

TOWN OF ASHFORD

PUBLIC HEARING

2021-2022

Fiscal Year Budget

To be held virtually via Zoom

Monday, April 26, 2021

7 P.M.

Special Board of Finance Meeting Immediately following

Topic: Ashford Budget Public Hearing & Special Board of Finance Meeting

Time: Apr 26, 2021 07:00 PM

Join Zoom Meeting

<https://zoom.us/j/96775753707>

Meeting ID: 967 7575 3707

Dial by your location

+1 301 715 8592 US (Washington DC)

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BOARD OF SELECTMEN

Cathryn E. Silver-Smith, First Selectman

Roger T. Phillips, Selectman

William A. Falletti, Selectman

BOARD OF FINANCE

Charles E. Funk, Chairperson

Judith A. Austin, Clerk

Garth Bean

Jesse Burnham

Angela C. Desanto

John Kopec

Esther Jagodzinski, Alternate

Merrill P. Simpson, Alternate

**Alternate to be elected at Special
Town Meeting 4/26/21 a 6:30 P.M.**

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Board of Finance
Town of Ashford, Connecticut

April 14, 2021

Fellow Citizens of Ashford,

The attached budget is intended to provide you with information to evaluate the Town’s proposed spending plan for FY 2021-2022, which will be presented during the **Town Budget - Public Hearing on Monday, April 26, 2021 at 7:00 p.m. virtually via “Zoom”**. We all would like to have held these meetings in person, however, with the global pandemic still a challenge, distancing initiatives will be utilized again this year. Access to the on-line public meeting is found at the bottom of this document.

Once finalized by the Board of Finance, the proposed budget will be sent to the Board of Selectmen for presentation during the **Annual Town Budget Meeting held Tuesday, May 11, 2021 at 7:00 p.m. virtually via “Zoom”**.

2021-2022 BUDGET PREPARATION

During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals (attached)*
- *Ashford Board of Finance Budget Policies (attached)*
- Changes in GASB (Governmental Accounting Standards Board) Requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- Current and Projected Expenditures
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- Ashford 2020 Grand List: Total Net value is \$308,038,157 an increase of \$443,990 over 2019 Grand List
 - Motor Vehicles: \$33,904,820
 - Real Estate & Personal Property: \$274,133,337
- Capital Non-Recurring Fund Balance
- General Fund Undesignated Balance
- Unexpended Education Fund Account (ref. CT Code, Sec. 10-248a)
- Education Minimum Budget Requirement (ref. CT Code, Sec. 10-261i)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET HIGHLIGHTS

Total Spending Plan

Ashford’s proposed total spending plan for 2021-2022 is \$15,991,932.

		<i>Increase/Decrease</i>		
		<i>As compared to FY 20-21</i>		
General Fund (Operating) Budget	\$15,036,887	\$ (70,120)	0.466%	Decrease
<i>General Government</i>	\$ 3,524,795	\$ 88,213	2.57%	<i>Increase</i>
<i>Ashford Board of Education</i>	\$ 8,000,602	\$ 231,709	2.98%	<i>Increase</i>
<i>Region 19 Board of Education</i>	\$ 3,511,490	\$(390,042)	-10.00%	<i>Decrease</i>
Capital Improvements Budget	\$955,045	\$440,795	85.71%	Increase
Total Spending Plan	\$15,991,932	\$370,675	2.38%	Increase

Mill Rates

Currently FY 20-21, Ashford's real estate, personal property and motor vehicle mill rate is 36.836, with a mill valued at \$299,482. The proposed Ashford FY 2021-2022 town budget mill rate would be 36.370 mills, a decrease of 0.466 mills with one mill realizing \$301,877 in revenue based on the 2020 grand list. This means that taxes for a home valued at \$200,000 and assessed at \$140,000 (70% of its value) would be \$65.24 below last year. A motor vehicle worth \$10,000 would see a decrease of \$4.66.

The ****2021-2022 Ashford Property Tax Estimator**** will be available under [Budget Information 2021-2022](#) on the Town website at www.ashfordtownhall.org to help you determine what your tax bill would be based on the proposed mill rate.

General Government

\$3,524,795

The Board of Selectmen presented to the BOF on March 4th, a budget request increase of \$88,213 (2.57%) increase from the FY 20-21 budget.

The BOS FY 21-22 proposed budget increases are mainly attributable to:

- General wage and benefit increases
- Transfer station costs, the town pays per ton to dispose of recyclables

Ashford Board of Education (BOE)

\$8,000,602

The Board of Education presented to the BOF on February 25, a budget request increase of \$231,709 (2.98%) above the FY 20-21 budget.

The BOE FY 21-22 proposed budget increases are mainly attributable to:

- Certified, non-certified staff and paraprofessional contractual salary increases
- Employee Medical and Life Insurance

Copies of the Board of Education detailed [budget](#) are available on the [Ashford School's website](#).

Regional School District-19 Board of Education **\$3,511,490 (Ashford Share)**

The budget proposed by the Region-19 School Superintendent and subsequently reduced by Region-19's Finance Committee is \$22,322,352, with Ashford's share projected to be reduced by \$390,042 (-10%) from FY 20-21. The referendum for Region 19 is Tuesday May 4th. Reminder: each town is responsible for a proportionate share based on their sending student population, which is set every October 1st. **Ashford is reaping good financial fortune this budget cycle with a reduction of student enrollment as compared to our tri-town partners. The Board of Finance wants everyone to be aware that in the following budget cycle, FY 22-23, our student population is projected to return to its historically proportionate position. This means that even with a zero increase in Region-19 expenses Ashford residents will need to anticipate an increase expenditure to cover our share of the Region-19 budget.**

Capital Improvements

\$955,045

The Capital Improvement Projects budget has no impact on the proposed 2021-2022 mill rate. State, LOCIP and Town Aid Road grants totaling \$197,308 will be used to offset primarily DPW capital expenses. A \$275,000 CT Grant from DECD will be used to offset the cost of the Cadlerock property Remediation. The Ashford Historical Society will contribute \$2,500 to offset design costs for the Tremko House Project. There is a STEAP grant of \$125,000 for the Pompey Hollow Park repair project. Ashford School's Unexpended Fund will contribute \$62,000 toward the repairs to heating system as well as Roof replacement planning. The remaining \$295,737 of capital improvements will be funded by the Town's Capital Non-Recurring (CNR) Fund.

The proposed Capital Improvement Projects plan for 2021-2022 are described in the *Five Year Capital Improvement Program 2021-2022* section of this package.

Revenues

Non-property Town and State General Fund revenues for FY 21-22 are anticipated to be \$4,073,746.

General Fund – Unassigned Fund Balance

Revenues the Town receives are captured in the General Fund. Revenues not designated for a specific purpose are considered Unassigned (uncommitted).

The June 30, 2020 audited Unassigned Fund balance was \$1,959,623, which is 13.99.% of the total General Fund budget basis expenditures. A healthy Unassigned Fund balance is generally 10-15% of a town's Operating Budget.

As stated in **Ashford Financial Management Goals**, which are in keeping with auditor recommendations and are included in Moody's assessment of the Town's credit worthiness, we do not use the Unassigned Fund balance to offset Ashford's annual operating budget (decrease the mill rate); to do so would have an inherently destabilizing impact on current and future operating budgets.

The Board of Finance

- Maintains an Unassigned Fund balance of approximately 10% of the current year Operating budget to:
 - Ensure adequate cash flow during the fiscal year
 - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year. Note, Ashford's budget is decided prior to state budget finalization
- Transfers the Unassigned fund balance in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g., road resurfacing). This prevents large fluctuations in the mill rate from year-to-year for municipal purchases and improvements.

Capital Non-Recurring (CNR) Fund

The June 30, 2020 audited CNR Fund balance was \$640,726. FY 21-22, the Capital Projects Five Year Plan anticipates utilizing \$295,737 of CNR toward suggested funding. On February 11, 2021, the Board of Finance made a transfer of \$367,638 from the Unassigned Fund Balance to the CNR Fund for future road and town property repairs, school safety, buses and trucks, and other capital municipal needs. Review the projects listed in the ***5 Year Local Capital Improvement Plan*** section of this budget package to see what projects were approved by the BOF.

I strongly encourage Ashford citizens to attend the Ashford Town Budget Public Hearing via "Zoom" Monday, April 26, 7:00 p.m., to share their views on the proposed budget with our Board and other Ashford taxpayers. The Board of Finance will finalize the budget the same evening (immediately following the Public Hearing) also via "Zoom".

Please contact me at bofashford@ashfordtownhall.org if you have questions or comments for the BOF.

Respectfully yours,

Charles E. Funk, IV
Chairman, Board of Finance

Topic: Ashford Budget Public Hearing & BOF Meeting

Time: Apr 26, 2021 07:00 PM

Join Zoom Meeting

<https://zoom.us/j/96775753707>

Meeting ID: 967 7575 3707

Dial by your location

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+1 646 558 8656 US (New York)

TOWN OF ASHFORD FINANCIAL MANAGEMENT POLICY

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. This policy will be periodically reviewed to keep it current.

