

TOWN OF ASHFORD

Special Town Meeting

ANNUAL BUDGET MEETING

2017-2018

Fiscal Year Budget

Ashford Municipal Office Building

Lower Level Meeting Room

5 Town Hall Road

TUESDAY, December 12, 2017

7:30 P.M.

To Adjourn to Referendum – December 21, 2017

BOARD OF SELECTMEN

Michael J. Zambo, First Selectman

William A. Falletti, Selectman

Cathryn E. Silver-Smith, Selectperson

BOARD OF FINANCE

Charles E. Funk, Chairperson

Judith A. Austin, Clerk

Garth Bean

Jesse Burnham

Merrill P. Simpson

Gail Zaicek

Carl H. Pfalzgraf, Alternate

Angela C. Desanto, Alternate

Esther Jagodzinski, Alternate

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Board of Finance
Town of Ashford, Connecticut

November 14, 2017

Fellow citizens of Ashford,

The attached budget is intended to provide you with information to evaluate the proposed FY 2017-2018 spending plan to be presented during the **Town Budget - Public Hearing on Tuesday, November 28, 2017 at 7:30 p.m. in the Ashford Municipal Office Building, Lower Level Meeting Room**. Your comments on the proposed budget will be carefully considered when the Board of Finance meets and finalizes it immediately following the Public Hearing, then sends it to the Board of Selectman for presentation at their December 21, 2017 Annual Town Budget Meeting.

FY 2017-2018 budget planning was particularly challenging this year due to the lengthy, unprecedented delay of the state budget. As the fiscal year for all Connecticut municipalities starts July 1, the Ashford Board of Selectmen took the following actions to ensure that Ashford had adequate revenue to prevent interruption of General Government and Ashford School services.

- On July 3, 2017, in accordance with CGS 12-123 and based upon information received from CCM, COST and the State of Connecticut, along with a recommendation from the Ashford Board of Finance, the Board of Selectmen set a real estate and personal property mill rate of 34.368 mills (2 mill increase over 2016-2017) in order to continue services at FY 2016-2017 levels
- On October 16, the Board of Selectmen authorized a motor vehicle tax rate of 32 mills (a 0.0 mill increase)

It is important to note that, although the Connecticut state budget was approved in October 26, the state may change Ashford's funding anytime during the fiscal year. If a change is made prior to the November 28 Public Hearing, the Board of Finance will need to take that change into account before finalizing the budget to be sent to the Board of Selectmen for the Annual Town Meeting.

EXPENDITURES APPROVED DURING 2016-2017 FISCAL YEAR

Board of Finance approved the following increases totaling \$32,697 during FY 2016-2017.

- Ashford Board of Education Non-Lapsing Fund \$31,466
- Ashford Recreation Fund (to address shortfall) \$ 1,231

2017-2018 BUDGET PREPARATION

During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals(attached)*
- *Ashford Board of Finance Budget Policies (attached)*
- Changes in GASB (Governmental Accounting Standards Board) requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- Current and Projected Expenditures
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- 2016 Ashford Grand List (net): \$296,772,614, a decrease of \$1,731,294 (.5%-)
 - Personal Property: \$ 9,239,710
 - Real Estate: \$257,604,965
 - Motor Vehicles: \$ 29,927,939
- Capital Non-Recurring Fund Balance
- General Fund Undesignated Balance
- Unexpended Education Fund Account (ref. CT Code, Sec. 10-248a)
- Education Minimum Budget Requirement (ref. CT Code, Sec. 10-261i)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET SUMMARY

Spending Plan

		<u>Increase/Decrease</u>		
General Fund (Operating) Budget	\$14,030,588	\$ 82,730	0.3%	Increase
General Government	3,353,520	183,116*	5.8%	Increase
Ashford Board of Education	7,406,140	0	0.0%	No Change
Region 19 Board of Education	3,270,928**	139,917-	4.1%-	Decrease
Capital Expenditures	<u>852,134</u>	<u>166,002</u>	24.2%	Increase
Total	\$14,882,722	\$ 209,201	1.4%	Increase

* The \$183,116 increase in the General Government budget includes \$145,387 in contingency funds to be used to offset unexpected state revenue reductions during the year.

** The Region 19 Board of Education budget was approved by the 3-town (Ashford, Mansfield, Willington) referendum held May 9, 2017

Apportionment of Spending Plan

	<u>2017-2018</u>	<u>2016-2017</u>
General Government	22.5%	21.6%
Ashford Board of Education	49.8%	50.5%
Region 19 Board of Education	22.0%	23.2%
Capital Expenditures	5.7%	4.8%

Mill Rates

Last year's real estate and personal property mill rate was 32.368. The proposed FY 2017-2018 mill rate for real estate and personal property is 34.368. This represents the 2.0 mill increase made by the Board of Selectmen July 3, 2017.

Last year's motor vehicle rate was 32.0 mills. The proposed mill rate for motor vehicles would remain at 32.0 mills, which is the rate set by the Board of Selectmen October 16, 2017.

This means a tax increase of \$280 for a home valued at \$200,000 and assessed at \$140,000 (70% of its value).

Capital Improvements

The Capital (Non-Recurring) Improvements budget has no impact on the proposed 2017-2018 mill rate. State LoCIP, Town Aid Road, Eversource, EPA Clean Diesel Bus Rebate and Phase 1 Environmental funding from DECD will be used to offset \$592,457 in planned capital expense. The remaining \$259,677 will be funded by the Town's Capital Non-Recurring (CNR) Fund. Details for proposed 2017-2018 capital improvements and purchases, and a summary of progress for 2016-2017 are included in the *Five- Year Capital Improvement Program 2017-2018* section of this package.

Debt Service

At the end of the 2016 fiscal year, the Town had \$1,915,000 of long term bonded debt and \$449,804 of capital lease obligation outstanding, with total anticipated interest of \$311,400 through 2033. The Town maintains an "Aa3" rating from Moody's Investor Service for its general obligation debt.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation. The current debt limitation for the Town is \$69,854,722 which significantly exceeds that threshold.

As of June 30, 2016, Region 19's total outstanding bonds were \$3,975,000, of which \$1,803,833 is to be reimbursed by the state. The remaining balance of \$2,171,167 represents Region 19's net obligation, of which \$408,397 or 18.81% is Ashford's share.

Revenues

The Town of Ashford experienced significant unexpected reductions in state funding last year. Note, the state's FY 2016-2017 the state budget was adopted after the May, 2016 Ashford Town budget referendum.

