\$	-
CONSERVATION	\$	524.00	\$ 1,925.00	\$ 410.00	\$ 1,925.00	0.00%	\$	-
BLDG DEPARTMENT	\$	80,089.00	\$ 84,267.00	\$ 45,991.40	\$ 84,267.00	0.00%	\$	-
EDC	\$	1,195.00	\$ 1,950.00	\$ -	\$ 1,950.00	-80.00%	\$	(16.00)
WPC	\$	-	\$ 20.00	\$ -	\$ 4.00	15.95%	\$	71,780.00
EMPLOYEE BENEFITS	\$	433,659.00	\$ 449,899.00	\$ 272,142.05	\$ 521,679.00	20.08%	\$	7,830.00
MUNICIPAL INSURANCE	\$	38,062.00	\$ 39,000.00	\$ 25,140.27	\$ 46,830.00	-81.76%	\$	(192,800.00)
DEBT	\$	240,200.00	\$ 235,800.00	\$ 235,800.00	\$ 43,000.00	-63.53%	\$	(54,000.00)
CONTINGENCY	\$	-	\$ 85,000.00	\$ -	\$ 31,000.00	12.09%	\$	89,718.00
TRANSFER TO OTHER FUNDS	\$	850,533.00	\$ 742,357.00	\$ 426,146.25	\$ 832,075.00			
	\$	3,734,146.00	\$ 3,841,716.00	\$ 2,403,975.59	\$ 3,839,250.00	-0.06%	\$	(2,466.00)
TOTAL GENERAL TOWN	\$	3,734,146.00	\$ 3,841,716.00	\$ 2,403,975.59	\$ 3,839,250.00	-0.06%	\$	(2,466.00)
BOARD OF EDUCATION	\$	7,915,110.00	\$ 8,337,427.00	\$ 3,706,630.46	\$ 8,578,536.00	2.89%	\$	241,109.00
REGION 19	\$	3,511,472.00	\$ 3,502,539.00	\$ 2,769,600.00	\$ 3,680,487.00	5.08%	\$	177,948.00
TOTAL BUDGET	\$	15,160,728.00	\$ 15,681,682.00	\$ 8,880,206.05	\$ 16,098,273.00	7.91%	\$	416,591.00

revised 3/22/2023

GENERAL GOVERNMENT DEPT: 11000

BD OF SELECTMEN

	ADOPTED 2022-23	PROPOSED 2023-24
51310-First Selectman Wages	\$ 62,624	\$ 64,190
51311-Selectmen Wages	\$ 12,703	\$ 13,021
51510-Office Admin Wages	\$ 62,475	\$ 64,037
51560-Part time Wages	\$ 4,487	\$ 2,244
51561-Selectmen's Clerk 35 hrs-Floating position	\$ 38,278	\$ 38,278
55411-Mileage	\$ -	\$ -
55512-Advertising	\$ 1,000	\$ 1,000
55513-Printing & Binding-Citizens Notice	\$ 25,000	\$ 25,000
55514-Postage	\$ 100	\$ 100
55527-Contracted Services	\$ -	\$ -
56817-Office Supplies	\$ 885	\$ 885
56825-Misc Expenses	\$ 500	\$ 500
59514-Volunteer Incentives	\$ 10	\$ 10
59515-Memorial Day Expenses	\$ 800	\$ 500
July 4th Celebration	\$ -	\$ 200
	<u>\$ 208,862</u>	<u>\$ 209,965</u>

revised 3/22/23
GENERAL GOVERNMENT DEPT:

AFTER SCHOOL PROGRAM

	ADOPTED 2022-23	PROPOSED 2023-24
Recreation-After School Program	\$ -	\$ 10
	<u>\$ -</u>	<u>\$ 10</u>

	ADOPTED 2022-23	PROPOSED 2023-24
53422-LEGAL FEES	\$ 30,000	\$ 30,000
58209-LEGAL/ENGINEERING	\$ 15,000	\$ 14,000
NECCOG Engineering-\$10,256.00 \		
GIS Program (mapping)-\$3302.00	<u>\$ 45,000</u>	<u>\$ 44,000</u>

revised 3/22/23
GENERAL GOVERNMENT DEPT: 11110

INFORMATION TECHNOLOGY

	ADOPTED 2022-23	PROPOSED 2023-24
55527-CONTRACTED SERVICES-Savage, Charter, C	\$ 35,328	\$ 35,328
57505-IT-NON CAPITAL EQUIPMENT	\$ 9,200	\$ 9,200
WEBMASTER	\$ 2,600	\$ 2,600
	<u>\$ 44,528</u>	<u>\$ 47,128</u>

	ADOPTED 2022-23	PROPOSED 2023-24
54110-ELECTRICITY	\$ 6,900	\$ 7,500
54114-WATER	\$ 700	\$ 700
54210-BLDG REPAIRS	\$ 4,000	\$ 3,000
55521-TELEPHONE	\$ 975	\$ 1,400
55527-CONTRACTED SERVICES-Frontier, Willingt	\$ 6,891	\$ 6,891
56311-FUEL OIL	\$ 11,195	\$ 6,000
	<u>\$ 30,661</u>	<u>\$ 25,491</u>