FINANCIAL REPORTING PERFORMANCE

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, and the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately ten to fifteen (10-15) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT POLICY**

- The five-year capital improvement plan will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum case availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will be maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE

- The Board of Finance will propose, and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT POLICY**

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues annually during the budget cycle.
- Special Revenue Funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
 - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
 - The creation of any new special revenue fund must be approved by the Board of Finance.
 - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be periodically re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged, and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

ASHFORD BOARD OF FINANCE BUDGET POLICIES

1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.
2. Each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.
3. The Board of Selectmen shall present to the Board of Finance:
 - A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
 - Statements of the Board of Selectmen's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
 - Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
 - Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.
- a. The Capital Improvement Committee shall present to the Board of Finance:
 - The financial and completion status of current Capital Improvement projects and purchases;
 - Proposed capital improvements and purchases to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - And such other information as will assist the Board of Finance and the Town Meeting in deciding on a capital improvement program.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES**

4. The Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
 - a. Statements of the Board of Educations' proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
 - b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
 - c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.
5. On **March 23, 2021**, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent's proposed budget. On **March 30, 2021** the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on **May 3, 2021**.
6. The Ashford Board of Finance shall approve a proposed budget for presentation to the Town at Public Hearing. This will include General Government, Ashford Board of Education, Ashford Capital Improvement Plan and Region 19 Board of Education budget plans.
7. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2021-2022 budget shall be scheduled for **April 26, 2021**. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in the Ashford Citizen or a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.
8. The Annual Town Budget Meeting shall be held on **May 11, 2021**. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held **May 25, 2021**. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.
9. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed \$20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.
10. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 are reported as reservations of fund balance, since they do not constitute expenditures or liabilities.
11. Unencumbered appropriations lapse at fiscal year-end, except for capital project budgets, which remain in effect until completion.

TOWN GOVERNMENT

ESTIMATES OF EXPENDITURES

2021-2022

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
BOARD OF SELECTMEN						
110-11000-51310-000	FIRST SELECTMAN	59,385	59,385	60,878	60,878	60,878
110-11000-51311-000	SELECTMEN	11,990	11,990	12,349	12,349	12,349
110-11000-51510-000	Executive Admin Asst.	52,782	52,782	54,097	60,733	60,733
110-11000-51560-000	BOS-PART-TIME SALARIES	380	0	4,487	4,487	4,487
110-11000-55410-000	BOS-CONF/DUES/SCHOOLS	200	0	0	0	0
110-11000-55411-000	BOS-MILEAGE REIMBURSEMENT	50	54	50	0	0
110-11000-55512-000	BOS-ADVERTISING	1,000	600	1,285	1,285	1,285
110-11000-55513-000	Self-Printing & Binding	23,000	23,531	25,000	25,000	25,000
110-11000-55514-000	BOS-POSTAGE	250	2	260	260	260
110-11000-55527-000	BOS-CONTRACTED SERVICES	3,000	2,444	3,100	3,500	3,500
110-11000-56817-000	BOS-OFFICE SUPPLIES	400	1,106	500	500	500
110-11000-56825-000	BOS-MISC EXPENSES	500	155	500	500	500
110-11000-57505-000	BOS-NON-CAPITAL EQUIPMENT	0	390	0	0	0
110-11000-59514-000	BOS-VOLUNTEER INCENTIVE	10	0	10	10	10
110-11000-59515-000	MEMORIAL DAY EXPENSE	600	570	500	500	500
	TOTAL BOARD OF SELECTMEN	153,546	153,008	163,017	170,003	170,003
TOWN COUNSEL						
110-11100-53422-000	BOS-LEGAL FEES	6,200	6,183	14,000	14,000	14,000
110-11100-58209-000	BOS-LEGAL/ENGINEERING	12,900	12,808	18,000	16,000	16,000
	TOTAL TOWN COUNSEL	19,100	18,990	32,000	30,000	30,000
INFORMATION TECHNOLOGY						
110-11110-55527-000	CONTRACTED SERVICES	32,869	30,604	33,167	38,761	38,761
110-11110-57505-000	IT-Non Capital Equipment	7,450	9,300	7,152	6,000	6,000
	TOTAL INFORMATION TECHNOLOGY	40,319	39,904	40,319	44,761	44,761
KNOWLTON HALL OPER/MAINT						
110-12000-54110-000	KH-ELECTRICITY INTERIOR	6,300	6,279	9,250	9,250	9,250
110-12000-54114-000	KH-WATER	900	707	925	925	925
110-12000-54210-000	KH-BUILDING REPAIRS	22,569	20,336	5,150	5,150	5,150
110-12000-55521-000	KH-TELEPHONE	575	948	950	950	950
110-12000-55527-000	KH-CONTRACTED SERVICES	4,900	5,175	5,500	14,964	14,964

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-12000-56311-000	KH-FUEL OIL	9,000	9,520	7,500	7,500	7,500
TOTAL KNOWLTON HALL OPER/MAINT		44,244	42,966	29,275	38,739	38,739
TOWN OFFICE BLDG. OPER / MAINT						
110-12250-54110-000	TOB ELECTRICITY INTERIOR	17,900	18,749	18,000	18,000	18,000
110-12250-54114-000	TOB- WATER	1,700	1,733	2,100	2,100	2,100
110-12250-54210-000	TOB-BUILDING REPAIRS	3,500	2,769	3,750	5,000	5,000
110-12250-55521-000	TOB-TELEPHONE	6,500	6,720	4,500	6,000	6,000
110-12250-55527-000	TOB-CONTRACTED SERVICES	11,500	11,234	12,000	12,000	12,000
110-12250-56311-000	TOB-FUEL OIL	9,000	8,875	7,605	7,605	7,605
TOTAL TOWN OFFICE BLDG. OPER / MAINT		50,100	50,080	47,955	50,705	50,705
MAINTENANCE OF TOWN PROPERTY						
110-12300-51410-000	CUSTODIAL	6,350	6,318	8,427	0	0
110-12300-54110-000	TnProp-Electricity Interior	2,100	3,012	3,000	3,000	3,000
110-12300-54111-000	TnProp-CT Clean Energy	500	945	500	500	500
110-12300-54113-000	STREET LIGHTING	3,000	2,813	3,300	3,300	3,300
110-12300-54114-000	TnProp-Water	300	496	350	350	350
110-12300-54210-000	Historical Bldg Repairs/Maint.	0	0	0	0	0
110-12300-54218-000	PROPERTY MAINTENANCE	1,740	1,686	5,200	5,200	5,200
110-12300-54219-000	TnProp-Landscaping	1,200	654	750	750	750
110-12300-55527-000	CONTRACTED SERVICES	1,000	0	750	4,056	4,056
110-12300-56111-000	CUSTODIAL SUPPLIES	1,000	1,265	1,250	1,250	1,250
110-12300-56313-000	TnProp-Propane (KH)	0	0	0	1,100	1,100
TOTAL MAINTENANCE OF TOWN PROPERTY		17,190	17,188	23,527	19,506	19,506
EARL SMITH SENIOR CENTER						
110-12500-51560-000	Sr Ctr Director	21,533	22,203	24,098	24,516	24,516
110-12500-54110-000	SrCtr-ELECTRICITY INTERIOR	5,000	5,815	4,600	4,600	4,600
110-12500-54210-000	SrCtr-BUILDING REPAIRS	3,500	1,215	3,500	3,500	3,500
110-12500-54211-000	SrCtr-EQUIPMENT REPAIRS	200	1,614	200	200	200
110-12500-54224-000	SrCtr-VEHICLE REPAIRS	490	0	300	300	300
110-12500-55410-000	SrCtr-CONF/DUES/SCHOOL	100	0	270	270	270
110-12500-55411-000	SrCtr-MILEAGE REIMBURSEMENTS	150	46	150	150	150
110-12500-55514-000	SrCtr-POSTAGE	270	144	270	270	270
110-12500-55521-000	SrCtr-TELEPHONE	1,500	1,440	1,250	1,250	1,250

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-12500-55527-000	SrCtr-CONTRACTEO SVCS&WATER	875	1,480	1,300	1,300	1,300
110-12500-55528-000	SrCtr-CLEANING SERVICE	5,300	4,480	5,000	5,000	5,000
110-12500-56111-000	SrCtr-CUSTODIAL SUPPLIES	300	439	1,600	1,600	1,600
110-12500-56313-000	SrCtr-PROPANE GAS	7,000	4,016	5,500	5,500	5,500
110-12500-56815-000	SrCtr-Program Expense	7,500	7,032	8,400	9,900	9,900
110-12500-56817-000	SrCtr-OFFICE SUPPLIES	300	432	300	300	300
110-12500-57515-000	SrCtr-OTHER EQUIP.-NON-CAPITAL	260	1,500	260	260	260
TOTAL	EARL SMITH SENIOR CENTER	54,278	51,856	56,998	58,916	58,916
BOARD OF FINANCE						
110-13000-51561-000	BOF-Recording Secretary	1,330	1,280	1,840	2,000	2,000
110-13000-53422-000	BOF-TAX OFFICE EXIT AUDIT	0	0	0	0	0
110-13000-53423-000	BOF-CONSULTANTS	10	0	10	350	350
110-13000-53424-000	BOF-AUDIT EXPENSE	24,000	17,740	24,000	24,000	24,000
110-13000-55410-000	BOF-CONFERENCE/DUES/SCHOOL	200	0	200	200	200
110-13000-55512-000	BOF-ADVERTISING	300	0	300	300	300
110-13000-55513-000	BOF-PRINTING & BINDING	200	17	250	250	250
110-13000-55514-000	BOF-POSTAGE	50	0	50	50	50
110-13000-56723-000	BOF-SUBSCRIPTIONS/BOOKS	10	0	50	50	50
110-13000-56816-000	BOF-COPIER SUPPLIES	100	0	100	100	100
110-13000-56817-000	BOF-OFFICE SUPPLIES	150	23	150	100	100
TOTAL	BOARD OF FINANCE	26,350	19,060	26,950	27,400	27,400
ASSESSOR'S OFFICE						
110-14000-51411-000	ASSESSOR	61,509	61,509	63,045	63,045	63,045
110-14000-55410-000	ASR-CONFERENCE/DUES/SCHOOLS	2,060	1,152	1,860	2,010	2,010
110-14000-55411-000	ASR-MILEAGE REIMBURSEMENT	500	177	350	350	350
110-14000-55510-000	ASR-DATA PROCESSING	13,535	13,593	12,855	13,025	13,025
110-14000-55512-000	ASR-ADVERTISING	200	139	200	220	220
110-14000-55514-000	ASR-POSTAGE	800	831	800	725	725
110-14000-56723-000	ASR-SUBSCRIPTION/BOOKS	1,605	1,397	1,325	1,395	1,395
110-14000-56817-000	ASR-OFFICE SUPPLIES	900	1,419	800	800	800
110-14000-57505-000	ASR-NON CAPITAL EQUIPMENT	0	178	900	250	250
TOTAL	ASSESSOR'S OFFICE	81,109	80,396	82,135	81,820	81,820
BOARD OF ASSESSMENT APPEALS						