Grant	Ashford Budget	State Adopted 2016-2017	Initial State Reduction	Mid-Term State Reduction	Actual Received
ECS	\$3,921,094	3,859,564	\$39,592	\$21,958	\$3,859,564
LoCIP	50,017	50,017		50,017	0
Pequot Mohegan	23,996	23,221			23,996
Town Aid Road	291,997	291,997			291,997
Municipal Projects	3,582	3,582			3,582
MRSF	134,412	87,248	47,164		87,248
Regular Transportation	32,911		32,911		0
Total	\$4,458,009	4,315,629	\$119,647	\$71,975	\$4,266,387

The FY 2017-2018 State Budget adopted on October 26, 2017 reflects the following.

Grant	State Adjusted 2016-2017	State Adopted 2017-2018	Change
ECS	\$3,859,564	\$3,666,586	\$192,978-
LoCIP	0	91,697	91,697
Pequot Mohegan	23,221	23,221	745-
Town Aid Road	291,997	291,997	0
Municipal Projects	3,582	3,582	0
MRSF	87,248	0	87,248-
Regular Transportation	0	0	0
Municipal Stabilization	0	42,226	42,226
Total	\$4,266,387	\$4,119,343	\$147,044-

Fund Balances

The Town's General Fund and Capital Non-Recurring Fund balances fluctuate during the year due to normal incoming (revenue) and outgoing (payment) activity. At the end of each fiscal year these balances are audited by an outside firm and reported in Ashford's annual *Audit Report*, which is available in the Town Clerk's office and on the Ashford Town website.

General Fund – Undesignated Fund Balance

All revenues the Town receives are captured in the General Fund. Revenues not designated for a specific purpose are considered Undesignated (uncommitted).

The June 30, 2016 audited Undesignated Fund balance was \$1,708,311, which was 11.5% of the year's General Fund Operating Budget of \$13,990,570. Maintaining an Undesignated Fund balance of 8-10% of a town's Operating budget was recommended by auditors for many years. Recent information from Ashford's audit firm indicates that the percentage may need to be increased in future years to maintain the same credit rating.

As stated in *Ashford Financial Management Goals*, which are in keeping with auditor recommendations and are included in Moody's assessment of the Town's credit worthiness, we do not use the Undesignated Fund balance to offset part of Ashford's annual operating budget (decrease the mill rate). To do so would have an inherently destabilizing impact on current and future operating budgets (akin to taking money from family savings to pay monthly utility bills).

The Board of Finance

- Maintains an Undesignated Fund balance of approximately 10% of the current year Operating budget to:
 - Ensure adequate cash flow during the fiscal year
 - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year

- Transfers the Undesignated Fund amount in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g., road resurfacing). This prevents large fluctuations in the mill rate from year-to-year for municipal purchases and improvements. This transfer was not done after the FYE 2016 audit due to concerns about state revenue reductions during FY 2016-2017

Capital Non-Recurring (CNR) Fund

The June 30, 2016 audited CNR Fund balance was \$951,067 with \$481,781 committed for capital project authorizations.

Newly elected Board of Finance members will take office on November 21 and present this budget proposal to you during their November 28 Town Budget Public Hearing. The Board of Finance will also finalize the budget proposal the evening of November 28 immediately following the Public Hearing.

I encourage you to attend the Public Hearing to share your views on the proposed budget, and hear what, if any changes the state has made to Ashford's funding in the interim, as those changes could significantly impact Ashford's final spending plan, taxes, town services and Ashford School. If you cannot attend, please direct inquiries about the Board's proposed budget to bofashford@ashfordtownhall.org or Finance board members.

On November 21, 2017 my term on the Board of Finance will end and my term as an Ashford Selectman will begin. It has been a privilege to serve as Board Chair and I look forward to working with all boards in my new role.

Respectfully yours,



Cathryn E. Silver-Smith, Chairperson

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2017-2018**

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. These goals are revisited every year to keep them current.

FINANCIAL REPORTING PERFORMANCE GOALS

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, And the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE GOALS

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately eight to ten (8-10) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2017-2018**

- The development of the capital improvement program will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE GOALS

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum cash availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE GOALS

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will be maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE GOALS

- The Board of Finance will propose and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

**TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2017-2018**

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE GOALS

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues on a multi-year basis.
- Special Revenue Fund are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
 - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
 - The creation of any new special revenue fund must be approved by the Board of Finance.
 - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be annually re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2017-2018**

1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.
2. Prior to **January 11, 2017**, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.
3. On **February 16, 2017**:
 - a. The Board of Selectmen shall present to the Board of Finance:
 - A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
 - Statements of the Board of Selectmen's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
 - Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
 - Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.
 - b. The Capital Improvement Committee shall present to the Board of Finance:
 - The financial and completion status of current Capital Improvement projects and purchases;
 - Proposed capital improvements and purchases to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
 - And such other information as will assist the Board of Finance and the Town Meeting in deciding on a capital improvement program.

**ASHFORD BOARD OF FINANCE
BUDGET POLICIES
For Fiscal Year 2017-2018**

4. On **March 2, 2017**, the Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
 - a. Statements of the Board of Educations' proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
 - b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
 - c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.
5. On **March 21, 2017**, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent's proposed budget. On **March 28, 2017** the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on **May 1, 2017**.
6. On **March 23, 2017**, the Ashford Board of Finance shall approve a proposed budget for presentation to the Town at Public Hearing. This will include General Government, Ashford Board of Education, Ashford Capital Improvement Plan and Region 19 Board of Education budget plans.
7. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2017-2017 budget shall be scheduled for **April 4, 2017**. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in the Ashford Citizen or a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.
8. The Annual Town Budget Meeting shall be held on **April 18, 2017**. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held **May 2, 2017**. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.
9. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed \$20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.
10. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 reported as reservations of fund balance, since they do not constitute expenditures or liabilities.
11. Unencumbered appropriations lapse at fiscal year-end, except for capital project budgets, which remain in effect until completion.