	ADOPTED 2022-23	PROPOSED 2023-24
54110-ELECTRICITY	\$ 25,420	\$ 25,420
54114-WATER	\$ 2,000	\$ 2,000
54210-BLDING REPAIRS	\$ 5,000	\$ 5,000
55521-TELEPHONE	\$ 6,000	\$ 6,000
55527-CONTRACTED SERVICES-Savin, Cleaning Se	\$ 22,698	\$ 22,698
56311-FUEL OIL	\$ 8,000	\$ 10,000
	<u>\$ 69,118</u>	<u>\$ 71,118</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51410-CUSTODIAL	\$ -	
54110-ELECTRICITY	\$ 3,120	\$ 3,120
54111-CT CLEAN ENERGY	\$ 500	\$ 500
54113-STREET LIGHTING	\$ 3,802	\$ 3,802
54114-WATER	\$ 350	\$ 350
54218-PROPERTY MAINT	\$ 5,200	\$ 5,200
54219-LANDSCAPING	\$ 750	\$ 750
55527-CONTRACTED SERVICES-Pest control	\$ 360	\$ 800
56111-CUSTODIAL SUPPLIES	\$ 1,000	\$ 1,000
56313-PROPANE	\$ 1,100	\$ 1,100
	<u>\$ 16,182</u>	<u>\$ 16,622</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51560-SR CTR DIRECTOR WAGES	\$ 25,077	\$ 25,697
54111-ELECTRICITY	\$ 4,600	\$ 4,600
54210-BLDG REPAIRS	\$ 3,500	\$ 3,500
54211-EQUIPMENT REPAIRS	\$ 200	\$ 500
54224-VEHICLE REPAIRS	\$ 300	\$ 300
55410-CONF/DUES/SCHOOL	\$ 270	\$ 270
55411-MILEAGE	\$ 50	\$ 150
55514-POSTAGE	\$ 270	\$ 300
55521-TELEPHONE/INTERNET	\$ 1,250	\$ 1,525
55527-CONTRACTED SERVICES	\$ 1,300	\$ 1,300
55528-CLEANING SERVICES	\$ 5,000	\$ 5,710
56611-CUSTODIAL SUPPLIES	\$ 1,600	\$ 1,600
56313-PROPANE	\$ 5,500	\$ 8,200
56815-PROGRAM EXPENSES	\$ 9,900	\$ 12,500
56817-OFFICE SUPPLIES	\$ 500	\$ 500
57515-OTHER EQUIP-NON CAPITAL	\$ 4,009	\$ 100
	<u>\$ 63,326</u>	<u>\$ 66,752</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51561-RECORDING SECRETARY	\$ 2,320	\$ 2,320
53423-CONSULTANTS	\$ 350	\$ 350
53424-AUDIT EXPENSES	\$ 24,790	\$ 24,776
55410-CONF/DUES/SCHOOL	\$ 200	\$ 200
55512-ADVERSTISING	\$ 300	\$ 600
55513-PRINTING & BINDING	\$ 250	\$ 250
55514-POSTAGE	\$ 50	\$ 50
56723-SUBSCRIPTIONS/BOOKS	\$ 50	\$ 50
56816-COPIER SUPPLIES	\$ 100	\$ 100
56817-OFFICE SUPPLIES	\$ 100	\$ 100
	<u>\$ 28,510</u>	<u>\$ 28,796</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51411-ASSESSOR WAGES	\$ 64,854	\$ 66,476
55410-CONF/DUES/SCHOOL	\$ 3,640	\$ 950
55411-MILEAGE	\$ 350	\$ 400
55510-DATA PROCESSING	\$ 14,105	\$ 14,843
55512-ADVERTISING	\$ 200	\$ 250
55514-POSTAGE	\$ 850	\$ 900
56723-SUBSCRIPTIONS/BOOKS	\$ 2,014	\$ 1,625
56817-OFFICE SUPPLIES	\$ 900	\$ 1,000
57505-OTHER EQUIP-NON CAPITAL EQUIP	\$ 1,000	
	<u>\$ 87,913</u>	<u>\$ 86,444</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51312-BAA WAGES	\$ 1,340	\$ 1,340
55410-CONF/DUES/SCHOOL	\$ 200	\$ 200
55512-ADVERTISING	\$ 160	\$ 160
	<u>\$ 1,700</u>	<u>\$ 1,700</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51313-REVENUE COLLECTOR WAGES	\$ 64,854	\$ 66,476
51560-PART TIME WAGES	\$ 6,600	\$ 6,600
54211-EQUIPMENT REPAIRS	\$ 125	\$ 125
54212-EQUIPMENT MAINT. CONTRACTUAL	\$ 290	\$ 290
55410-CONF/DUES/SCHOOL	\$ 1,305	\$ 1,305
55411-MILEAGE	\$ 1,000	\$ 1,000
55510-DATA PROCESSING	\$ 7,900	\$ 8,400
55512-ADVERTISING	\$ 200	\$ 200
55514-POSTAGE	\$ 3,800	\$ 3,950
56816-COPIER SUPPLIES	\$ 300	\$ 300
56817-OFFICE SUPPLIES	\$ 300	\$ 300
56821-COMPUTER SUPPLIES	\$ 750	\$ 750
59512-STATE MV FEE	\$ 300	\$ 300
	<u>\$ 87,724</u>	<u>\$ 89,996</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51312-TREASURER WAGES	\$ 23,620	\$ 26,208
51413-DEPUTY TREASURER WAGES	\$ 37,807	\$ 44,656
51414-ADMIN ASSISTANT WAGES	\$ 62,708	\$ 50,000
53400-OTHER PROF & TECH SERVICES	\$ 9,500	\$ 9,500
55410-CONF/DUES/SCHOOL-GFOA	\$ 220	\$ 500
55411-MILEAGE	\$ 100	\$ 100
55510-DATA PROCESSING	\$ 7,800	\$ 7,800
55514-POSTAGE	\$ 750	\$ 750
56817-OFFICE SUPPLIES	\$ 1,600	\$ 1,600
59509-PERMITS & FEES	\$ 975	\$ 975
	<u>\$ 145,080</u>	<u>\$ 142,089</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51314-TOWN CLERK WAGES-SCHOOL/CONF	\$ 200	\$ 500
51315-TOWN CLERK WAGES	\$ 64,854	\$ 66,476
51415-ASST TOWN CLERK WAGES	\$ 2,000	\$ 250
51421-ASST TOWN CLERK WAGES	\$ 44,444	\$ 45,555
54211-EQUIPMENT REPAIRS	\$ 500	\$ 500
55410-CONF/DUES/SCHOOL	\$ 2,235	\$ 4,410
55510-DATA PROCESSING	\$ 3,100	\$ 4,295
55512-ADVERTISING	\$ 1,500	\$ 2,500
55514-POSTAGE	\$ 2,000	\$ 2,000
55515-INDEXING & RECORDING	\$ 18,000	\$ 18,000
55517-VITAL STATISTICS	\$ 50	\$ 50
55518-SECURITY FILMING	\$ 700	\$ 700
56722-BOOK REPAIRS	\$ 1,000	\$ 1,000
56817-OFFICE SUPPLIES	\$ 2,700	\$ 3,000
	<u>\$ 143,283</u>	<u>\$ 149,236</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51560-REGISTRAR OF VOTERS WAGES	\$ 30,183	\$ 28,187
53400-PROFESSIONAL & TECH SERVICES	\$ 3,275	\$ 2,225
54211-EQUIPMENT REPAIRS	\$ -	\$ 300
54212-EQUIP. MAINT. CONTRACT	\$ -	\$ 750
55410-CONF/DUES/SCHOOL	\$ 3,340	\$ 3,780
55411-MILEAGE	\$ 955	\$ 795
55514-POSTAGE	\$ 700	\$ 700
56817-OFFICE SUPPLIES	\$ 665	\$ 350
56820-ELECTION SUPPLIES	\$ 4,398	\$ 4,035
56821-COMPUTER SUPPLIES	\$ -	\$ 115
	<u>\$ 43,516</u>	<u>\$ 41,237</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51513-FIRE MARSHALL WAGES	\$ 14,050	\$ 15,000
52315-TRAINING	\$ 100	\$ 100
53400-PROFESSIONAL & TECH SERVICES	\$ 100	\$ 100
54212-EQUIP MAINT CONTRACTED	\$ 4,000	\$ 4,500
55410-CONF/DUES/SCHOOL	\$ 175	\$ 175
55523-BURNING OFFICIAL	\$ 500	\$ 500
55524-DEPUTY FIRE MARSHALL	\$ 500	\$ 1,500
55525-EMERGENCY MANAGEMENT	\$ 10,000	\$ 10,000
55530-TREE WARDEN	\$ 10	\$ 10
56825-MISC EXPENSES	\$ 100	\$ 100
57505-NON CAPITAL EQUIPMENT	\$ 100	\$ 100
	<u>\$ 29,635</u>	<u>\$ 32,085</u>