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

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Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-15000-51312-000	BAA-PART TIME ELECTED OFCLS F	1,340	850	1,340	1,000	1,000
110-15000-55410-000	BAA-CONF/DUES/SCHOOLS	200	150	200	0	0
110-15000-55512-000	BAA-ADVERTISING	160	56	160	160	160
TOTAL BOARD OF ASSESSMENT APPEALS		1,700	1,056	1,700	1,160	1,160

TAX COLLECTOR

110-16000-51313-000	TAX COLLECTOR	61,509	61,509	63,045	63,045	63,045
110-16000-51314-000	TxC-WAGES-SCHOOL/CONF/DUES	10	0	10	0	0
110-16000-51560-000	TxC-PART TIME SALARIES	840	320	6,900	6,700	6,700
110-16000-54211-000	TxC-EQUIPMENT REPAIRS	125	125	125	125	125
110-16000-54212-000	TxC-EQUIP. MAINT. CONTRACT	290	290	290	290	290
110-16000-55410-000	TxC-CONFERENCES/DUES/SCHOOLS	1,305	1,291	1,305	1,305	1,305
110-16000-55411-000	TxC-MILEAGE REIMBURSEMENT	1,000	1,000	1,000	1,000	1,000
110-16000-55510-000	TxC-DATA PROCESSING	6,900	6,900	7,300	7,500	7,500
110-16000-55512-000	TxC-ADVERTISING	500	500	200	200	200
110-16000-55514-000	TxC-POSTAGE	3,500	3,500	3,500	3,500	3,500
110-16000-56816-000	TxC-COPIER SUPPLIES	350	350	350	350	350
110-16000-56817-000	TxC-OFFICE SUPPLIES	350	350	350	350	350
110-16000-56821-000	TxC-COMPUTER SUPPLIES	750	684	750	750	750
110-16000-59512-000	MOTOR VEHICLES FEE	300	250	300	300	300
TOTAL TAX COLLECTOR		77,729	77,070	85,425	85,415	85,415

FINANCE DEPARTMENT

110-17000-51312-000	TREASURER	22,402	22,402	22,961	22,961	22,961
110-17000-51413-000	Deputy Treasurer	36,182	36,182	37,068	36,866	36,866
110-17000-51414-000	ADMINISTRATIVE ASSISTANT	59,535	59,535	61,025	60,733	60,733
110-17000-51560-000	FIN-PART TIME SALARIES	0	0	0	0	0
110-17000-53400-000	Fin-Other Prof & Tech Svcs	0	0	2,000	4,500	4,500
110-17000-55410-000	FIN-CONFERENCES/DUES/SCHOOLS	85	65	150	150	150
110-17000-55411-000	FIN-MILEAGE REIMBURSEMENT	300	0	200	100	100
110-17000-55510-000	Fin-Data Processing	6,050	5,986	18,027	6,000	6,000
110-17000-55514-000	FIN-POSTAGE	675	686	700	700	700
110-17000-56817-000	FIN-OFFICE SUPPLIES	1,600	1,182	1,600	1,600	1,600
110-17000-57505-000	Fin-Non-capital equipment	0	0	0	0	0
110-17000-59509-000	Fin-Permits & fees	2,100	2,014	2,150	2,150	2,150
TOTAL FINANCE DEPARTMENT		128,929	128,051	145,882	135,761	135,761

BUDGET WORKSHEET - EXPENDITURES

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Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
TOWN CLERK						
110-18000-51314-000	Tnck-WAGES-SCHOOL/CONFERENCE	1,000	1,030	1,050	200	200
110-18000-51315-000	TOWN CLERK	61,509	61,509	63,045	63,045	63,045
110-18000-51415-000	ASSISTANT TOWN CLERK	0	0	0	2,500	2,500
110-18000-51421-000	ASSISTANT TOWN CLERK	42,410	42,392	43,475	43,261	43,261
110-18000-54211-000	Tnck-EQUIPMENT REPAIRS	500	374	400	500	500
110-18000-54212-000	Tnck-EQUIP. MAINT. CONTRACT	2,196	2,180	2,200	2,200	2,200
110-18000-55410-000	Tnck-CONFERENCE/DUES/SCHOOL	3,870	3,149	3,155	1,325	1,325
110-18000-55510-000	Tnck-Data Processing	4,500	4,500	2,500	1,500	1,500
110-18000-55512-000	Tnck-ADVERTISING	1,500	941	1,500	750	750
110-18000-55514-000	Tnck-POSTAGE	600	536	400	2,000	2,000
110-18000-55515-000	INDEXING & RECORING	9,575	9,139	9,400	17,800	17,800
110-18000-55517-000	VITAL STATISTICS	100	0	50	50	50
110-18000-55518-000	SECURITY FILMING	1,500	956	1,500	700	700
110-18000-56722-000	BOOK REPAIRS	1,500	1,500	1,500	1,000	1,000
110-18000-56817-000	Tnck-OFFICE SUPPLIES	3,500	3,627	3,000	3,000	3,000
	TOTAL TOWN CLERK	134,260	131,833	133,175	139,831	139,831
ELECTION EXPENSE						
110-19000-51560-000	RV-PART-TIME SALARIES	19,710	16,120	23,000	24,033	24,033
110-19000-53400-000	RV-OTHER PROF.& TECH.SERVICES	3,375	1,619	2,827	3,100	3,100
110-19000-55410-000	RV-CONFERENCES/DUES/SCHOOL	2,920	2,774	2,120	2,140	2,140
110-19000-55411-000	RV-MILEAGE	808	836	675	608	608
110-19000-55514-000	RV-POSTAGE	450	403	450	550	550
110-19000-56817-000	RV-OFFICE SUPPLIES	615	10	400	615	615
110-19000-56820-000	ELECTION SUPPLIES	2,585	1,270	2,167	3,675	3,675
	TOTAL ELECTION EXPENSE	30,463	23,032	31,639	34,721	34,721
EMERGENCY SERVICES						
110-22000-51513-000	FIRE MARSHALL	14,050	14,050	14,050	14,050	14,050
110-22000-52315-000	TRAINING	100	0	100	100	100
110-22000-53400-000	OTHER PROF & TECH SERVICE	100	0	100	100	100
110-22000-54212-000	EQUIP. MAINTENANCE CONTRACT	2,685	2,010	2,660	2,660	2,660
110-22000-55410-000	CONFERENCES/DUES/SCHDOL	150	175	175	175	175
110-22000-55523-000	BURNING OFFICIAL	500	0	500	500	500
110-22000-55524-000	DEPUTY FIRE MARSHALL	500	1,000	500	500	500

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

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Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-22000-55525-000	EMERGENCY MANAGEMENT	10,000	9,786	10,000	10,000	10,000
110-22000-55525-019	EM-COVID-19 related Expenses	11,500	12,516	0	0	0
110-22000-55530-000	TREE WARDEN	10	0	10	10	10
110-22000-56825-000	MISC EXPENSES	100	0	100	100	100
110-22000-57505-000	NON CAPITAL EQUIPMENT	100	0	10	10	10
110-22000-57511-000	OTHER EQUIP.-REPLACEMENT	10	0	0	0	0
	TOTAL EMERGENCY SERVICES	39,805	39,538	28,205	28,205	28,205

PUBLIC WORKS DEPARTMENT

PW ADMINISTRATION

110-31000-51416-000	PUBLIC WORK EMPLOYEES	266,632	269,167	280,314	280,314	280,314
110-31000-51417-000	PUBLIC WORKS OVERTIME	21,000	20,783	43,000	43,000	43,000
110-31000-51418-000	PUBLIC WORKS MEALS	2,000	930	2,000	2,000	2,000
110-31000-51515-000	PUBLIC WORKS FOREMAN	68,183	68,183	70,237	70,237	70,237
110-31000-51560-000	PART-TIME SALARIES	7,200	7,142	5,000	5,000	5,000
110-31000-52312-000	WORK CLOTHING	3,000	2,690	3,000	3,000	3,000
110-31000-52313-000	DRUG & ALCOHOL TESTING	400	45	400	400	400
110-31000-55410-000	DPW Conferences/Dues/School	1,000	50	500	500	500
	TOTAL PW ADMINISTRATION	369,415	368,989	404,451	404,451	404,451

ROAD & BRIDGES

110-32000-54311-000	EQUIPMENT RENTAL	1,000	500	1,000	1,000	1,000
110-32000-54321-000	CATCH BASIN CLEANING	6,000	5,968	6,000	6,000	6,000
110-32000-54322-000	BRIDGE MAINTENANCE	5,000	39	4,000	5,000	5,000
110-32000-56219-000	HAND TOOLS	500	180	500	500	500
110-32000-56221-000	TREE REMOVAL & REPLACEMENT	6,000	2,425	3,000	6,000	6,000
110-32000-56222-000	SEDIMENT & EROSION CONTROL	1,000	226	1,000	1,000	1,000
110-32000-56223-000	ASPHALT MATERIALS	24,300	66,659	18,000	18,000	18,000
110-32000-56224-000	SAND/GRAVEL/CEMENT	25,000	23,024	25,000	25,000	25,000
110-32000-56225-000	SALT/ ICE CONTROL	68,000	38,541	66,000	68,000	68,000
110-32000-56226-000	PIPE/CULVERT	8,000	12,214	8,000	8,000	8,000
110-32000-56227-000	FENCING MATERIALS	2,000	97	2,000	2,000	2,000
110-32000-56228-000	SIGNS & SIGNALS	3,000	1,160	3,000	3,000	3,000
110-32000-56229-000	WINTER SAND	13,000	11,704	12,000	12,000	12,000
	TOTAL ROAD & BRIDGES	162,800	162,735	149,500	155,500	155,500