TOWN GOVERNMENT

ESTIMATES OF EXPENDITURES

2017-2018

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
BOARD OF SELECTMEN						
110-11000-51310-000	FIRST SELECTMAN	52,260	52,260	53,828	55,443	55,443
110-11000-51311-000	SELECTMEN	10,653	10,652	10,972	11,301	11,301
110-11000-51510-000	Executive Admin Asst.	45,449	45,449	47,843	49,278	49,278
110-11000-51560-000	BOS-PART-TIME SALARIES	29,388	22,339	30,913	12,000	12,000
110-11000-55410-000	BOS-CONF/DUES/SCHOOLS	200		200	200	200
110-11000-55411-000	BOS-MILEAGE REIMBURSEMENT	10		10	10	10
110-11000-55512-000	BOS-ADVERTISING	1,500	2,556	1,500	1,500	1,500
110-11000-55513-000	Sel-Printing & Binding	14,500	21,363	12,000	23,000	23,000
110-11000-55514-000	BOS-POSTAGE	250	215	250	250	250
110-11000-55527-000	BOS-CONTRACTED SERVICES	3,000	2,938	3,000	3,000	3,000
110-11000-56815-000	KMH-Program Expense					
110-11000-56817-000	BOS-OFFICE SUPPLIES	400	377	400	400	400
110-11000-56825-000	BOS-MISC EXPENSES	501	236	501	500	500
110-11000-59514-000	BOS-VOLUNTEER INCENTIVE	10		10	10	10
110-11000-59515-000	MEMORIAL DAY EXPENSE	650	313	650	600	600
TOTAL BOARD OF SELECTMEN		158,770	158,698	162,077	157,492	157,492
TOWN COUNSEL						
110-11100-53422-000	BOS-LEGAL FEES	13,825	13,400	7,000	20,000	20,000
110-11100-58209-000	BOS-LEGAL/ENGINEERING	19,500	19,406	23,845	27,500	27,500
TOTAL TOWN COUNSEL		33,325	32,807	30,845	47,500	47,500
INFORMATION TECHNOLOGY						
110-11110-55527-000	CONTRACTED SERVICES	22,222	21,779	24,652	29,832	29,832
110-11110-57505-000	IT-Non Capital Equipment			4,500	8,450	8,450
TOTAL INFORMATION TECHNOLOGY		22,222	21,779	29,152	38,282	38,282
KNOWLTON HALL OPER/MAINT						
110-12000-54110-000	KH-ELECTRICITY INTERIOR	9,000	8,987	9,000	9,000	9,000
110-12000-54114-000	KH-WATER	790	816	790	800	800
110-12000-54210-000	KH-BUILDING REPAIRS	7,400	8,358	5,000	6,500	6,500
110-12000-55521-000	KH-TELEPHONE	750	623	750	750	750
110-12000-55527-000	KH-CONTRACTED SERVICES	3,600	4,652	3,600	4,500	4,500

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-12000-56311-000	KH-FUEL OIL	10,250	8,282	10,250	10,250	10,250
TOTAL	KNOWLTON HALL OPER/MAINT	31,790	31,717	29,390	31,800	31,800

TOWN OFFICE BLDG. OPER / MAINT

110-12250-54110-000	TOB ELECTRICITY INTERIOR	15,500	15,111	17,500	17,500	17,500
110-12250-54114-000	TOB- WATER	1,500	1,553	1,500	1,500	1,500
110-12250-54210-000	TOB-BUILDING REPAIRS	3,500	5,316	3,500	3,500	3,500
110-12250-55521-000	TOB-TELEPHONE	7,000	6,330	9,000	7,000	7,000
110-12250-55527-000	TOB-CONTRACTED SERVICES	14,000	11,024	14,000	12,000	12,000
110-12250-56311-000	TOB-FUEL OIL	10,000	11,925	10,000	8,000	8,000
TOTAL	TOWN OFFICE BLDG. OPER / MAINT	51,500	51,260	55,500	49,500	49,500

MAINTENANCE OF TOWN PROPERTY

110-12300-51410-000	CUSTODIAL	10	6,400	8,000	8,000	8,000
110-12300-54110-000	TnProp-Electricity Interior	2,500	1,814	2,500	2,500	2,500
110-12300-54111-000	TnProp-CT Clean Energy					
110-12300-54113-000	STREET LIGHTING	3,000	2,790	3,000	3,000	3,000
110-12300-54114-000	TnProp-Water	325	252	325	325	325
110-12300-54218-000	PROPERTY MAINTENANCE	5,000	3,030	5,000	5,000	5,000
110-12300-54219-000	TnProp-Landscaping	1,500	1,433	1,500	1,500	1,500
110-12300-55527-000	CONTRACTED SERVICES	4,650	600	2,000	2,000	2,000
110-12300-56111-000	CUSTODIAL SUPPLIES	1,500	1,858	1,500	1,500	1,500
110-12300-56311-000	TnProp-Fuel Oil					
TOTAL	MAINTENANCE OF TOWN PROPERTY	18,485	18,177	23,825	23,825	23,825

EARL SMITH SENIOR CENTER

110-12500-51560-000	Sr Ctr Director	15,000	18,319	21,782	22,898	22,898
110-12500-54110-000	SrCtr-ELECTRICITY INTERIOR	5,000	4,797	5,000	5,000	5,000
110-12500-54210-000	SrCtr-BUILDING REPAIRS	3,500	851	3,500	3,500	3,500
110-12500-54211-000	SrCtr-EQUIPMENT REPAIRS	200		200	200	200
110-12500-54224-000	SrCtr-VEHICLE REPAIRS	1,000		1,000	1,000	1,000
110-12500-55410-000	SrCtr-CONF/DUES/SCHOOL	100	60	100	100	100
110-12500-55411-000	SrCtr-MILEAGE REIMBURSEMENTS	150	177	150	150	150
110-12500-55514-000	SrCtr-POSTAGE	20		20	20	20
110-12500-55521-000	SrCtr-TELEPHONE	1,500	1,002	1,500	1,500	1,500
110-12500-55527-000	SrCtr-CONTRACTED SVCS&WATER	875	1,255	875	875	875

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-12500-55528-000	SrCtr-CLEANING SERVICE	5,300	4,960	5,300	5,300	5,300
110-12500-56111-000	SrCtr-CUSTODIAL SUPPLIES	300		300	300	300
110-12500-56313-000	SrCtr-PROPANE GAS	9,000	8,540	9,000	8,000	8,000
110-12500-56815-000	SrCtr-Program Expense	5,000	4,677	5,000	7,500	7,500
110-12500-56817-000	SrCtr-OFFICE SUPPLIES	300	162	300	300	300
110-12500-57515-000	SrCtr-OTHER EQUIP.-NON-CAPITAL	260	759	260	260	260
TOTAL EARL SMITH SENIOR CENTER		47,505	45,560	54,287	56,903	56,903

BOARD OF FINANCE

110-13000-51561-000	BOF-Recording Secretary	1,330	1,200	1,330	1,330	1,330
110-13000-53422-000	BOF-TAX OFFICE EXIT AUDIT					
110-13000-53423-000	BOF-CONSULTANTS	10		10	10	10
110-13000-53424-000	BOF-AUDIT EXPENSE	25,000	21,395	25,000	25,000	25,000
110-13000-55410-000	BOF-CONFERENCE/DUES/SCHOOL	400		400	200	200
110-13000-55512-000	BOF-ADVERTISING	300		300	300	300
110-13000-55513-000	BOF-PRINTING & BINDING	500		500	200	200
110-13000-55514-000	BOF-POSTAGE	150		150	50	50
110-13000-56723-000	BOF-SUBSCRIPTIONS/BOOKS	100		100	10	10
110-13000-56816-000	BOF-COPIER SUPPLIES	100		100	100	100
110-13000-56817-000	BOF-OFFICE SUPPLIES	175	50	175	150	150
TOTAL BOARD OF FINANCE		28,065	22,645	28,065	27,350	27,350