PUBLIC WORKS

DEPT: 31000

DPW ADMINISTRATION

	ADOPTED 2022-23	PROPOSED 2023-24
51416-PUBLIC WORKS WAGES	\$ 288,117	\$ 294,112
51417-PUBLIC WORKS OVERTIME	\$ 40,000	\$ 40,000
51418-MEALS	\$ 2,000	\$ 2,000
51515-PUBLIC WORKS FOREMAN WAGES	\$ 71,890	\$ 70,000
51560-PART TIME WAGES	\$ 10,000	\$ 10,000
52312-CLOTHING ALLOWANCE	\$ 3,000	\$ 3,000
52313-DRUG & ALCOHOL TESTING	\$ 400	\$ 400
55410-CONF/DUES/SCHOOL	\$ 1,000	\$ 1,000
	<u>\$ 416,407</u>	<u>\$ 420,512</u>

	ADOPTED 2022-23	PROPOSED 2023-24
54311-EQUIPMENT RENTAL	\$ 1,000	\$ 1,000
54321-CATCH BASIN CLEANING	\$ 6,000	\$ 6,500
54322-BRIDGE MAINT	\$ 3,000	\$ 6,000
56219-HAND TOOLS	\$ 500	\$ 500
56221-TREE REMOVAL	\$ 5,000	\$ 6,000
56222-E & S CONTROL	\$ 1,000	\$ 1,000
56223-ASPHALT MATERIALS	\$ 18,000	\$ 18,000
56224-SAND/GRAVEL/CEMENT	\$ 25,000	\$ 27,000
56225-SALT/ICE CONTROL	\$ 70,000	\$ 71,000
56226-PIPE/CULVERT MATERIALS	\$ 8,000	\$ 10,000
56227-FENCING MATERIALS	\$ 1,000	\$ 2,000
56228-SIGNS & SIGNALS	\$ 3,000	\$ 3,000
56229-WINTER SAND	\$ 10,000	\$ 11,000
	<u>\$ 151,500</u>	<u>\$ 163,000</u>

PUBLIC WORKS

DEPT: 32500

DPW-BLDG MAINT.

	ADOPTED 2022-23	PROPOSED 2023-24
54110-ELECTRICITY	\$ 5,600	\$ 5,600
54209-BLDG MAINT	\$ 4,000	\$ 4,000
54225-WASTE DISPOSAL	\$ 1,000	\$ 1,000
55521-TELEPHONE	\$ 2,400	\$ 2,400
55527-CONTRACTED SERVICES	\$ 3,000	\$ 3,000
56313-PROPANE	\$ 6,500	\$ 6,500
56815-PROGRAM EXPENSES	\$ 3,500	\$ 3,500
	<u>\$ 26,000</u>	<u>\$ 26,000</u>

	ADOPTED 2022-23	PROPOSED 2023-24
54216-RADIO MAINT	\$ 2,000	\$ 2,000
54224-VEHICLE REPAIRS	\$ 8,500	\$ 8,500
56411-GASOLINE	\$ 5,000	\$ 5,000
56412-DIESEL	\$ 22,000	\$ 20,000
54613-TIRES & CHAINS	\$ 5,000	\$ 6,000
56414-LUBRICATION	\$ 3,500	\$ 4,500
56416-TRUCK PARTS	\$ 18,000	\$ 20,000
56417-EQUIPMENT PARTS	\$ 18,000	\$ 20,000
56418-WELDING SUPPLIES	\$ 1,500	\$ 1,500
56419-HAND TOOLS	\$ 500	\$ 500
	<u>\$ 84,000</u>	<u>\$ 88,000</u>

revised 3/6/2023

PUBLIC WORKS

DEPT: 34000

TRANSFER STATION

	ADOPTED 2022-23	PROPOSED 2023-24
51422-RECYCLING PART TIME WAGES	\$ 74,210	\$ 94,210
52312-CLOTHING ALLOWANCE	\$ 1,000	\$ 1,000
53400-PROF & TECH SERVICES	\$ 1,500	\$ 1,500
54110-ELECTRICITY	\$ 2,000	\$ 2,000
54211-EQUIPMENT REPAIRS	\$ 2,000	\$ 2,000
54214-WASTE RECYCLING DISP/HAULING	\$ 240,000	\$ 260,000
54220-CONTAMINATED MATERIAL DISPOSAL	\$ 2,000	\$ 2,000
54221-NEROC FEES	\$ 3,500	\$ 3,500
54222-SITE MAINT. MATERIAL HANDLING	\$ 1,000	\$ 1,000
54223-HOUSEHOLD CHEMICAL	\$ 3,000	\$ 3,000
55513-PRINTING & BINDING	\$ -	\$ 5,000
55514-POSTAGE	\$ -	\$ -
55521-TELEPHONE	\$ 650	\$ 650
56417-EQUIPMENT PARTS	\$ 2,000	\$ 2,000
59226-PERMITS & LICENSING	\$ 2,500	\$ 2,500
	<u>\$ 335,360</u>	<u>\$ 380,360</u>