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Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
DPW Bldg Maint & Repairs						
110-32500-54110-000	DPW -ELECTRICITY INT	5,600	6,024	5,600	5,600	5,600
110-32500-54209-000	DPW-MAINT. & REPAIRS	3,000	2,656	5,000	5,000	5,000
110-32500-54225-000	DPW-WASTE DISPOSAL	500	0	1,000	1,000	1,000
110-32500-55521-000	DPW-TELEPHONE	2,450	1,891	2,400	2,400	2,400
110-32500-55527-000	DPW-CONTRACTED SVCS	3,000	2,998	3,000	3,000	3,000
110-32500-56313-000	DPW-PROPANE GAS	3,900	3,816	6,500	6,500	6,500
110-32500-56815-000	DPW-PROGRAM EXPENSE	2,060	2,055	3,500	3,500	3,500
	TOTAL DPW Bldg Maint & Repairs	20,510	19,441	27,000	27,000	27,000
DPW Maintenance of Equipment						
110-33000-54216-000	DPW-RADIO MAINT. & REPAIR	2,000	0	2,000	2,000	2,000
110-33000-54224-000	DPW-VEHICLE REPAIRS	8,500	5,389	8,500	8,500	8,500
110-33000-56411-000	DPW-GASOLINE - NO LEAD	5,000	3,855	5,000	5,000	5,000
110-33000-56412-000	DPW-DIESEL FUEL	25,000	20,394	22,000	22,000	22,000
110-33000-56413-000	DPW-TIRES & CHAINS	6,000	15,813	6,000	6,000	6,000
110-33000-56414-000	DPW-LUBRICATION	3,500	966	3,500	3,500	3,500
110-33000-56416-000	DPW-TRUCK PARTS	20,000	21,781	20,000	20,000	20,000
110-33000-56417-000	DPW-EQUIPMENT PARTS	32,000	35,633	20,000	20,000	20,000
110-33000-56418-000	DPW-WELDING SUPPLIES	2,500	1,094	2,500	2,500	2,500
110-33000-56419-000	DPW-HAND TOOLS	500	0	500	500	500
	TOTAL DPW Maintenance of Equipment	105,000	104,924	90,000	90,000	90,000
	TOTAL PUBLIC WORKS DEPARTMENT	657,725	656,089	670,951	676,951	676,951
RECYCLING/TRANSFER STATION						
110-34000-51422-000	TrSt-PART-TIME RECYCLING/TRANS	76,236	71,048	75,479	71,808	71,808
110-34000-52312-000	TrSt-WORK CLOTHING	1,000	675	1,000	1,000	1,000
110-34000-53400-000	TrSt-OTHER PROF.& TECH. SERVIC	1,500	902	1,500	1,500	1,500
110-34000-54110-000	TrSt-ELECTRICITY INTERIOR	2,000	2,013	2,000	2,000	2,000
110-34000-54211-000	TrSt-EQUIPMENT REPAIRS	3,000	8,153	3,000	3,000	3,000
110-34000-54214-000	WASTE RECYC.DISP/HAULING	211,000	211,478	185,000	220,000	220,000
110-34000-54220-000	CONTAMINATED MAT.DISP.	2,000	1,203	2,000	2,000	2,000
110-34000-54221-000	MID-NEROC FEES	1,000	993	1,000	1,000	1,000
110-34000-54222-000	SITE MAINT.MAT. HANDLING	1,000	207	1,000	1,000	1,000
110-34000-54223-000	HOUSEHOLD CHEMICAL WASTE	2,424	2,424	2,424	3,728	3,728

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110-34000-55514-000	POSTAGE	0	0	0	0	0
110-34000-55521-000	TELEPHONE	650	609	650	650	650
110-34000-56417-000	TrSt-Equipment Parts	2,000	1,146	2,000	2,000	2,000
110-34000-59226-000	PERMITS & LICENSING	850	2,445	2,500	2,500	2,500
TOTAL	RECYCLING/TRANSFER STATION	304,660	303,295	279,553	312,186	312,186
CONT TO AREA AGENCIES						
110-44000-59213-000	DIAL-A-RIDE (WRTD)	2,343	2,343	2,402	2,462	2,462
110-44000-59214-000	EASTERN CONN CONSV.DISTRICT	500	500	500	500	500
110-44000-59215-000	UNITED SERVICES INC.	0	0	0	0	0
110-44000-59217-000	SEXUAL ASSAULT CRISIS CENTER	600	600	600	600	600
110-44000-59218-000	THAMES VALLEY COUNCIL COMM.	1,700	1,700	1,700	1,700	1,700
110-44000-59221-000	CT. COUNCIL OF SMALL TOWNS	725	725	975	975	975
110-44000-59222-000	CCM	2,704	2,704	2,704	2,704	2,704
110-44000-59225-000	CONN LEGAL SERVICES	1,000	1,000	1,000	1,000	1,000
110-44000-59228-000	EASTERN HIGHLANDS HEALTH DIST	23,003	23,002	24,480	24,480	24,480
110-44000-59235-000	WALKING WEEKEND	200	200	200	200	200
110-44000-59237-000	NECCOG	4,032	4,032	4,048	4,048	4,048
110-44000-59239-000	Regional Probate Court	4,730	4,730	4,700	4,700	4,700
110-44000-59240-000	Access Community Action Agency	500	500	1,000	1,000	1,000
110-44000-59242-000	VNHSC formerly VNA East	1,000	1,000	1,000	1,000	1,000
TOTAL	CONT TO AREA AGENCIES	43,037	43,037	45,309	45,369	45,369
AGENT FOR ELDERLY						
110-45000-51560-000	PART-TIME SALARIES	5,922	5,922	6,100	6,100	6,100
110-45000-56815-000	PROGRAM EXPENSE	1,330	1,330	1,330	1,330	1,330
TOTAL	AGENT FOR ELDERLY	7,252	7,252	7,430	7,430	7,430
COMMISSION ON AGING						
110-46000-56815-000	COA-Program Expense	700	302	700	700	700
TOTAL	COMMISSION ON AGING	700	302	700	700	700
SEXTON						
110-47500-51560-000	PART-TIME SALARIES	3,200	3,200	3,200	4,000	4,000

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110-47500-55410-000	CONFERENCES/DUES/SCHOOL	220	0	250	250	250
110-47500-55527-000	CONTRACTED SERVICES	9,330	9,609	9,899	9,899	9,899
110-47500-56114-000	CEMETERY REPAIR SUPPLIES	2,000	2,200	2,000	2,000	2,000
110-47500-56228-000	SIGNS & SIGNALS	200	0	200	200	200
110-47500-56723-000	SUBSCRIPTIONS/BOOKS	100	0	100	100	100
	TOTAL SEXTON	15,050	15,009	15,649	16,449	16,449

PLANNING & ZONING

110-51000-51560-000	P&Z PART TIME SALARY	21,422	3,672	0	0	0
110-51000-51561-000	PZC-Recording Secretary	1,100	980	1,105	1,105	1,105
110-51000-53400-000	P&Z OTHER PROF & TECH SVCS	22,750	40,780	48,000	52,000	52,000
110-51000-55410-000	P&Z CONFERENCES/DUES/SCHOOL	400	110	300	400	400
110-51000-55411-000	P&Z MILEAGE REIMBURSEMENT	150	0	50	0	0
110-51000-55512-000	P&Z ADVERTISING	550	1,672	600	800	800
110-51000-55514-000	P&Z POSTAGE	200	82	200	125	125
110-51000-56723-000	P&Z SUBSCRIPTIONS/BOOKS	350	0	100	125	125
110-51000-56817-000	P&Z OFFICE SUPPLIES	1,200	325	1,000	800	800
110-51000-57505-000	P&Z NON-CAPITAL EQUIPMENT	0	337	0	0	0
	TOTAL PLANNING & ZONING	48,122	47,958	51,355	55,355	55,355

ZONING BOARD OF APPEALS

110-52000-55410-000	ZBA CONFERENCES/DUES/SCHOOL	100	0	90	45	45
110-52000-55512-000	ZBA ADVERTISING	1,000	979	1,000	500	500
110-52000-55514-000	ZBA POSTAGE	50	8	25	0	0
	TOTAL ZONING BOARD OF APPEALS	1,150	987	1,115	545	545

Inland Wetlands & Watercourses

110-53000-51560-000	IW PART TIME SALARY	2,530	1,842	0	0	0
110-53000-51561-000	IW Recording Secretary	500	0	500	500	500
110-53000-53400-000	IW OTHER PROF & TECH SVCS	9,000	9,675	10,000	11,000	11,000
110-53000-55410-000	IW CONF/DUES/SCHOOL	200	60	200	1,000	1,000
110-53000-55411-000	IW MILEAGE REIMBURSEMENT	100	0	10	10	10
110-53000-55512-000	IW ADVERTISING	550	321	400	400	400
110-53000-55514-000	IW POSTAGE	200	49	200	100	100
110-53000-56723-000	IW SUBSCRIPTIONS/BOOKS	150	0	50	50	50
110-53000-56817-000	IW SUPPLIES	650	91	300	300	300