ASSESSOR'S OFFICE

110-14000-51411-000	ASSESSOR	54,130	50,408	52,269	56,708	56,708
110-14000-55410-000	ASR-CONFERENCE/DUES/SCHOOLS	1,070	955	1,405	1,450	1,450
110-14000-55411-000	ASR-MILEAGE REIMBURSEMENT	1,000	495	700	500	500
110-14000-55510-000	ASR-DATA PROCESSING	12,100	12,100	12,260	13,270	13,270
110-14000-55512-000	ASR-ADVERTISING					
110-14000-55514-000	ASR-POSTAGE	800	661	917	655	655
110-14000-55522-000	ASR-MAPPING	1,000				
110-14000-56723-000	ASR-SUBSCRIPTION/BOOKS	350	455	450	450	450
110-14000-56817-000	ASR-OFFICE SUPPLIES	700	913	700	700	700
110-14000-57505-000	ASR-NON CAPITAL EQUIPMENT					
TOTAL ASSESSOR'S OFFICE		71,150	65,988	68,701	73,733	73,733

BOARD OF ASSESSMENT APPEALS

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-15000-51312-000	BAA-PART TIME ELECTED OFCLS F	835	900	800	800	800
110-15000-55410-000	BAA-CONF/DUES/SCHOOLS	75		200	200	200
110-15000-55512-000	BAA-ADVERTISING	150	160	150	160	160
TOTAL BOARD OF ASSESSMENT APPEALS		1,060	1,060	1,150	1,160	1,160

TAX COLLECTOR

110-16000-51313-000	TAX COLLECTOR	51,524	51,523	53,069	54,661	54,661
110-16000-51314-000	TxC-WAGES-SCHOOL/CONF/DUES	10		10	10	10
110-16000-51560-000	TxC-PART TIME SALARIES	840	505	840	1,152	1,152
110-16000-54211-000	TxC-EQUIPMENT REPAIRS	125	125	125	150	150
110-16000-54212-000	TxC-EQUIP. MAINT. CONTRACT	290	290	290	250	250
110-16000-55410-000	TxC-CONFERENCES/DUES/SCHOOLS	1,305	1,199	1,305	1,325	1,325
110-16000-55411-000	TxC-MILEAGE REIMBURSEMENT	1,000	955	1,000	1,000	1,000
110-16000-55510-000	TxC-DATA PROCESSING	6,800	6,800	6,900	7,200	7,200
110-16000-55512-000	TxC-ADVERTISING	500	496	500	350	350
110-16000-55514-000	TxC-POSTAGE	3,400	3,400	3,500	3,600	3,600
110-16000-56816-000	TxC-COPIER SUPPLIES	350	350	350	350	350
110-16000-56817-000	TxC-OFFICE SUPPLIES	350	350	350	350	350
110-16000-56821-000	TxC-COMPUTER SUPPLIES	750	1,250	750	750	750
110-16000-59512-000	MOTOR VEHICLES FEE	1,300	250	300	250	250
TOTAL TAX COLLECTOR		68,544	67,494	69,289	71,398	71,398

FINANCE DEPARTMENT

110-17000-51312-000	TREASURER	19,714	19,714	20,306	20,915	20,915
110-17000-51413-000	Deputy Treasurer				2,060	2,060
110-17000-51414-000	ADMINISTRATIVE ASSISTANT	52,651	54,446	54,222	55,583	55,583
110-17000-51560-000	FIN-PART TIME SALARIES	14,628	13,038	17,580	18,104	18,104
110-17000-53400-000	Fin-Other Prof & Tech Svcs	12,630	12,063	13,630	11,200	11,200
110-17000-55410-000	FIN-CONFERENCES/DUES/SCHOOLS	250	65	250	250	250
110-17000-55411-000	FIN-MILEAGE REIMBURSEMENT	300	388	300	320	320
110-17000-55510-000	Fin-Data Processing	6,026	6,335	7,000	5,975	5,975
110-17000-55514-000	FIN-POSTAGE	390	542	400	500	500
110-17000-56723-000	FIN-SUBSCRIPTIONS/BOOKS					
110-17000-56817-000	FIN-OFFICE SUPPLIES	1,200	1,204	1,200	1,300	1,300
110-17000-59109-000	Fin-Operating Transfers out					
110-17000-59509-000	Fin-Permits & fees	1,400	1,343	1,500	1,760	1,760
TOTAL FINANCE DEPARTMENT		109,189	109,137	116,388	117,967	117,967

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016	2015-2016	2016-2017	2017-2018	2017-2018
		Budget	Actual	Budget	BOS revised	BOF Approved
		(1)	(2)	(3)	(6)	(7)
TOWN CLERK						
110-18000-51314-000	Tnck-WAGES-SCHOOL/CONFERENCE	1,000	718	925	950	950
110-18000-51315-000	TOWN CLERK	51,677	51,677	53,228	54,824	54,824
110-18000-51421-000	ASSISTANT TOWN CLERK	37,523	37,523	38,636	39,603	39,603
110-18000-54211-000	Tnck-EQUIPMENT REPAIRS	250	483	500	500	500
110-18000-54212-000	Tnck-EQUIP. MAINT. CONTRACT	2,472	2,472	2,472	2,472	2,472
110-18000-55410-000	Tnck-CONFERENCE/DUES/SCHOOL	3,325	2,537	5,345	3,700	3,700
110-18000-55510-000	Tnck-Data Processing	3,000	3,000	4,000	4,500	4,500
110-18000-55512-000	Tnck-ADVERTISING	1,200	510	700	700	700
110-18000-55514-000	Tnck-POSTAGE	800	133	400	500	500
110-18000-55515-000	INDEXING & RECORDING	14,311	13,073	13,511	13,511	13,511
110-18000-55517-000	VITAL STATISTICS	150	64	100	100	100
110-18000-55518-000	SECURITY FILMING	1,500	628	1,500	1,500	1,500
110-18000-56722-000	BOOK REPAIRS	2,000	2,000	1,500	1,500	1,500
110-18000-56816-000	Tnck-COPIER SUPPLIES					
110-18000-56817-000	Tnck-OFFICE SUPPLIES	2,925	2,894	1,925	2,925	2,925
	TOTAL TOWN CLERK	122,134	117,712	124,742	127,286	127,286
ELECTION EXPENSE						
110-19000-51560-000	RV-PART-TIME SALARIES	25,242	25,842	23,702	26,000	26,000
110-19000-53400-000	RV-OTHER PROF.& TECH.SERVICES	3,405	2,496	2,925	2,375	2,375
110-19000-55410-000	RV-CONFERENCES/DUES/SCHOOL	1,670	3,517	4,070	3,970	3,970
110-19000-55411-000	RV-MILEAGE	480	708	777	1,025	1,025
110-19000-55514-000	RV-POSTAGE	400	462	300	300	300
110-19000-56817-000	RV-OFFICE SUPPLIES	815	15	815	1,000	1,000
110-19000-56820-000	ELECTION SUPPLIES	4,187	3,071	4,512	3,300	3,300
	TOTAL ELECTION EXPENSE	36,199	36,111	37,101	37,970	37,970
EMERGENCY SERVICES						
110-22000-51513-000	FIRE MARSHALL	14,050	14,050	14,050	14,050	14,050
110-22000-52315-000	TRAINING	100		100	100	100
110-22000-53400-000	OTHER PROF & TECH SERVICE	100		100	100	100
110-22000-54212-000	EQUIP. MAINTENANCE CONTRACT	2,075		2,075	2,075	2,075
110-22000-55410-000	CONFERENCES/DUES/SCHOOL	150		150	150	150
110-22000-55523-000	BURNING OFFICIAL	500	500	500	500	500
110-22000-55524-000	DEPUTY FIRE MARSHALL	500	500	500	500	500