	ADOPTED 2022-23	PROPOSED 2023-24
59213-DIAL A RIDE	\$ 2,523	\$ 2,599
59214-EASTERN CT CONSERVATION DISTRICT	\$ 500	\$ 500
59217-SEXUAL ASSAULT CRISIS CENTER	\$ 600	\$ 500
59218-THAMES VALLEY COUNCIL	\$ 1,870	\$ 2,057
59221-C.O.S.T.	\$ 975	\$ 975
59222-CCM	\$ 2,704	\$ 2,704
59225-CT LEGAL SERVICES	\$ 1,000	\$ 1,000
59228-EASTERN HIGHLANDS HEALTH DEPT.	\$ 24,482	\$ 24,329
59235-WALKING WEEKEND	\$ 500	\$ 500
59237-NECCOG	\$ 4,604	\$ 4,605
59239-REGIONAL PROBAGE COURT	\$ 4,602	\$ 4,602
59240-ACCESS COMM ACTION	\$ 1,000	\$ 1,000
59242-VNHSC	\$ 1,000	\$ 1,000
UNITED SERVICES		\$ 3,018
	<u>\$ 46,360</u>	<u>\$ 49,389</u>

CIVIC & CULTURAL DEPT: 45000

AGENT FOR ELDERLY

	ADOPTED 2022-23	PROPOSED 2023-24
51560-PART TIME WAGES	\$ 6,384	\$ 6,425
56815-PROGRAM EXPENSES	\$ 1,330	\$ 1,330
	<u>\$ 7,714</u>	<u>\$ 7,755</u>

CIVIC & CULTURAL DEPT: 46000

COMM. ON AGING

	ADOPTED 2022-23	PROPOSED 2023-24
56815-PROGRAM EXPENSES	\$ 700	\$ 700
	<u>\$ 700</u>	<u>\$ 700</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51561-SEXTON WAGES	\$ 4,000	\$ 4,000
55410-CONF/DUES/SCHOOLS	\$ 250	\$ 250
55527-CONTRACTED SERVICES	\$ 9,609	\$ 10,000
56114-CEMETERY REPAIR SUPPLIES	\$ 3,000	\$ 3,000
56228-SIGNS & SIGNALS	\$ 200	\$ 200
56723-SUBSCRIPTIONS/BOOKS	\$ 100	\$ 100
	<u>\$ 17,159</u>	<u>\$ 17,550</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51561-RECORDING SECRETARY	\$ 1,105	\$ 1,200
53400-OTHER PROF & TECH SERVICES	\$ 51,870	\$ 50,000
55410-CONF/DUES/SCHOOLS	\$ 1,000	\$ 500
55411-MILEAGE	\$ 50	\$ 50
55512-ADVERTISING	\$ 800	\$ 2,400
55514-POSTAGE	\$ 125	\$ 125
56723-SUBSCRIPTIONS/BOOKS	\$ 125	\$ 125
56817-OFFICE SUPPLIES	\$ 800	\$ 800
	<u>\$ 55,875</u>	<u>\$ 55,200</u>

	ADOPTED 2022-23	PROPOSED 2023-24
55410-CONF/DUES/SCHOOL	\$ 500	\$ 500
55512-ADVERTISING	\$ 500	\$ 500
55514-POSTAGE	\$ 25	\$ 25
	<u>\$ 1,025</u>	<u>\$ 1,025</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51561-RECORDING SECRETARY	\$ 500	\$ 500
53400-OTHER PROF & TECH SERVICES	\$ 11,000	\$ 11,000
53423-CONSULTANTS	\$ 1,000	\$ 1,000
55410-CONE/DUES/SCHOOL	\$ 1,000	\$ 1,000
55411-MILEAGE	\$ 10	\$ 10
55512-ADVERTISING	\$ 400	\$ 400
55514-POSTAGE	\$ 100	\$ 100
56723-SUBSCRIPTIONS/BOOKS	\$ 50	\$ 50
56817-SUPPLIES	\$ 300	\$ 300
	<u>\$ 14,360</u>	<u>\$ 14,360</u>

	ADOPTED 2022-23	PROPOSED 2023-24
55410-CONF/DUES/SCHOOL	\$ 150	\$ 150
55512-ADVERTISING	\$ -	\$ -
55514-POSTAGE	\$ 100	\$ 100
55522-MAPPING	\$ 150	\$ 150
56723-SUBSCRIPTIONS/BOOKS	\$ 100	\$ 100
56815-PROGRAM EXPENSES	\$ 1,075	\$ 1,075
56817-SUPPLIES	\$ 350	\$ 350
	<u>\$ 1,925</u>	<u>\$ 1,925</u>

	ADOPTED 2022-23	PROPOSED 2023-24
51420-BLDG CLERK WAGES	\$ 44,444	\$ 44,444
53400-PROF & TECH SERVICES	\$ 36,923	\$ 36,923
55514-POSTAGE	\$ 100	\$ 100
56723-SUBSCRIPTIONS/BOOKS	\$ 500	\$ 500
56817-OFFICE SUPPLIES	\$ 800	\$ 800
59509-PERMITS & FEES	\$ 1,500	\$ 1,500
	<u>\$ 84,267</u>	<u>\$ 84,267</u>

	ADOPTED 2022-23	PROPOSED 2023-24
53400-PROF & TECH SERVICES	\$ 1,200	\$ 1,200
55410-CONF/DUES/SCHOOL	\$ 100	\$ 100
55513-PRINTING & BINDING	\$ 305	\$ 305
55514-POSTAGE	\$ 25	\$ 25
56228-SIGNS & SIGNALS	\$ 150	\$ 150
56815-PROGRAM EXPENSES	\$ 150	\$ 150
56817-OFFICE SUPPLIES	\$ 20	\$ 20
	<u>\$ 1,950</u>	<u>\$ 1,950</u>

	ADOPTED 2022-23	ADOPTED 2023-24
55411-MILEAGE	\$ 5	\$ 1
55512-ADVERTISING	\$ 5	\$ 1
55514-POSTAGE	\$ 5	\$ 1
56817-OFFICE SUPPLIES	\$ 5	\$ 1
	<u>\$ 20</u>	<u>\$ 4</u>

EDUCATION

DEPT: 61000

ASHFORD SCHOOL

	ADOPTED 2022-23	PROPOSED 2023-24
59610-ASHFORD PUBLIC SCHOOLS	\$ 8,337,427	\$ 8,578,536
	<u>\$ 8,337,427</u>	<u>\$ 8,578,536</u>

revised 3/22/23

EDUCATION

DEPT: 62000

REGION 19 SCHOOL

	ADOPTED 2022-23	PROPOSED 2023-24
59620-REGION 19 SCHOOL	\$ 3,511,472	\$ 3,680,487
	<u>\$ 3,511,472</u>	<u>\$ 3,680,487</u>