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
TOTAL	Inland Wetlands & Watercourses	13,880	12,037	11,660	13,360	13,360
Conservation Commission						
110-53500-55410-000	Cons-Conf/Dues/Schools	150	60	150	150	150
110-53500-55512-000	Cons-Advertising	0	0	0	0	0
110-53500-55514-000	Cons-Postage	100	0	100	100	100
110-53500-55522-000	Cons-Mapping	150	0	150	150	150
110-53500-56723-000	Cons-Subscriptions/Books	100	0	100	100	100
110-53500-56815-000	Cons-Program Expense	1,300	583	1,300	1,075	1,075
110-53500-56817-000	Cons-Supplies	350	0	350	350	350
TOTAL	Conservation Commission	2,150	643	2,150	1,925	1,925
BUILDING DEPARTMENT						
110-54000-51420-000	BUILDING CLERK	49,576	49,576	50,821	35,001	35,001
110-54000-51517-000	Building Official	29,765	5,103	0	0	0
110-54000-51518-000	Asst Building Official	2,000	0	0	0	0
110-54000-53400-000	BLDG-OTHER PROF & TECH SVCS	800	26,170	32,000	32,245	32,245
110-54000-55410-000	BLDG-CONFERENCES/DUES/SCHOOL	750	275	50	0	0
110-54000-55411-000	BLOG-MILEAGE REIMBURSEMENT	1,800	325	50	0	0
110-54000-55514-000	BLDG-POSTAGE	275	28	290	100	100
110-54000-56723-000	Bldg-Books/subscriptions	0	0	0	1,000	1,000
110-54000-56817-000	BLDG-OFFICE SUPPLIES	1,500	380	1,400	1,000	1,000
110-54000-57505-000	BLDG-Non Capital Equipment	0	337	0	0	0
110-54000-59509-000	BLDG-PERMITS & FEES	1,000	1,497	1,050	1,500	1,500
TOTAL	BUILDING DEPARTMENT	87,465	83,692	85,661	70,846	70,846
ECONOMIC DEVELOPMENT						
110-55000-53400-000	EDC-OTHER PROF.& TECH. SERVICE	1,200	150	1,200	1,200	1,200
110-55000-55410-000	EDC-Conf/Dues/School	100	0	100	100	100
110-55000-55513-000	EDC-PRINTING & BINDING	305	0	305	305	305
110-55000-55514-000	EDC-POSTAGE	25	0	25	25	25
110-55000-56228-000	EDC-SIGNS & SIGNALS	150	362	150	150	150
110-55000-56815-000	EDC-PROGRAM EXPENSE	150	114	150	150	150
110-55000-56817-000	EDC-OFFICE SUPPLIES	20	0	20	20	20
TOTAL	ECONOMIC DEVELOPMENT	1,950	626	1,950	1,950	1,950

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
WATER POLLUTION CONTROL AUTHORITY						
110-56000-55411-000	WPC-MILEAGE REIMBURSEMENT	10	0	5	5	5
110-56000-55512-000	WPC-ADVERTISING	10	0	5	5	5
110-56000-55514-000	WPC-POSTAGE	10	0	5	5	5
110-56000-56817-000	WPC-OFFICE SUPPLIES	10	0	5	5	5
110-56000-57505-000	WPC-NON CAPITAL EQUIPMENT	10	0	0	0	0
TOTAL	WATER POLLUTION CONTROL AUTHORITY	50	0	20	20	20
ASHFORD HISTORICAL PROPERTIES						
110-57000-54210-000	Hist-Building Repairs	10	0	0	0	0
TOTAL	ASHFORD HISTORICAL PROPERTIES	10	0	0	0	0
ASHFORD BOARD OF EDUCATION						
110-61000-59610-000	ASHFORD BOARD OF EDUCATION	7,678,893	7,576,930	7,768,893	8,000,602	8,000,602
110-61000-59610-019	BOE COVID-19 Fund 24 Expenses	0	42,234	0	0	0
TOTAL	ASHFORD BOARD OF EDUCATION	7,678,893	7,619,164	7,768,893	8,000,602	8,000,602
REGION 19 BOARD OF EDUCATION						
110-62000-59620-000	REGION 19 BOARD OF EDUCATION	3,674,973	3,674,973	3,901,532	3,511,490	3,511,490
TOTAL	REGION 19 BOARD OF EDUCATION	3,674,973	3,674,973	3,901,532	3,511,490	3,511,490
EMPLOYEE BENEFITS						
110-71000-52110-000	FICA	68,883	63,720	68,172	65,646	65,646
110-71000-52111-000	WORKER'S COMPENSATION	40,000	28,669	30,868	30,868	30,868
110-71000-52112-000	UNEMPLOYMENT COMPENSATION	1,000	0	1,000	1,000	1,000
110-71000-52112-019	Unemp Comp-COVID 19	0	3,250	0	0	0
110-71000-52113-000	MEDICARE	16,110	14,903	16,510	15,353	15,353
110-71000-52114-000	RETIREMENT PROGRAMS	64,074	64,070	69,170	68,355	68,355
110-71000-52210-000	Employee Health Insurance	186,689	187,511	213,460	229,270	229,270
110-71000-52211-000	Employee Dental Insurance	7,880	7,870	8,656	7,842	7,842
110-71000-52316-000	LIFE INSURANCE	1,758	1,280	1,758	1,620	1,620

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
TOTAL EMPLOYEE BENEFITS		386,393	371,272	409,594	419,955	419,955
INSURANCE						
110-72000-55210-000	GENERAL LIABILITY	31,793	30,453	32,800	33,550	33,550
TOTAL INSURANCE		31,793	30,453	32,800	33,550	33,550
DEBT PAYMENTS						
110-73000-59440-000	GOB Refund 2013-Principal	225,000	225,000	225,000	220,000	220,000
110-73000-59441-000	GOB Refund 2013 Interest	33,650	33,650	25,775	20,200	20,200
TOTAL DEBT PAYMENTS		258,650	258,650	250,775	240,200	240,200
CONTINGENCY						
110-74000-59520-000	CONTINGENCY	10,432	0	30,000	35,000	35,000
TOTAL CONTINGENCY		10,432	0	30,000	35,000	35,000
Other Financing Sources/Uses						
110-92000-59920-000	VOLUNTEER FIRE & AMBULANCE	239,260	239,260	310,796	317,415	317,415
110-92000-59921-000	RECREATION FUND	89,586	89,586	79,306	87,198	87,198
110-92000-59930-000	BABCOCK LIBRARY	185,000	185,000	175,000	185,000	185,000
110-92000-59940-000	ANIMAL CONTROL FUND	19,860	19,860	14,860	14,860	14,860
110-92000-59950-000	YOUTH/SOCIAL SVC PROGRAMS	31,748	31,748	31,748	41,592	41,592
110-92000-59960-000	Other Financing Uses Trans Out	216,559	216,559	0	0	0
110-92000-59961-000	Unexpended Education Funds	0	0	0	0	0
110-92000-59980-000	Bond Issuance Costs	0	0	0	0	0
TOTAL Other Financing Sources/Uses		782,013	782,013	611,710	646,065	646,065
DEFAULT ACCOUNT						
110-99999-99999-000	DEFAULT DISCOUNT ACCOUNT	0	0	0	0	0
TOTAL DEFAULT ACCOUNT		0	0	0	0	0
TOTAL BUDGET TOTAL		14,905,470	14,781,477	15,107,007	15,036,887	15,036,887

TOWN GOVERNMENT

ESTIMATES OF REVENUE

2021-2022

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
 Account = First thru Last; Mask = ###-####-####-###
 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
INTERGOVERNMENTAL						
110-11000-43220-000	TELEPHONE ACCESS GRANT SBC	6,506	6,521	7,216	7,216	7,216
110-11000-43222-000	LEVEL 3 COMM.CO.LP TAX	2,199	0	0	0	0
110-11000-43224-000	MOHEGAN-PEQUOT GRANT	12,010	12,010	12,010	12,010	12,010
110-11000-43229-000	PY Unliquidated Encumbrances	0	0	0	0	0
110-11000-43230-000	FEMA	0	0	0	0	0
110-11000-43231-000	TOWN AID ROADS	146,447	147,089	146,768	146,988	146,988
110-11000-43232-000	BOE-Bus Garage Usage	6,000	6,000	6,000	6,000	6,000
110-11000-43237-000	Intergovern. Rev	48,080	50,445	48,080	50,080	50,080
110-11000-43238-000	Newsletter revenues	8,000	3,973	10,160	8,500	8,500
	TOTAL INTERGOVERNMENTAL	229,242	226,037	230,234	230,794	230,794
Earl Smith Senior Center						
110-12500-44200-000	SrCtr-Program Revenue	1,700	1,792	2,700	2,700	2,700
	TOTAL Earl Smith Senior Center	1,700	1,792	2,700	2,700	2,700
APPROPRIATION OF FUND BALANCE						
110-13000-48120-000	USE OF SURPLUS FUNDS	28,000	0	0	0	0
	TOTAL APPROPRIATION OF FUND BALANCE	28,000	0	0	0	0
INTERGOVERNMENTAL						
110-14000-43216-000	DISABILITY EXEMPT REIMB.	971	1,078	0	1,032	1,032
110-14000-43217-000	VETERANS REIMBURSEMENT	1,450	1,679	0	1,657	1,657
110-14000-43222-000	PMYS. IN LIEU OF TAXES	2,817	2,817	2,817	2,817	2,817
110-14000-43223-000	PYMT IN LIEU OF TXS - AHA	10,000	0	10,000	10,000	10,000
110-14000-43224-000	Pymt In Lieu of TxS - other	9,670	9,670	8,059	8,059	8,059
110-14000-46212-000	MISC.	0	0	553	0	0
	TOTAL INTERGOVERNMENTAL	24,909	15,244	21,429	23,565	23,565
TAX COLLECTOR						
110-16000-41100-000	CURRENT YEAR LEVY	10,543,486	10,500,765	11,016,007	10,963,141	10,963,141
110-16000-41200-000	PRIOR YEAR LEVY	80,000	131,220	83,000	80,000	80,000