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Fund: GENERAL FUND - GEN17/18

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Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-22000-55525-000	EMERGENCY MANAGEMENT	12,400	11,326	10,000	10,000	10,000
110-22000-55525-001	Emergency Snow Removal					
110-22000-55530-000	TREE WARDEN	10		10	10	10
110-22000-56825-000	MISC EXPENSES	100		100	100	100
110-22000-57505-000	NON CAPITAL EQUIPMENT	10		10	1,210	1,210
110-22000-57511-000	OTHER EQUIP.-REPLACEMENT	10		10	10	10
	TOTAL EMERGENCY SERVICES	30,005	26,376	27,605	28,805	28,805

PUBLIC WORKS DEPARTMENT

PW ADMINISTRATION

110-31000-51416-000	PUBLIC WORK EMPLOYEES	245,540	242,657	249,145	234,441	234,441
110-31000-51417-000	PUBLIC WORKS OVERTIME	47,000	21,574	47,000	47,000	47,000
110-31000-51418-000	PUBLIC WORKS MEALS	2,000	1,080	2,000	2,000	2,000
110-31000-51515-000	PUBLIC WORKS FOREMAN	60,582	60,594	62,306	63,773	63,773
110-31000-51560-000	PART-TIME SALARIES	5,000	12,962	5,000	13,800	13,800
110-31000-52312-000	WORK CLOTHING	3,000	2,392	3,000	3,000	3,000
110-31000-52313-000	DRUG & ALCOHOL TESTING	400	125	400	400	400
110-31000-55410-000	DPW Conferences/Dues/School	1,000	50	1,000	1,000	1,000
	TOTAL PW ADMINISTRATION	364,522	341,434	369,851	365,414	365,414

ROAD & BRIDGES

110-32000-54311-000	EQUIPMENT RENTAL	1,000		1,000	1,000	1,000
110-32000-54321-000	CATCH BASIN CLEANING	5,500	4,799	5,500	5,500	5,500
110-32000-54322-000	BRIDGE MAINTENANCE	5,000	4,189	5,000	5,000	5,000
110-32000-56219-000	HAND TOOLS	500	96	500	500	500
110-32000-56221-000	TREE REMOVAL & REPLACEMENT	6,000	7,100	6,000	6,000	6,000
110-32000-56222-000	SEDIMENT & EROSION CONTROL	1,000	874	1,000	1,000	1,000
110-32000-56223-000	ASPHALT MATERIALS	8,000	14,631	8,000	8,000	8,000
110-32000-56224-000	SAND/GRAVEL/CEMENT	20,200	20,132	25,000	25,000	25,000
110-32000-56225-000	SALT/ ICE CONTROL	64,300	64,224	73,000	75,250	75,250
110-32000-56226-000	PIPE/CULVERT	5,100	5,091	8,000	8,000	8,000
110-32000-56227-000	FENCING MATERIALS	100	92	2,000	2,000	2,000
110-32000-56228-000	SIGNS & SIGNALS	3,000	2,414	3,000	3,000	3,000
110-32000-56229-000	WINTER SAND	9,500	5,527	13,000	13,000	13,000
	TOTAL ROAD & BRIDGES	129,200	129,169	151,000	153,250	153,250

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Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
DPW Bldg Maint & Repairs						
110-32500-54110-000	DPW -ELECTRICITY INT	5,600	7,698	5,600	5,600	5,600
110-32500-54209-000	DPW-MAINT. & REPAIRS	5,000	5,463	5,000	5,000	5,000
110-32500-54225-000	DPW-WASTE DISPOSAL	500		500	500	500
110-32500-55521-000	DPW-TELEPHONE	2,000	2,462	2,000	2,000	2,000
110-32500-55527-000	DPW-CONTRACTED SVCS	2,500	1,465	2,500	2,500	2,500
110-32500-56313-000	DPW-PROPANE GAS	4,500	4,473	6,500	6,500	6,500
110-32500-56815-000	DPW-PROGRAM EXPENSE	3,500	1,624	3,500	3,500	3,500
TOTAL DPW Bldg Maint & Repairs		23,600	23,183	25,600	25,600	25,600
DPW Maintenance of Equipment						
110-33000-54216-000	DPW-RADIO MAINT. & REPAIR	2,000	487	2,000	2,000	2,000
110-33000-54224-000	DPW-VEHICLE REPAIRS	8,500	9,141	8,500	8,500	8,500
110-33000-56411-000	DPW-GASOLINE - NO LEAD	7,000	3,599	7,000	5,000	5,000
110-33000-56412-000	DPW-DIESEL FUEL	25,000	27,478	25,000	25,000	25,000
110-33000-56413-000	DPW-TIRES & CHAINS	6,000	2,685	6,000	6,000	6,000
110-33000-56414-000	DPW-LUBRICATION	3,500	4,064	3,500	3,500	3,500
110-33000-56416-000	DPW-TRUCK PARTS	80,082	79,144	15,000	20,000	20,000
110-33000-56417-000	DPW-EQUIPMENT PARTS	15,000	22,726	15,000	20,000	20,000
110-33000-56418-000	DPW-WELDING SUPPLIES	2,500	597	2,500	2,500	2,500
110-33000-56419-000	DPW-HAND TOOLS	500	160	500	500	500
TOTAL DPW Maintenance of Equipment		150,082	150,081	85,000	93,000	93,000
TOTAL PUBLIC WORKS DEPARTMENT		667,404	643,868	631,451	637,264	637,264
RECYCLING/TRANSFER STATION						
110-34000-51422-000	TrSt-PART-TIME RECYCLING/TRANS	55,818	60,523	60,113	60,000	60,000
110-34000-52312-000	TrSt-WORK CLOTHING	1,000	1,000	1,000	1,000	1,000
110-34000-53400-000	TrSt-OTHER PROF. & TECH. SERVIC	1,500	1,262	1,500	1,500	1,500
110-34000-54110-000	TrSt-ELECTRICITY INTERIOR	2,000	1,862	2,000	2,000	2,000
110-34000-54211-000	TrSt-EQUIPMENT REPAIRS	2,000	41	2,000	2,000	2,000
110-34000-54214-000	WASTE RECYC.DISP/HAULING	149,944	149,246	158,644	160,000	160,000
110-34000-54220-000	CONTAMINATED MAT.DISP.	1,000	552	1,000	1,000	1,000
110-34000-54221-000	MID-NEROC FEES	1,000	867	1,000	1,000	1,000
110-34000-54222-000	SITE MAINT.MAT. HANDLING	1,000	520	1,000	1,000	1,000
110-34000-54223-000	HOUSEHOLD CHEMICAL WASTE	2,000	2,234	2,000	2,391	2,391