BENEFITS & INSURANCE DEPT: 71000

EMPLOYEE BENEFITS

	ADOPTED 2022-23	PROPOSED 2023-24
52110-FICA - .062%	\$ 70,385	\$ 73,284
52111-WORKERS COMPENSATION	\$ 28,567	\$ 29,467
52112-UNEMPLOYMENT	\$ 1,000	\$ 1,000
52113-MEDICARE -.0145%	\$ 16,329	\$ 17,139
52114-RETIREMENT 7%	\$ 72,401	\$ 72,401
52115-PENSION ADMIN FEE	\$ -	\$ -
52210-EMPLOYEE HEALTH INSURANCE	\$ 250,454	\$ 316,637
52211-EMPLOYEE DENTAL INSURANCE	\$ 8,973	\$ 9,871
52316-LIFE INSURANCE	\$ 1,790	\$ 1,880
	<u>\$ 449,899</u>	<u>\$ 521,679</u>

BEN revised 3/22/23 DEPT: . 72000

MUNICIPAL INSURANCE

	ADOPTED 2022-23	PROPOSED 2023-24
55210-MUNICIPAL INSURANCE	\$ 32,389	\$ 40,170
Cyber Insurance	\$ 6,611	\$ 6,660
	<u>\$ 39,000</u>	<u>\$ 46,830</u>

DEBT & SUNDRY	DEPT: 73000	DEBT	
		ADOPTED 2022-23	PROPOSED 2023-24
59440-GOB 2013-PRINCIPAL		\$ 220,000	\$ 30,000
59441-GOB 2013-INTEREST		\$ 15,800	\$ 13,000
per the debt schedule		<u>\$ 235,800</u>	<u>\$ 43,000</u>

DEBT & SUNDRY	DEPT: 74000	CONTINGENCY	
		ADOPTED 2021-22	PROPOSED 2023-24
59520-CONTINGENCY		\$ 35,000	\$ 31,000
59520-CONTINGENCY-UTILITIES		\$ 50,000	\$ -
		<u>\$ 85,000</u>	<u>\$ 31,000</u>

revised 3/22/2023

CAPITAL OUTLAY

DEPT: 92000

CAPITAL-TRANSFER TO OTHER FUNDS

	ADOPTED 2022-23	PROPOSED 2023-24
59920-VOLUNTEER FIRE & AMBULANCE	\$ 383,195	\$ 449,665
59921-RECREATION FUND	\$ 103,166	\$ 118,897
59930-BABCOCK LIBRARY	\$ 185,000	\$ 185,000
59940-ANIMAL CONTROL FUND	\$ 24,619	\$ 19,208
59950-YOUTH/SOCIAL SERVICES PROGRAM	\$ 46,377	\$ 59,305
	<u>\$ 742,357</u>	<u>\$ 832,075</u>