BUDGET WORKSHEET - REVENUES
 Report Sequence = Department
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 Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-16000-41300-000	INTEREST & LIEN FEES	44,000	75,349	44,000	44,000	44,000
110-16000-41400-000	Motor Vehicle Supplemental	67,000	133,471	75,000	75,000	75,000
110-16000-41600-000	SUSPENSE TAX	0	0	0	0	0
110-16000-41700-000	SUSPENSE INTEREST	0	0	0	0	0
110-16000-46212-000	MISC.	70	217	75	75	75
110-16000-47100-000	Tax Refunds-Current Yr	0	(7,595)	0	0	0
110-16000-47101-000	Tax Refunds-Prior Yrs	0	(3,662)	0	0	0
	TOTAL TAX COLLECTOR	10,734,556	10,829,766	11,218,082	11,162,216	11,162,216

Finance Department

110-17000-46111-000	INTEREST ON INVESTMENTS	17,000	44,426	50,000	6,000	6,000
110-17000-46212-000	FIN-MISC.	12,000	57,976	11,000	11,000	11,000
110-17000-46229-000	Proceeds from Sales of Assets	0	4,559	500	500	500
110-17000-46230-000	OPERATING TRANSFERS IN	0	0	0	0	0
	TOTAL Finance Department	29,000	106,961	61,500	17,500	17,500

TOWN CLERK

110-18000-42110-000	HUNTING/FISHING LICENSE	100	52	100	0	0
110-18000-42111-000	MARRIAGE LICENSES	150	208	150	200	200
110-18000-42120-000	TnCk-Dog License Fee	450	534	500	500	500
110-18000-42122-000	OPEN SPACE RECAPTURE TAX	2,500	10,796	6,000	4,000	4,000
110-18000-44100-000	COPIES OF RECORDS	4,500	5,276	5,000	5,000	5,000
110-18000-44500-000	RECORDING FEE	18,000	22,828	16,000	22,000	22,000
110-18000-44800-000	CONVEYANCE TAX	30,000	37,273	29,000	40,000	40,000
110-18000-46212-000	TnCk-MISC.	3,500	4,835	4,000	4,000	4,000
	TOTAL TOWN CLERK	59,200	81,801	60,750	75,700	75,700

RECYCLING/TRANSFER STATION

110-34000-46000-000	TrSt-OTHER	2,000	2,601	2,400	2,000	2,000
	TOTAL RECYCLING/TRANSFER STATION	2,000	2,601	2,400	2,000	2,000

PLANNING & ZONING

110-51000-42213-000	ZONING PERMITS	2,000	3,671	3,000	2,000	2,000
110-51000-42311-000	P&Z-REIMBURSEMENT FOR SERVICES	500	0	500	500	500

BUDGET WORKSHEET - REVENUES

Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
110-51000-46212-000	P&Z-Miscellaneous	500	0	100	100	100
	TOTAL PLANNING & ZONING	3,000	3,671	3,600	2,600	2,600
Inland Wetlands & Watercourses						
110-53000-42310-000	Wetlands Permits	700	792	750	750	750
	TOTAL Inland Wetlands & Watercourses	700	792	750	750	750
BUILDING DEPARTMENT						
110-54000-42210-000	BUILDING PERMITS	48,000	61,708	46,500	60,000	60,000
	TOTAL BUILDING DEPARTMENT	48,000	61,708	46,500	60,000	60,000
EDUCATION						
110-60000-43110-000	EDUCATION ASSISTANCE (ECS)	3,528,605	3,538,514	3,459,062	3,459,062	3,459,062
	TOTAL EDUCATION	3,528,605	3,538,514	3,459,062	3,459,062	3,459,062
Other Financing Sources/Uses						
110-92000-49981-000	Use of Fund Balance	0	0	0	0	0
	TOTAL Other Financing Sources/Uses	0	0	0	0	0
	TOTAL BUDGET TOTAL	14,688,911	14,868,887	15,107,007	15,036,887	15,036,887

TOWN OF ASHFORD
RECREATION FUND BUDGET

2021-2022

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
RECREATION PROGRAMS						
220-43100-53400-000	OTHER PROF. & TECH. SERVICES	7,000	6,648	6,000	6,000	6,000
220-43100-56815-000	PROGRAM EXPENSE	24,000	15,676	22,000	22,000	22,000
220-43100-56815-019	APRC-Prog Exp COVID 19	0	0	0	0	0
220-43100-56819-000	Rec-Grant Funded Programs	0	621	0	0	0
	TOTAL RECREATION PROGRAMS	31,000	22,945	28,000	28,000	28,000
ADMINISTRATION						
220-43300-51330-000	REC DIRECTOR WAGES	48,876	48,876	42,905	42,905	42,905
220-43300-51560-000	PART-TIME SALARIES	0	493	500	0	0
220-43300-52311-000	MEMBERSHIP FEES	400	310	400	400	400
220-43300-55411-000	MILEAGE REIMBURSEMENT	700	0	700	700	700
220-43300-55512-000	AOVERTISING	500	0	200	200	200
220-43300-55514-000	POSTAGE	600	18	100	100	100
220-43300-55521-000	TELEPHONE	1,000	0	0	0	0
220-43300-56816-000	COPIER SUPPLIES	600	0	100	100	100
220-43300-56817-000	OFFICE SUPPLIES	700	0	500	500	500
220-43300-57505-000	Rec Non Capital Equipment	600	0	500	500	500
	TOTAL ADMINISTRATION	53,976	49,697	45,905	45,405	45,405
GROUND MAINTENANCE						
220-43400-54110-000	ELECTRICITY INTERIOR	650	611	650	650	650
220-43400-54218-000	MAINT. OF TOWN PROPERTY	2,387	5,315	2,250	2,250	2,250
220-43400-54300-000	RENTALS	1,200	941	1,200	1,200	1,200
220-43400-54410-000	MOWING	6,500	5,400	5,400	5,400	5,400
220-43400-55527-000	CONTRACTED SERVICES	2,200	1,578	2,200	2,200	2,200
220-43400-56815-000	PROGRAM EXPENSE	1,000	122	750	750	750
	TOTAL GROUND MAINTENANCE	13,937	13,967	12,450	12,450	12,450
EMPLOYEE BENEFITS						
220-71000-52110-000	REC DEPT FICA	2,602	2,613	2,182	2,182	2,182
220-71000-52111-000	REC-WORKER'S COMPENSATION	2,408	2,408	2,729	2,729	2,729
220-71000-52113-000	REC DEPT MEDICARE	609	611	510	510	510
220-71000-52114-000	Rec-Retirement Program	3,322	3,421	3,003	3,003	3,003

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
220-71000-52210-000	REC-HEALTH INSURANCE	22,362	22,362	25,091	26,417	26,417
220-71000-52211-000	REC-DENTAL INSURANCE	1,285	1,118	1,345	1,061	1,061
220-71000-52316-000	REC-LIFE INSURANCE	84	83	90	90	90
	TOTAL EMPLOYEE BENEFITS	32,673	32,617	34,951	35,992	35,992
	TOTAL BUDGET TOTAL	131,586	119,227	121,306	121,847	121,847

BUDGET WORKSHEET - REVENUES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-##

Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
RECREATION COMMISSION						
220-43000-43207-000	Rec-Grants Received	0	2,891	0	0	0
220-43000-43229-000	Rec-PY Unliquidated Encumbranc	0	0	0	0	0
220-43000-44200-000	RECREATION COMMISSION	42,000	25,885	42,000	34,649	34,649
220-43000-44210-000	APRC-Donations Received	0	0	0	0	0
220-43000-47110-000	APRC-from General Fund	89,586	89,586	79,306	87,198	87,198
	TOTAL RECREATION COMMISSION	131,586	118,362	121,306	121,847	121,847
Other Financing Sources/Uses						
220-92000-46230-000	Rec-Oper. Transfer In	0	0	0	0	0
	TOTAL Other Financing Sources/Uses	0	0	0	0	0
	TOTAL BUDGET TOTAL	131,586	118,362	121,306	121,847	121,847

TOWN OF ASHFORD

ANIMAL CONTROL FUND BUDGET

2021-2022

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
Animal Control						
210-21100-51511-000	Animal Control Officer	12,298	12,298	12,601	12,601	12,601
210-21100-51512-000	ASST ANIMAL CONTROL OFCR	600	5,282	2,000	6,000	6,000
210-21100-54110-000	AC-ELECTRICITY	2,000	994	1,000	900	900
210-21100-54208-000	AC-BUILDING MAINTENANCE	100	0	100	100	100
210-21100-54213-000	AC-CLEANING/SANITIZING	100	0	100	100	100
210-21100-54224-000	AC-Vehicle Repairs	500	219	100	100	100
210-21100-55410-000	AC-CONFERENCE/DUES/SCHOOL	130	75	0	100	100
210-21100-55411-000	AC-MILEAGE	250	91	25	0	0
210-21100-55512-000	AC-ADVERTISING	75	0	75	50	50
210-21100-55514-000	AC-Postage	200	225	200	225	225
210-21100-55521-000	AC-TELEPHONE	625	338	350	350	350
210-21100-55527-000	AC-CONTRACTED SVC-SEPTIC	185	0	200	100	100
210-21100-55531-000	VET EXPENSE	2,000	5,204	1,000	2,000	2,000
210-21100-56313-000	AC-PROPANE	500	1,167	1,000	1,000	1,000
210-21100-56411-000	AC-Gasoline	0	0	100	100	100
210-21100-56510-000	FEED	300	188	150	200	200
210-21100-56815-000	AC-Program Expense	500	90	475	475	475
210-21100-56817-000	AC-OFFICE SUPPLIES	225	41	100	100	100
210-21100-56818-000	FEES TO STATE OF CONN.	3,100	3,022	3,100	3,100	3,100
210-21100-57505-000	AC-Non Capital Equipment	100	0	0	0	0
	TOTAL Animal Control	23,788	29,233	22,676	27,601	27,601
EMPLOYEE BENEFITS						
210-71000-52110-000	AC-FICA	800	1,090	905	1,153	1,153
210-71000-52111-000	AC-WORKERS COMPENSATION	285	285	285	411	411
210-71000-52113-000	AC-MEDICARE	187	255	212	270	270
	TOTAL EMPLOYEE BENEFITS	1,272	1,630	1,402	1,834	1,834
	TOTAL BUDGET TOTAL	25,060	30,863	24,078	29,435	29,435