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110-34000-55514-000	POSTAGE					
110-34000-55521-000	TELEPHONE	650	408	650	650	650
110-34000-56417-000	TrSt-Equipment Parts	1,000		1,000	1,000	1,000
110-34000-57505-000	NON CAPITAL EQUIPMENT					
110-34000-59226-000	PERMITS & LICENSING	850	800	850	850	850
TOTAL RECYCLING/TRANSFER STATION		219,762	219,314	232,757	234,391	234,391

CONT TO AREA AGENCIES

110-44000-56215-000	United Services, Inc.					
110-44000-59213-000	DIAL-A-RIDE	12,361	14,061	14,061	4,473	4,473
110-44000-59214-000	EASTERN CONN CONSV.DISTRICT	500	500	500	500	500
110-44000-59217-000	SEXUAL ASSAULT CRISIS CENTER	600	600	600	600	600
110-44000-59218-000	THAMES VALLEY COUNCIL COMM.	1,378	1,378	1,629	1,629	1,629
110-44000-59221-000	CT. COUNCIL OF SMALL TOWNS	725	725	725	725	725
110-44000-59222-000	CCM	2,704	2,704	2,704	2,704	2,704
110-44000-59225-000	CONN LEGAL SERVICES	1,000	1,000	1,000	1,000	1,000
110-44000-59227-000	N.E.COMM. AGAINST SUB.ABUSE	1,079	1,079	1,079	1,079	1,079
110-44000-59228-000	EASTERN HIGHLANDS HEALTH DIST	21,448	21,448	22,211	22,552	22,552
110-44000-59235-000	WALKING WEEKEND	200		200	200	200
110-44000-59236-000	J. N. FRANK LEGAL SVCS CCJEF	1,500				
110-44000-59237-000	NECCOG	4,070	4,067	4,070	4,038	4,038
110-44000-59239-000	Regional Probate Court	4,850	4,850	4,985	4,950	4,950
110-44000-59240-000	Access Community Action Agency					
110-44000-59241-000	Day Kimball HomeCare					
110-44000-59242-000	VNHSC formerly VNA East	1,000	1,000	1,000	1,000	1,000
110-44000-59423-000	Mansfield Hsg Auth Sec8					
110-44000-59424-000	Performing Arts of NE CT					
TOTAL CONT TO AREA AGENCIES		53,415	53,412	54,764	45,450	45,450

AGENT FOR ELDERLY

110-45000-51560-000	PART-TIME SALARIES	10		4,460	5,861	5,861
110-45000-56815-000	PROGRAM EXPENSE	1,475	1,474	1,475	1,475	1,475
TOTAL AGENT FOR ELDERLY		1,485	1,474	5,935	7,336	7,336

COMMISSION ON AGING

110-46000-56815-000	COA-Program Expense	700	667	700	700	700
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TOTAL COMMISSION ON AGING		700	667	700	700	700
SEXTON						
110-47500-51560-000	PART-TIME SALARIES	2,400	2,400	2,400	3,200	3,200
110-47500-55410-000	CONFERENCES/DUES/SCHOOL			220	220	220
110-47500-55527-000	CONTRACTED SERVICES	8,537	8,537	8,537	8,794	8,794
110-47500-56114-000	CEMETERY REPAIR SUPPLIES			2,000	2,000	2,000
110-47500-56228-000	SIGNS & SIGNALS			200	200	200
110-47500-56723-000	SUBSCRIPTIONS/BOOKS	100		100	100	100
TOTAL SEXTON		11,037	10,937	13,457	14,514	14,514
PLANNING & ZONING						
110-51000-51560-000	P&Z PART TIME SALARY	17,852	17,852	19,417	20,000	20,000
110-51000-51561-000	PZC-Recording Secretary	960	1,280	975	1,050	1,050
110-51000-53400-000	P&Z OTHER PROF & TECH SVCS	2,500	750	2,000	1,500	1,500
110-51000-55410-000	P&Z CONFERENCES/DUES/SCHOOL	400	110	400	400	400
110-51000-55411-000	P&Z MILEAGE REIMBURSEMENT	150		150	150	150
110-51000-55512-000	P&Z ADVERTISING	650	192	550	550	550
110-51000-55514-000	P&Z POSTAGE	200	110	200	200	200
110-51000-56723-000	P&Z SUBSCRIPTIONS/BOOKS	150		400	300	300
110-51000-56817-000	P&Z OFFICE SUPPLIES	1,200	1,036	1,200	1,500	1,500
110-51000-57505-000	P&Z NON-CAPITAL EQUIPMENT					
TOTAL PLANNING & ZONING		24,062	21,330	25,292	25,650	25,650
ZONING BOARD OF APPEALS						
110-52000-51561-000	ZBA-Recording Secretary					
110-52000-55410-000	ZBA CONFERENCES/DUES/SCHOOL	150		150	150	150
110-52000-55512-000	ZBA ADVERTISING			1,000	1,000	1,000
110-52000-55514-000	ZBA POSTAGE	80		80	80	80
110-52000-57505-000	ZBA-Non Capital Equipment					
TOTAL ZONING BOARD OF APPEALS		230		1,230	1,230	1,230
Inland Wetlands & Watercourses						
110-53000-51560-000	IW PART TIME SALARY	9,454	9,454	9,738	10,030	10,030