TOWN GOVERNMENT

ANTICIPATED REVENUES BY SOURCE

FUND 110

2023-2024

TOWN OF ASHFORD
PROPOSED BUDGET INFO 2023/24
BOARD OF FINANCE

REVENUES
As of 3/28/23

REVENUES:	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE
PROPERTY TAXES:					
CURRENT TAXES \$	10,981,167.00	\$ 11,549,219.00	\$ 11,365,561.07	\$ 11,961,578.00	3.57%
PRIOR TAXES \$	175,658.00	\$ 80,000.00	\$ 120,516.80	\$ 85,000.00	6.25%
INTEREST/LIENS \$	107,629.00	\$ 45,000.00	\$ 61,208.14	\$ 45,000.00	0.00%
MOTOR VEHICLE SUPPLY \$	158,357.00	\$ 85,000.00	\$ 127,268.13	\$ 85,000.00	0.00%
MISC. \$	397.00	\$ -	\$ 323.30	\$ -	#DIV/0!
TOTAL TAXES \$	11,423,208.00	\$ 11,759,219.00	\$ 11,674,877.44	\$ 12,176,578.00	3.55%
STATE OF CONNECTICUT:					
TELEPHONE TAX \$	8,578.00	\$ 7,200.00	\$ -	\$ 9,133.00	26.85%
MASHANTUCKET GRANT \$	12,010.00	\$ 12,010.00	\$ 4,003.33	\$ 12,010.00	0.00%
TOWN AID ROADS \$	147,593.00	\$ 147,319.00	\$ 147,050.08	\$ 147,319.00	0.00%
EDUCATION ASSISTANCE \$	3,463,632.00	\$ 3,459,062.00	\$ 1,729,532.00	\$ 3,332,582.00	-3.66%
SPECIAL EDUCATION \$	-	\$ -	\$ -	\$ -	#DIV/0!
INTERGOVERNMENTAL REVENUE \$	-	\$ 59,970.00	\$ -	\$ -	-100.00%
PILOT STATE PROPERTY \$	8,854.00	\$ 11,848.00	\$ -	\$ 8,854.00	-25.27%
PILOT STATE PROPERTY-AHA \$	7,500.00	\$ 10,000.00	\$ -	\$ 7,500.00	-25.00%
PILOT STATE PROPERTY-OTHER \$	8,059.00	\$ 8,058.00	\$ 8,058.58	\$ 8,059.00	0.01%
TAX RELIEF-ELDERLY \$	-	\$ 19,307.00	\$ -	\$ 17,968.00	-6.94%
TAX RELIEF-DISABILITY \$	1,059.00	\$ 1,308.00	\$ 957.63	\$ 1,065.00	-18.58%
VETERANS LOSS \$	1,380.00	\$ 1,380.00	\$ 899.88	\$ 900.00	-34.78%
MOTOR VEHICLE FINES \$	-	\$ -	\$ 645.00	\$ 700.00	#DIV/0!
MOTOR VEHICLE TAX CAP \$	-	\$ -	\$ 145,273.00	\$ -	#DIV/0!
OPIOD SETTLEMENT \$	-	\$ -	\$ 10,565.71	\$ -	#DIV/0!
NIP BOTTLES \$	-	\$ -	\$ 6,016.80	\$ -	#DIV/0!
MISC. \$	83,260.00	\$ -	\$ 12,995.41	\$ -	#DIV/0!
ISTRESSED MUNICIPALITY-SA21-15 \$	-	\$ -	\$ 44,498.00	\$ 44,498.00	#DIV/0!
MUNICIPAL REVENUE SHARING \$	-	\$ -	\$ 84,237.35	\$ 84,237.00	#DIV/0!
MUNICIPAL GRANTS IN AID \$	-	\$ -	\$ -	\$ -	#DIV/0!
TOTAL STATE OF CT \$	3,741,925.00	\$ 3,737,462.00	\$ 2,194,732.77	\$ 3,674,825.00	-1.68%
OTHER REVENUES:					
INTEREST-INVESTMENTS \$	17,074.00	\$ 13,000.00	\$ 87,191.06	\$ 75,000.00	476.92%
GARAGE RENTAL-BOE \$	6,000.00	\$ 6,000.00	\$ -	\$ 6,000.00	0.00%
PISTOL PERMITS \$	-	\$ -	\$ 1,050.00	\$ 1,400.00	#DIV/0!
RECORDING \$	25,010.00	\$ 25,000.00	\$ 12,941.00	\$ 20,000.00	-20.00%
CONVEYANCE TAX \$	73,994.00	\$ 40,000.00	\$ 39,606.93	\$ 40,000.00	0.00%
MARRIAGE LICENSES \$	256.00	\$ 200.00	\$ 176.00	\$ 200.00	0.00%
FISH & GAME LICENSE \$	4.00	\$ -	\$ 2.00	\$ -	#DIV/0!
TRANSFER STATION \$	2,195.00	\$ 2,000.00	\$ 5,202.01	\$ 7,500.00	275.00%
COPIER FEES \$	4,684.00	\$ 5,000.00	\$ 1,920.20	\$ 4,000.00	-20.00%
BUILDING PERMITS \$	107,476.00	\$ 61,000.00	\$ 43,254.22	\$ 61,000.00	0.00%
SENIOR CENTER \$	3,991.00	\$ 2,700.00	\$ 4,967.41	\$ 2,700.00	0.00%
NEWSLETTER REVENUE \$	8,349.00	\$ 9,100.00	\$ 7,267.00	\$ 9,100.00	0.00%
PLANNING & ZONING FEES \$	5,058.00	\$ 4,500.00	\$ 5,747.00	\$ 5,000.00	11.11%
WETLANDS FEES \$	374.00	\$ 1,000.00	\$ 1,022.00	\$ 1,000.00	0.00%
FARMERS MARKET FEES \$	-	\$ -	\$ 75.00	\$ 675.00	#DIV/0!
MISC FEES \$	3,350.00	\$ -	\$ -	\$ -	#DIV/0!
FINANCE-MISC \$	25,621.00	\$ 11,000.00	\$ 1,185.40	\$ -	-100.00%
TWN CLK-MISC \$	-	\$ 4,000.00	\$ 3,607.00	\$ 3,000.00	-25.00%
TWN CLK-COMM INVST GRANT \$	-	\$ -	\$ -	\$ -	#DIV/0!
TOWN CLERK-LOCIP \$	-	\$ -	\$ -	\$ -	#DIV/0!
TOWN CLK. FUND RESERVED \$	-	\$ -	\$ -	\$ -	#DIV/0!
TOWN CLK PRES. RESERVED \$	-	\$ -	\$ -	\$ -	#DIV/0!
INSURANCE DIVIDEND \$	-	\$ -	\$ 8,795.00	\$ 8,795.00	#DIV/0!
SALE OF FIXED ASSETS \$	-	\$ -	\$ 12,500.00	\$ 1,000.00	#DIV/0!
DOG LICENCES/FEES \$	578.00	\$ 500.00	\$ 2,695.00	\$ 500.00	0.00%
OPEN SPACE TAX \$	-	\$ -	\$ 1,770.00	\$ -	#DIV/0!
RENTAL \$	-	\$ -	\$ -	\$ -	#DIV/0!
TOTAL OTHER REVENUES \$	284,014.00	\$ 185,000.00	\$ 240,974.23	\$ 246,870.00	33.44%
TOTAL REVENUES	\$ 15,449,147.00	\$ 15,681,681.00	\$ 14,110,584.44	\$ 16,098,273.00	2.66%

TOWN OF ASHFORD
PROPOSED BUDGET INFO 2023/24
BOARD OF FINANCE

REVENUES
As of 3/28/23

	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE
REVENUES					
PROPERTY TAXES	\$ 11,423,208.00	\$ 11,759,219.00	\$ 11,674,877.44	\$ 12,176,578.00	3.55%
STATE OF CT	\$ 3,741,925.00	\$ 3,737,462.00	\$ 2,194,732.77	\$ 3,674,825.00	-1.68%
OTHER REVENUES	\$ 284,014.00	\$ 185,000.00	\$ 240,974.23	\$ 246,870.00	33.44%
OTHER FINANCING	\$ -	\$ -	\$ -	\$ -	0.00%
TOTAL REVENUES	\$ 15,449,147.00	\$ 15,681,681.00	\$ 14,110,584.44	\$ 16,098,273.00	2.66%

EXPENDITURES

	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL EXPENDITURES TO DATE	PROPOSED 2023/24	PERCENT CHANGE
EXPENDITURES					
GENERAL GOVERNMENT	\$ 3,734,146.00	\$ 3,841,716.00	\$ 2,403,975.59	\$ 3,839,250.00	-0.06%
TOTAL GENERAL TOWN	\$ 3,734,146.00	\$ 3,841,716.00	\$ 2,403,975.59	\$ 3,839,250.00	-0.06%
BOARD OF EDUCATION	\$ 7,915,110.00	\$ 8,337,427.00	\$ 3,706,630.46	\$ 8,578,536.00	2.89%
REGION 19	\$ 3,511,472.00	\$ 3,502,539.00	\$ 2,769,600.00	\$ 3,680,487.00	5.08%
TOTAL BUDGET	\$ 15,160,728.00	\$ 15,681,682.00	\$ 8,880,206.05	\$ 16,098,273.00	7.91%

GENERAL FUND BALANCE AS OF 6/30/22

NONSPENDABLE	
COMMITTED	\$ 341,664.00
ASSIGNED	
UNASSIGNED	\$ 2,071,758.00
	\$ 2,413,422.00

TOWN GOVERNMENT

ANIMAL CONTROL FUND

FUND 210

2023-2024

TOWN OF ASHFORD
 PROPOSED BUDGET INFO 2023/24
 BOARD OF FINANCE

		EXPENDITURES As of 3/28/23					
		ACTUAL	BUDGET	ACTUAL	PROPOSED	PERCENT	INCREASE +/-
EXPENDITURES:		2021/22	2022/23	EXPENDITURES TO DATE	2023/24	CHANGE	
DOG FUND							
DOG EXPENDITURES	\$	29,908.10	\$ 29,719.00	\$ 17,515.82	\$ 24,308.00	-18.21%	\$ (5,411.00)
TOTAL BUDGET	\$	29,908.10	\$ 29,719.00	\$ 17,515.82	\$ 24,308.00	-18.21%	\$ (5,411.00)