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
APPROPRIATION OF FUND BALANCE						
210-13000-48120-000	AC Use of Fund Balance	0	0	4,018	9,475	9,475
TOTAL APPROPRIATION OF FUND BALANCE		0	0	4,018	9,475	9,475
ANIMAL CONTROL						
210-21100-42125-000	FEES & REDEMPTIONS	100	0	100	100	100
210-21100-44210-000	AC-Donations Received	0	745	0	0	0
210-21100-46215-000	DOG FEE TO STATE	5,100	4,760	5,100	5,000	5,000
210-21100-47110-000	Dog-from General Fund	19,860	19,860	14,860	14,860	14,860
TOTAL ANIMAL CONTROL		25,060	25,365	20,060	19,960	19,960
TOTAL BUDGET TOTAL		25,060	25,365	24,078	29,435	29,435

TOWN OF ASHFORD
YOUTH AND SOCIAL SERVICES
2021-2022

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
ASHFORD YOUTH SERVICES						
225-48000-51330-000	Yth/SS Director	49,187	50,605	50,424	50,424	50,424
225-48000-55411-000	Yth/SS-Mileage	300	0	300	300	300
225-48000-56815-000	YthSvcs-Program Expense	12,000	6,760	12,000	7,000	7,000
225-48000-56815-001	Yth/SS-Rent Assistance	0	1,008	0	1,000	1,000
225-48000-56822-000	Yth/SS-NECASA	2,265	0	2,265	2,265	2,265
225-48000-57505-000	Yth/SS-Non-Capital Equipment	0	0	0	0	0
	TOTAL ASHFORD YOUTH SERVICES	63,752	58,373	64,989	60,989	60,989
EMPLOYEE BENEFITS						
225-71000-52110-000	AYSB FICA EXPENSE	3,124	3,212	3,201	3,201	3,201
225-71000-52111-000	SS Workers Compensation	1,117	0	1,151	1,151	1,151
225-71000-52113-000	AYSB MEDICARE EXPENSE	731	751	749	749	749
225-71000-52114-000	Yth/SS-Retirement Program	0	6,754	3,443	3,530	3,530
225-71000-52210-000	Yth/SS Health Insurance	1,200	1,200	1,200	1,200	1,200
225-71000-52316-000	Yth/SS-Life Insurance	90	83	95	95	95
	TOTAL EMPLOYEE BENEFITS	6,261	12,000	9,838	9,925	9,925
	TOTAL BUDGET TOTAL	70,013	70,373	74,828	70,914	70,914

BUDGET WORKSHEET - REVENUES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
APPROPRIATION OF FUND BALANCE						
225-13000-48120-000	Yth/SS Use of Fund Balance	0	0	14,060	0	0
TOTAL APPROPRIATION OF FUND BALANCE		0	0	14,060	0	0
ASHFORD YOUTH SERVICES						
225-48000-43206-000	Yth/SS-State Matching Grant	14,000	14,000	14,000	14,189	14,189
225-48000-43207-000	Yth/SS-Other Grants	17,000	7,740	5,755	5,668	5,668
225-48000-44210-019	Yth/SS Donations COVID-19	0	8,080	0	3,000	3,000
225-48000-46212-000	YthSvcs-Miscellaneous	5,000	4,346	7,000	4,200	4,200
225-48000-46819-000	Yth/SS-Newman Fund	0	0	0	0	0
225-48000-46822-000	Yth/SS-NECASA	2,265	2,265	2,265	2,265	2,265
225-48000-47110-000	YthSvcs-from General Fund	31,748	31,748	31,748	41,592	41,592
TOTAL ASHFORD YOUTH SERVICES		70,013	68,179	60,768	70,914	70,914
TOTAL BUDGET TOTAL		70,013	68,179	74,828	70,914	70,914

TOWN OF ASHFORD
CAPITAL IMPROVEMENT BUDGET
2021-2022

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
BOARD OF SELECTMEN						
227-11000-58819-000	Brownfields	46,782	30,154	0	275,000	275,000
	TOTAL BOARD OF SELECTMEN	46,782	30,154	0	275,000	275,000
KNOWLTON HALL OPER/MAINT						
227-12000-58817-000	Cap-Knowlton Hall Generator	0	0	39,500	0	0
	TOTAL KNOWLTON HALL OPER/MAINT	0	0	39,500	0	0
TOWN OFFICE BLDG. OPER / MAINT						
227-12250-58815-001	TOB HVAC upgrade	0	0	0	20,000	20,000
	TOTAL TOWN OFFICE BLDG. OPER / MAINT	0	0	0	20,000	20,000
MAINTENANCE OF TOWN PROPERTY						
227-12300-58815-002	CIP TnProp-PHP infrastructure	0	0	0	125,000	125,000
	TOTAL MAINTENANCE OF TOWN PROPERTY	0	0	0	125,000	125,000
ASSESSOR'S OFFICE						
227-14000-58106-000	CapBudgt-Revaluation	11,669	11,669	15,000	33,795	33,795
227-14000-58107-000	Assessor software conversion	9,500	650	7,500	0	0
	TOTAL ASSESSOR'S OFFICE	21,169	12,319	22,500	33,795	33,795
EMERGENCY SERVICES						
227-22000-57114-000	Fire truck	0	0	74,250	74,250	74,250
227-22000-57277-000	Fire Dept Equipment	41,200	41,200	0	0	0
	TOTAL EMERGENCY SERVICES	41,200	41,200	74,250	74,250	74,250
PUBLIC WORKS DEPARTMENT						

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
ROAD & BRIDGES						
227-32000-55528-000	CapBdgt-DPW Road Resurfacing	196,831	196,831	255,000	205,000	205,000
	TOTAL ROAD & BRIDGES	196,831	196,831	255,000	205,000	205,000
DPW Maintenance of Equipment						
227-33000-57231-019	Cap-Man Lift	38,000	38,000	0	0	0
227-33000-57231-020	Equip. Purchase-MiniExcavator	0	0	0	40,000	40,000
227-33000-57231-021	DPW-Eq. Purch Mower	30,760	30,760	0	0	0
	TOTAL DPW Maintenance of Equipment	68,760	68,760	0	40,000	40,000
	TOTAL PUBLIC WORKS DEPARTMENT	265,591	265,591	255,000	245,000	245,000
Recreation						
227-43000-54230-000	Playscape Equipment	29,686	29,686	30,000	30,000	30,000
	TOTAL Recreation	29,686	29,686	30,000	30,000	30,000
ASHFORD HISTORICAL PROPERTIES						
227-57000-54210-000	Historical Prop. Repairs	16,425	16,425	5,000	0	0
	TOTAL ASHFORD HISTORICAL PROPERTIES	16,425	16,425	5,000	0	0
ASHFORD BOARD OF EDUCATION						
227-61000-55528-000	Cap-Finance Software	86,800	13,882	0	0	0
227-61000-57111-000	CapBdgt-Sch Bus	85,484	85,484	88,000	90,000	90,000
227-61000-58815-004	Cap-School Facility-Roof	250	250	0	25,000	25,000
227-61000-58815-005	CIP BOE replace heat exchanger	0	0	0	37,000	37,000
	TOTAL ASHFORD BOARD OF EDUCATION	172,534	99,616	88,000	152,000	152,000
	TOTAL BUDGET TOTAL	593,387	494,991	514,250	955,045	955,045

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP21/22

Budget Year: July 2021 thru June 2022

Account Number	Account Name	2019-2020 Budget (1)	2019-2020 Actual (2)	2020-2021 Budget (3)	2021-2022 BOS Revised (6)	2021-2022 BOF Approved (7)
INTERGOVERNMENTAL						
227-11000-43225-000	CapImp-LoCIP Grant	49,763	50,263	49,763	50,263	50,263
227-11000-43229-000	Cap-PY Unliquidated Encumbranc	0	0	0	0	0
227-11000-43235-000	CapImp-STEAP Grant	0	0	0	125,000	125,000
227-11000-43237-000	Cap-Intergovern. Revenue	0	26,029	50,000	275,000	275,000
227-11000-43239-000	Non-Governmental Grants	54,761	30,760	2,500	0	0
227-11000-43245-000	CapImp-EECBG	0	0	0	0	0
227-11000-43255-000	CapBudg-Brook Restoration	0	0	0	0	0
227-11000-43256-000	CapBdgt-ICE Grants	0	0	0	0	0
227-11000-44201-000	CapImp-CNR Revenue	228,169	0	215,604	295,737	295,737
227-11000-46212-000	Cap-Misc Revenue	0	0	0	0	0
227-11000-48819-000	Brownfields-DECD	0	6,236	0	0	0
	TOTAL INTERGOVERNMENTAL	332,693	113,287	317,867	746,000	746,000
TOWN AID ROAD GRANT						
227-30000-43214-000	Cap Imp-Town Aid Rd Grant	146,447	146,447	146,768	147,045	147,045
	TOTAL TOWN AID ROAD GRANT	146,447	146,447	146,768	147,045	147,045
EDUCATION						
227-60000-43115-000	Cap Imp-State Reimb-Wtr Proj	0	0	0	0	0
	TOTAL EDUCATION	0	0	0	0	0
Other Financing Sources/Uses						
227-92000-46230-000	CapBdgt-Operating Transfer In	1,115	38,000	49,615	0	0
227-92000-46230-112	Cap-Op Transfer In-BOE	29,000	30,000	0	62,000	62,000
	TOTAL Other Financing Sources/Uses	30,115	68,000	49,615	62,000	62,000
	TOTAL BUDGET TOTAL	509,254	327,734	514,250	955,045	955,045