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-53000-51561-000	IW Recording Secretary	960	400	975	500	500
110-53000-53400-000	IW OTHER PROF & TECH SVCS	6,300	6,230	9,000	9,000	9,000
110-53000-55410-000	IW CONF/DUES/SCHOOL	250	155	200	200	200
110-53000-55411-000	IW MILEAGE REIMBURSEMENT	200	63	150	150	150
110-53000-55512-000	IW ADVERTISING	650	486	650	650	650
110-53000-55514-000	IW POSTAGE	200	61	200	150	150
110-53000-56723-000	IW SUBSCRIPTIONS/BOOKS	150		150	150	150
110-53000-56817-000	IW SUPPLIES	150	107	650	650	650
110-53000-57505-000	IW NON CAPITAL EQUIPMENT					
TOTAL	Inland Wetlands & Watercourses	18,314	16,956	21,713	21,480	21,480

Conservation Commission

110-53500-55410-000	Cons-Conf/Dues/Schools	150	55	150	150	150
110-53500-55512-000	Cons-Advertising					
110-53500-55514-000	Cons-Postage	100	12	150	100	100
110-53500-55522-000	Cons-Mapping	150	20	150	150	150
110-53500-56723-000	Cons-Subscriptions/Books	100	200	100	100	100
110-53500-56815-000	Cons-Program Expense	950	631	1,000	1,275	1,275
110-53500-56817-000	Cons-Supplies	300	285	300	300	300
110-53500-57505-000	Cons-Non Capital Equipment					
TOTAL	Conservation Commission	1,750	1,203	1,850	2,075	2,075

BUILDING DEPARTMENT

110-54000-51420-000	BUILDING CLERK	43,838	43,835	45,135	46,283	46,283
110-54000-51517-000	Building Official	25,194	25,193	26,979	27,789	27,789
110-54000-51518-000	Asst Building Official	2,000	805	2,000	2,000	2,000
110-54000-53400-000	BLDG-OTHER PROF & TECH SVCS	650	650	700	700	700
110-54000-55410-000	BLDG-CONFERENCES/DUES/SCHOOL	950	155	750	750	750
110-54000-55411-000	BLDG-MILEAGE REIMBURSEMENT	1,763	1,731	1,800	1,800	1,800
110-54000-55514-000	BLDG-POSTAGE	275	214	275	275	275
110-54000-56817-000	BLDG-OFFICE SUPPLIES	1,500	1,168	1,500	1,500	1,500
110-54000-57505-000	BLDG-Non Capital Equipment		881			
110-54000-59509-000	BLDG-PERMITS & FEES	1,000	1,339	1,000	1,500	1,500
TOTAL	BUILDING DEPARTMENT	77,169	75,971	80,139	82,596	82,596

ECONOMIC DEVELOPMENT

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

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110-55000-53400-000	EDC-OTHER PROF.& TECH. SERVICE	1,415	1,974	1,200	1,200	1,200
110-55000-55410-000	EDC-Conf/Dues/School	100	50	100	100	100
110-55000-55513-000	EDC-PRINTING & BINDING	225	54	305	305	305
110-55000-55514-000	EDC-POSTAGE	25		25	25	25
110-55000-56228-000	EDC-SIGNS & SIGNALS	150		150	150	150
110-55000-56815-000	EDC-PROGRAM EXPENSE	230		150	150	150
110-55000-56817-000	EDC-OFFICE SUPPLIES	20	86	20	20	20
TOTAL ECONOMIC DEVELOPMENT		2,165	2,164	1,950	1,950	1,950
WATER POLLUTION CONTROL AUTHORITY						
110-56000-55411-000	WPC-MILEAGE REIMBURSEMENT	10		10	10	10
110-56000-55512-000	WPC-ADVERTISING	10		10	10	10
110-56000-55514-000	WPC-POSTAGE	10		10	10	10
110-56000-56817-000	WPC-OFFICE SUPPLIES	10		10	10	10
110-56000-57505-000	WPC-NON CAPITAL EQUIPMENT	10		10	10	10
TOTAL WATER POLLUTION CONTROL AUTHORITY		50		50	50	50
ASHFORD HISTORICAL SOCIETY						
110-57000-54210-000	Hist-Building Repairs	1,000	165	1,000	1,000	1,000
110-57000-56815-000	HIST-PROGRAM EXPENSE					
TOTAL ASHFORD HISTORICAL SOCIETY		1,000	165	1,000	1,000	1,000
ASHFORD BOARD OF EDUCATION						
110-61000-59610-000	ASHFORD BOARD OF EDUCATION	7,423,071	7,391,605	7,406,140	7,406,140	7,406,140
110-61000-59710-000	BOE-Teachers Retirement Contri					
TOTAL ASHFORD BOARD OF EDUCATION		7,423,071	7,391,605	7,406,140	7,406,140	7,406,140
REGION 19 BOARD OF EDUCATION						
110-62000-59620-000	REGION 19 BOARD OF EDUCATION	3,550,135	3,550,135	3,410,845	3,270,928	3,270,928
TOTAL REGION 19 BOARD OF EDUCATION		3,550,135	3,550,135	3,410,845	3,270,928	3,270,928
EMPLOYEE BENEFITS						

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-71000-52110-000	FICA	60,696	60,622	65,618	66,150	66,150
110-71000-52111-000	WORKER'S COMPENSATION	40,000	39,824	50,220	45,000	45,000
110-71000-52112-000	UNEMPLOYMENT COMPENSATION			1,000	1,000	1,000
110-71000-52113-000	MEDICARE	14,190	14,178	15,347	15,471	15,471
110-71000-52114-000	RETIREMENT PROGRAMS	63,485	56,457	66,000	65,000	65,000
110-71000-52115-000	PENSION ADMIN.FEE				1,800	1,800
110-71000-52210-000	Employee Health Insurance	172,572	172,480	176,854	182,602	182,602
110-71000-52211-000	Employee Dental Insurance	7,625	7,690	7,910	8,260	8,260
110-71000-52316-000	LIFE INSURANCE	1,250	1,216	1,550	1,550	1,550
	TOTAL EMPLOYEE BENEFITS	359,818	352,469	384,498	386,832	386,832
INSURANCE						
110-72000-55210-000	GENERAL LIABILITY	28,000	27,708	28,505	29,461	29,461
	TOTAL INSURANCE	28,000	27,708	28,505	29,461	29,461
DEBT PAYMENTS						
110-73000-59440-000	GOB Refund 2013-Principal	240,000	240,000	230,000	230,000	230,000
110-73000-59441-000	GOB Refund 2013 Interest	58,800	58,800	54,100	48,350	48,350
	TOTAL DEBT PAYMENTS	298,800	298,800	284,100	278,350	278,350
CONTINGENCY						
110-74000-59520-000	CONTINGENCY				145,387	145,387
	TOTAL CONTINGENCY				145,387	145,387
Other Financing Sources/Uses						
110-92000-59920-000	VOLUNTEER FIRE & AMBULANCE	210,910	210,910	226,100	226,630	226,630
110-92000-59921-000	RECREATION FUND	60,527	60,527	82,201	84,563	84,563
110-92000-59930-000	BABCOCK LIBRARY	184,000	184,000	184,000	185,000	185,000
110-92000-59940-000	ANIMAL CONTROL FUND	20,269	20,269	20,269	19,204	19,204
110-92000-59950-000	YOUTH/SOCIAL SVC PROGRAMS	29,285	29,285	30,325	31,435	31,435
110-92000-59960-000	Other Financing Uses Trans Out	234,827	234,827	1,231		
110-92000-59961-000	Unexpended Education Funds	48,391		31,466		
110-92000-59980-000	Bond Issuance Costs					