revised 3/6/2023

DOG FUND

FUND: 210

DOG FUND

	ADOPTED 2022-23	PROPOSED 2023-24
51511-Animal Control Officer	\$ 12,948	\$ 7,472
51512-Asst Animal Control Officer	\$ 6,165	\$ 6,320
54110-Electricity	\$ 900	\$ 900
54208-Bldg Maintenance	\$ 100	\$ 100
54213-Cleaning/Sanitizing	\$ 100	\$ 100
54224-Vehicle Repairs	\$ 100	\$ 100
55410-Conference/Dues/School	\$ 100	\$ 100
55512-Advertising	\$ 50	\$ 50
55514-Postage	\$ 225	\$ 225
55521-Telephone	\$ 350	\$ 350
55527-Contracted Service-Septic	\$ 100	\$ 100
55531-Vet Expense	\$ 2,000	\$ 2,000
56313-Propane	\$ 1,000	\$ 1,000
56411-Gasoline	\$ 100	\$ 10
56510-Feed	\$ 200	\$ 200
56815-Program Expenses	\$ 475	\$ 475
56817-Office Supplies	\$ 100	\$ 100
56818-Fees to State	\$ 3,100	\$ 3,100
52110-FICA	\$ 1,185	\$ 1,185
52111-Workers Compensation	\$ 411	\$ 411
52113-Medicare	\$ 10	\$ 10
	<u>\$ 29,719</u>	<u>\$ 24,308</u>

TOWN OF ASHFORD
 PROPOSED BUDGET INFO 2023/24
 BOARD OF FINANCE

REVENUES
 As of 3/20/23

REVENUES:	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE
REVENUES					
FEEES & REDEMPTIONS	\$	100.00	\$	100.00	0.00%
DONATIONS			\$	100.00	#DIV/0!
DOG FEE TO STATE	\$	5,000.00	\$	5,000.00	0.00%
Transfer from GF	\$	24,619.00	\$	19,208.00	-21.98%
					#DIV/0!
					#DIV/0!
TOTAL REVENUE	\$	29,719.00	\$	24,308.00	-18.21%

TOWN GOVERNMENT

RECREATION FUND

FUND 220

2023-2024

TOWN OF ASHFORD
 PROPOSED BUDGET INFO 2023/24
 BOARD OF FINANCE

PROPOSED BUDGET INFO 2023/24			EXPENDITURES		
BOARD OF FINANCE			As of 3/28/23		
	ACTUAL	BUDGET	ACTUAL	PROPOSED	PERCENT
EXPENDITURES;	2021/22	2022/23	EXPENDITURES	2023/24	CHANGE
			TO DATE		
RECREATION FUND					
RECREATION EXPENSES	\$ 116,868.79	\$ 133,167.00	\$ 83,978.44	\$ 153,897.00	15.57%
	\$ -	\$ -	\$ -		
TOTAL BUDGET	\$ 116,868.79	\$ 133,167.00	\$ 83,978.44	\$ 153,897.00	15.57%

revised 3/6/2023

RECREATION FUND

DEPT: 43100

RECREATION

	ADOPTED 2022-23	PROPOSED 2023-24
53400-Other Prof & Tech Services	\$ 6,000	\$ 6,000
56815-Program Expenses	\$ 22,000	\$ 22,000
	<u>\$ 28,000</u>	<u>\$ 28,000</u>

revised 3/6/2023

RECREATION FUND

DEPT: 43300

RECREATION

	ADOPTED 2022-23	PROPOSED 2023-24
51330-Recreation Director Wages	\$ 51,727	\$ 53,277
52311-Membership Fees	\$ 400	\$ 400
55411-Mileage	\$ 500	\$ 500
55512-Advertising	\$ 200	\$ 200
55514-Postage	\$ 100	\$ 100
56816-Copier Supplies	\$ 100	\$ 100
56817-Office Supplies	\$ 500	\$ 700
57505-Rec Non Capital Equipment	\$ 500	\$ 500
	<u>\$ 54,027</u>	<u>\$ 55,777</u>

revised 3/6/2023

RECREATION FUND		DEPT: 43400	RECREATION	
	ADOPTED		PROPOSED	
	2022-23		2023-24	
54110-Electricity	\$ 650		\$ 650	
54218-Maint of Town Property	\$ 2,250		\$ 4,500	
54300-Rentals	\$ 1,500		\$ 1,750	
54410-Mowing	\$ 6,000		\$ 7,000	
55527-Contracted Services	\$ 2,200		\$ 3,700	
56815-Program Expenses	\$ 1,000		\$ 1,000	
	<u>\$ 13,600</u>		<u>\$ 18,600</u>	

revised 3/6/2023

RECREATION FUND

DEPT: 71000

RECREATION

	ADOPTED 2022-23	PROPOSED 2023-24
52110-Rec Department FICA	\$ 2,698	\$ 5,474
52111-Rec Worker's Compensation	\$ 2,821	\$ 3,000
52113-Rec Department Medicare	\$ 660	\$ 1,280
52114-Rec Retirement	\$ 3,621	\$ 4,000
52210-Rec Health Insurance	\$ 26,388	\$ 36,393
52211-Rec Dental Insurance	\$ 1,262	\$ 1,273
52316-Rec Life Insurance	\$ 90	\$ 100
	<u>\$ 37,540</u>	<u>\$ 51,520</u>

REVENUES
 As of 3/20/23

REVENUES:	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE
REVENUES					
Recreation Fees		\$ 30,000.00	\$ 21,665.00	\$ 35,000.00	16.67%
Transfer in from GF		\$ 103,166.00	\$ -	\$ 118,897.00	15.25%
					#DIV/0!
TOTAL REVENUE	\$ -	\$ 133,166.00	\$ 21,665.00	\$ 153,897.00	15.57%