TOWN OF ASHFORD
FY 2021-2022 Capital Improvement Plan

The 5-Year Capital Improvement Plan includes estimates and funding sources for work required to maintain and enhance the Town's infrastructure, and for one-time purchases/services over \$5,000. The plan is developed, maintained, and communicated by Ashford's Capital Improvement Committee, which is chaired by the First Selectman and comprised of representatives from the town's Boards of Selectman, Finance and Education; Volunteer Fire Department; Town Public Works and Building Departments; and the public.

PUBLIC WORKS DEPARTMENT – ROAD RESURFACING (\$205,000)

Town road maintenance, including grading, shimming, paving and chip sealing of Town paved and unpaved roads. Funding is offset by state aid in the form of LOCIP (\$50,263) and Town Aid Road (\$147,045).

PUBLIC WORKS DEPARTMENT – MINI-EXCAVATOR (5-YEAR LEASE PURCHASE) (\$40,000)

Lease purchase of a mini-excavator capable of over-the-road travel. Capable of assisting with downed-tree removal, heavy lifting, and will allow more efficient work on road-side storm drainage.

REVALUATION -- (\$33,795)

Second and last installment payment toward the purchase and implementation of the eQuality assessment system.

ASHFORD VOLUNTEER FIRE DEPARTMENT – (\$74,250)

Second installment of 5-year lease purchase agreement for fire truck ordered during FY 2020-2021.

ASHFORD SCHOOL – (\$90,000)

Purchase of 71-passenger school bus.

ASHFORD SCHOOL – REPLACEMENT OF HEAT EXCHANGER (\$37,000)

Replace steam to water boiler heat exchanger, which is obsolete and has exceeded its useful life. Vendor advises that it can no longer be serviced and must be replaced at next service failure. We anticipate this will be paid out of the Ashford School Unexpended Fund.

ASHFORD SCHOOL – ROOF REPLACEMENT – PLANNING & DESIGN (\$25,000)

School roof project planning costs preliminary to future bonded roof project. We anticipate that this will be paid out of the Ashford School Unexpended Fund.

TOWN PROJECT – CADLE PROPERTY REMEDIATION – (\$275,000)

This represents estimated costs for the remediation phase of the Cadle property project. The funding application has been submitted to the Department of Economic and Community Development for approval.

TOWN PROJECT – ASHFORD MEMORIAL PARK PLAYScape (\$30,000)

Second installment of 3-year lease purchase agreement.

TOWN PROJECT – HVAC SYSTEM UPGRADE – TOWN OFFICE BUILDING (\$20,000)

Upgrade of HVAC control system to Trane Tracer SC, a web-enabled building automation and system application control for HVAC subsystems.

TOWN OF ASHFORD
FY 2021-2022 Capital Improvement Plan

TOWN PROJECT – POMPEY HOLLOW PARK INFRASTRUCTURE (\$125,000)

Restore infrastructure (sidewalks, curbing, drainage and paving) that were put in place in 1993 when the property (located off Route 44) was developed to serve Ashford's senior community and provide a venue for town gatherings and recreational activities. This project is supported by a Small Town Economic Assistance Program grant in the amount of \$125,000. As a condition of the grant award, the Town will absorb the costs associated with planning and engineering (\$5,000).

TOWN OF ASHFORD, CONNECTICUT
 Schedule of Authorized Capital Projects and Purchases
 Capital Nonrecurring Fund
 For the Year Ended June 30, 2020

Capital Project	Original Capital Authorization	Amendments	Final Capital Authorizations	Current Year Expenditures	Capital Authorizations Carried Forward
Capital Nonrecurring Fund:					
Brownfields - Wagon Shed Property Revaluation	\$ 46,782	\$ -	\$ 46,782	\$ 30,154	\$ 16,628
Assessor Software	11,669	-	11,669	11,669	-
Fire Department Equipment	9,500	-	9,500	550	8,850
Road Resurfacing	41,200	-	41,200	41,200	-
Man Lift	196,450	381	196,831	196,831	-
Public Works Mower Purchase	-	38,000	38,000	38,000	-
Playscape	30,761	(1)	30,760	30,760	-
Historical Property Repairs	30,000	(314)	29,686	29,686	-
Finance Software	17,000	(575)	16,425	16,425	-
School Bus	86,800	-	86,800	13,882	72,918
School Roof	85,000	484	85,484	85,484	-
School Facility Tech Space	-	250	250	250	-
	6,000	(6,000)	-	-	-
	<u>\$ 561,162</u>	<u>\$ 32,225</u>	<u>\$ 593,387</u>	<u>\$ 494,991</u>	<u>\$ 98,396</u>
			Miracle Playground Grant	24,000	
			Capital Lease Proceeds	78,578	
			Total Capital Nonrecurring Fund Expenditures	\$ 597,569	

See accountant's report.

TOWN OF ASHFORD

**FIVE YEAR
LOCAL CAPITAL IMPROVEMENT PLAN**

FYE 2022 through FYE 2026

Town of Ashford

2021-2022 Capital Projects						
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
		Approved by BOS				
<u>PUBLIC WORKS</u>						
Road resurfacing	255,000	205,000	195,000	195,000	195,000	195,000
Dump truck lease						
Salt Shed repair			100,000			
compact loader			125,000			
mini excavator - lease over 5 years		40,000	40,000	40,000	40,000	40,000
2-way radio upgrade			37,000			
ET220 Firetruck retrofit			70,000			
<u>SUBTOTAL</u>	255,000	245,000	567,000	235,000	235,000	235,000
<u>REVALUATION</u>						
	15,000	33,795				
<u>SUBTOTAL</u>	15,000	33,795				
<u>FIRE DEPARTMENT</u>						
Fire truck -lease over 5-years	74,250	74,250	74,250	74,250	74,250	
<u>SUBTOTAL</u>	74,250	74,250	74,250	74,250	74,250	
<u>ASHFORD SCHOOL</u>						
School bus	88,000	90,000	90,000	90,000	90,000	90,000
Van replacement				30,000		
Replace heat exchanger		37,000				
Replace lockers			20,000			
Roof Replacement (Solar/Eversource app)	17,500					
Roof Replacement (planning/design)		25,000				
Roof Replacement (build)				4,000,000		
<u>SUBTOTAL</u>	105,500	152,000	110,000	4,120,000	90,000	90,000
<u>TOWN PROJECTS</u>						
Ashford Historical Properties	5,000					
Cadle property remediation		275,000				
AMP playscape replacement - lease	30,000	30,000				
PHP tennis court resurfacing			15,000			
Knowlton Hall Generator	39,500					
Assessor Vision software conversion	7,500					
TOB - HVAC system upgrades		20,000				
Pompey Hollow Park infrastructure		125,000				
<u>SUBTOTAL</u>	82,000	450,000	15,000			
TOTAL	514,250	955,045	766,250	4,429,250	399,250	325,000
<u>SUGGESTED FUNDING</u>						
Ashford Historical Society	2,500					
State of CT - DECD - Cadle remediation		275,000				
LOCIP	49,763	50,263	50,017			
Town Aid Road	146,768	147,045	73,228			
CNR	215,604	295,737				
Undesignated fund bal bus insrnc	49,615					
DEMHS	50,000					
Local Support (Taxes)						
STEAP - Pompey Hollow Park		125,000				
Ashford School unexpended fund		62,000				
TOTAL	514,250	955,045				

TOWN OF ASHFORD
PROPOSED MIL RATE CALCULATION
2021-2022

Town of Ashford
Mill Rate Calculation - 2021-2022 Fiscal Year
Public Hearing to be held virtually on April 26, 2021

EXPENDITURES:

General Government	\$ 3,524,795
Ashford School	\$ 8,000,602
Region 19 (E.O. Smith High School)	\$ 3,511,490
	\$ 15,036,887

NON-PROPERTY TAX REVENUES:

Town Revenues	\$ 400,100
State Revenues	\$ 3,673,646
Use of Fund Balance	\$ -
	\$ 4,073,746

AMOUNT TO BE RAISED BY TAXES:

Expenditures less Non Property-Tax Revenues	\$ 10,963,141
Fire Department Abatements	\$ 16,000
	\$ 10,979,141

NET COLLECTABLE GRAND LIST - October 1, 2020 (After BAA)

Net Taxable Grand List (reported by Assessor 2/26/2021)	\$ 308,038,157
Net Adjusted Taxable Grand List - 98% expected to be collected	\$ 301,877,394

2021-2022 MILL RATE CALCULATIONS:		
	36.370 Mills to raise	\$ 10,979,141
Total Taxes Generated 2021-2022:		\$ 10,979,141
<i>Increase(Decrease) from 20-21 mil rate (0.466)</i>		

One Mill is equal to \$301,877