TOWN GOVERNMENT

YOUTH AND SOCIAL SERVICES

FUND 225

2023-2024

TOWN OF ASHFORD
PROPOSED BUDGET INFO 2023/24
BOARD OF FINANCE

		EXPENDITURES As of 3/28/23				
EXPENDITURES:		ACTUAL 2021/22	BUDGET 2022/23	ACTUAL EXPENDITURES TO DATE	PROPOSED 2023/24	PERCENT CHANGE
YOUTH SERVICES FUND						
YS EXPENDITURES	\$	64,365.84	\$ 72,500.00	\$ 48,958.46	\$ 89,621.00	23.62%
TOTAL BUDGET		\$ 64,365.84	\$ 72,500.00	\$ 48,958.46	\$ 89,621.00	\$ 0.24

revised 3/6/2023

YOUTH SERVICES

DEPT: 48000

YOUTH SERVICES

	ADOPTED 2022-23	PROPOSED 2023-24
51330-Youth Services Director	\$ 51,811	\$ 64,854
55411-Mileage	\$ 300	\$ -
56815-Program Expenses	\$ 7,000	\$ 7,000
56815.001-Rent Assistance	\$ 1,000	\$ 1,000
56822-NECASA	\$ 2,265	\$ 2,265
	<u>\$ 62,376</u>	<u>\$ 75,119</u>

revised 3/6/2023

YOUTH SERVICES

DEPT: 71000

YOUTH SERVICES

ADOPTED
2022-23

PROPOSED
2023-24

52110-FICA Expense	\$ 3,287	\$ 4,021
52111-Workers Compensation52113-	\$ 1,151	\$ 1,300
52113-Medicare	\$ 769	\$ 941
52114-Retirement	\$ 3,627	\$ 4,540
52210-Health Insurance	\$ 1,200	\$ 3,600
52316-Life Insurance	\$ 90	\$ 100
	<u>\$ 10,124</u>	<u>\$ 14,502</u>

TOWN OF ASHFORD
 PROPOSED BUDGET INFO 2023/24
 BOARD OF FINANCE

REVENUES
 As of 3/20/23

REVENUES:	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE
REVENUES					
YS-State Matching Grant		\$ 14,189.00	\$ 20,259.50	\$ 14,102.00	-0.61%
Other Grants		\$ 5,668.00	\$ -	\$ 9,559.00	68.65%
Miscellaneous		\$ 4,000.00	\$ 5,542.40	\$ 4,000.00	0.00%
NECASA		\$ 2,265.00	\$ 2,265.16	\$ 2,655.00	17.22%
Transfer in from GF		\$ 46,377.00	\$ -	\$ 59,305.00	27.88%
TOTAL REVENUE	\$ -	\$ 72,499.00	\$ 28,067.06	\$ 89,621.00	23.62%

TOWN GOVERNMENT

CAPITAL IMPROVEMENT BUDGET

FUND 227

2023-2024

CAPITAL FUND

FUND: 227

CAPITAL

	ADOPTED 2022-23	PROPOSED 2023-24
Hwy-Road Resurfacing	\$ 205,000	\$ 205,000
Hwy-Dump Truck Lease	\$ 44,000	\$ 44,000
Hwy-Mini Excavator	\$ 40,000	\$ 40,000
Hwy-Pavement Roller	\$ 39,995	
Town-Revaluation	\$ 15,000	\$ 15,000
Fire Truck-Lease	\$ 74,250	\$ 74,250
School-Roof replacement-solar	\$ 13,210	
School-Oil Tank replacement	\$ 270,000	
School mid bus	\$ -	\$ 90,000
School Van	\$ -	\$ 34,500
School-Generator replacement	\$ -	\$ 120,000
School-Fire Alarm System	\$ -	\$ 56,292
School-Roof Replacement	\$ -	\$ 1,000,000
Town-Cadlerock planning assessment	\$ 300,000	\$ 500,000
Town-TOB repairs & upgrades	\$ -	\$ 10,000
	<u>\$ 1,001,455</u>	<u>\$ 2,189,042</u>

REVENUES
 As of 3/20/23

REVENUES:	ACTUAL 2021/22	BUDGET 2022/23	ACTUAL REC'D TO DATE	PROPOSED 2023/24	PERCENT CHANGE	INCREASE +/-
REVENUES						
LOCIP		\$51,200		\$50,550	-1.27%	-\$650
Town Aid Road		\$147,319	\$0	\$147,050	-0.18%	-\$269
CNR		\$367,936		\$355,945	-3.26%	-\$11,991
Cadlerock		\$300,000		\$500,000	66.67%	\$200,000
Ashford School generator Ins		\$135,000		\$75,497	-44.08%	-\$59,503
Ashford School NLF-alarm				\$56,292	#DIV/0!	\$56,292
Ashford School NLS-generator				\$3,708	#DIV/0!	\$3,708
School Bldg Bonding				\$1,000,000	#DIV/0!	\$1,000,000
						\$0
TOTAL REVENUE	\$0	\$1,001,455	\$0	\$2,189,042	118.59%	\$1,187,587

Town of Ashford

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Approved	Proposed	Proposed	Proposed	Proposed	Proposed
PUBLIC WORKS						
Road resurfacing	205,000	205,000	205,000	205,000	205,000	205,000
Dump truck lease	44,000	44,000	44,000	44,000		
Dump Truck F550 dump ?lease?			76,000			
Sale Shed replacement			350,000			
compact loader			175,000			
mini excavator-lease over 5 years	40,000	40,000	40,000	40,000		
pavement roller - replacement	39,995					
SUBTOTAL	328,995	289,000	890,000	289,000	205,000	
REVALUATION	15,000	15,000	15,000	15,000	15,000	
SUBTOTAL	15,000	15,000	15,000	15,000	15,000	
FIRE DEPARTMENT						
Fire truck -lease over 5-years	74,250	74,250	74,250			
Fire truck - replace ET 420			600,000			
SUBTOTAL	74,250	74,250	674,250			
ASHFORD SCHOOL						
School mid bus		90,000				
School van replacement		34,500			*	
Generator replacement		120,000				
Fire Alarm System		56,292				
Locker replacement			20,000			
Roof Replacement (Solar/RFP)	13,210					
Roof Replacement (build)		1,000,000	4,000,000			
Oil tank replacement	270,000					
window replacement			200,000			
SUBTOTAL	283,210	1,300,792	4,220,000			
TOWN PROJECTS						
Ashford Historical Properties						
Cadlerock planning assessment	300,000	500,000				
TOB repairs and upades		10,000				
SUBTOTAL	300,000	510,000				
TOTAL	1,001,455	2,189,042	5,799,250	304,000	220,000	
SUGGESTED FUNDING						
LOCIP	51,200	50,550	50,550			
Town Aid Road	147,319	147,050	147,050			
CNR	367,936	355,945	1,601,650			
Cadlerock - remediation&planning	300,000	500,000				
Local Support (Taxes)						
Ashford School generator insurance		75,497				
Ashford School nonlapsing fund alarm	135,000	56,292				
Ashford School nonlapsing fund gen		3,708				
School building bonding		1,000,000	4,000,000			
TOTAL	1,001,455	2,189,042	5,799,250			