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
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TOTAL	Other Financing Sources/Uses	788,209	739,818	575,591	546,832	546,832
<hr/>						
DEFAULT ACCOUNT						
<hr/>						
110-99999-99999-000	DEFAULT DISCOUNT ACCOUNT					
<hr/>						
TOTAL	DEFAULT ACCOUNT					
<hr/>						
TOTAL	BUDGET TOTAL	14,356,518	14,214,515	14,020,085	14,030,588	14,030,588

TOWN GOVERNMENT

ESTIMATES OF REVENUE

2017-2018

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INTERGOVERNMENTAL						
110-11000-43220-000	TELEPHONE ACCESS GRANT SBC	9,048	8,985	8,985	8,985	8,985
110-11000-43222-000	LEVEL 3 COMM.CO.LP TAX	4,506	1,830	1,776	1,776	1,776
110-11000-43224-000	MOHEGAN-PEQUOT GRANT	24,865	25,506	24,029	23,221	23,221
110-11000-43231-000	TOWN AID ROADS	145,585	146,522	146,054	41,997	41,997
110-11000-43232-000	BOE-Bus Garage Usage	6,000	6,000	6,000	6,000	6,000
110-11000-43237-000	Intergovern. Rev	3,582	5,727	134,412	45,808	45,808
110-11000-43238-000	Newsletter revenues	8,400	8,107	6,800	8,000	8,000
110-12000-43213-000	CT Clean Energy Fund Grant					
	TOTAL INTERGOVERNMENTAL	201,986	202,677	328,056	135,787	135,787

Earl Smith Senior Center

110-12500-44200-000	SrCtr-Program Revenue			1,500	1,500	1,500
	TOTAL Earl Smith Senior Center			1,500	1,500	1,500

APPROPRIATION OF FUND BALANCE

110-13000-48120-000	USE OF SURPLUS FUNDS					
	TOTAL APPROPRIATION OF FUND BALANCE					

INTERGOVERNMENTAL

110-14000-43209-000	AIRCRAFT REIMB	180	90	90		
110-14000-43212-000	TAX RELIEF - ELDERLY	18,000	22,090	18,000		
110-14000-43216-000	DISABILITY EXEMPT REIMB.	1,100	1,054	1,100		
110-14000-43217-000	VETERANS REIMBURSEMENT	1,300	1,685	1,500		
110-14000-43222-000	PMTS. IN LIEU OF TAXES	5,815		44	44	44
110-14000-43223-000	PYMT IN LIEU OF TXS - AHA	10,000	10,000	10,000	10,000	10,000
	TOTAL INTERGOVERNMENTAL	36,395	34,918	30,734	10,044	10,044

TAX COLLECTOR

110-16000-41100-000	CURRENT YEAR LEVY	9,593,664	9,601,459	9,446,043	9,906,021	9,906,021
110-16000-41200-000	PRIOR YEAR LEVY	77,000	173,760	7,900	78,000	78,000
110-16000-41300-000	INTEREST & LIEN FEES	41,000	82,822	42,000	43,000	43,000

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Fund: GENERAL FUND - GEN17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS revised (6)	2017-2018 BOF Approved (7)
110-16000-41400-000	Motor Vehicle Supplemental	62,000	102,989	63,000	65,000	65,000
110-16000-41600-000	SUSPENSE TAX					
110-16000-41700-000	SUSPENSE INTEREST					
110-16000-46212-000	MISC.	150	247	150	150	150
110-16000-47100-000	Tax Refunds-Current Yr		(3,436)			
110-16000-47101-000	Tax Refunds-Prior Yrs		(3,700)			
TOTAL TAX COLLECTOR		9,773,814	9,954,142	9,559,093	10,092,171	10,092,171

Finance Department

110-17000-46111-000	INTEREST ON INVESTMENTS	14,000	15,333	12,800	13,300	13,300
110-17000-46212-000	FIN-MISC.	10,000	65,683	10,000	10,000	10,000
110-17000-46229-000	Proceeds from Sales of Assets		6,900	3,000		
110-17000-46230-000	OPERATING TRANSFERS IN					
TOTAL Finance Department		24,000	87,916	25,800	23,300	23,300

TOWN CLERK

110-18000-42110-000	HUNTING/FISHING LICENSE	100	96	100	100	100
110-18000-42111-000	MARRIAGE LICENSES	150	176	100	150	150
110-18000-42120-000	TnClk-Dog License Fee	500	548	500	550	550
110-18000-42122-000	OPEN SPACE RECAPTURE TAX	500	3,593	500	1,000	1,000
110-18000-44100-000	COPIES OF RECORDS	3,800	5,059	4,000	4,500	4,500
110-18000-44500-000	RECORDING FEE	18,000	17,928	18,000	19,000	19,000
110-18000-44800-000	CONVEYANCE TAX	15,000	26,788	20,000	25,000	25,000
110-18000-46212-000	Tnck-MISC.	3,000	2,176	2,000	2,300	2,300
TOTAL TOWN CLERK		41,050	56,364	45,200	52,600	52,600

RECYCLING/TRANSFER STATION

110-34000-46000-000	TrSt-OTHER	500	2,323	500	1,500	1,500
TOTAL RECYCLING/TRANSFER STATION		500	2,323	500	1,500	1,500

PLANNING & ZONING

110-51000-42213-000	ZONING PERMITS	1,000	992	1,000	1,000	1,000
110-51000-42311-000	P&Z-REIMBURSEMENT FOR SERVICES	3,000		1,000	500	500
110-51000-46212-000	P&Z-Miscellaneous					

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TOTAL PLANNING & ZONING						
		4,000	992	2,000	1,500	1,500
Inland Wetlands & Watercourses						
110-53000-42310-000	Wetlands Permits	500	544	500	600	600
TOTAL Inland Wetlands & Watercourses						
		500	544	500	600	600
BUILDING DEPARTMENT						
110-54000-42210-000	BUILDING PERMITS	20,000	50,853	40,000	45,000	45,000
TOTAL BUILDING DEPARTMENT						
		20,000	50,853	40,000	45,000	45,000
EDUCATION						
110-60000-43109-000	E.O.SMITH TRANSPORTATION					
110-60000-43110-000	EDUCATION ASSISTANCE (ECS)	3,933,350	3,921,558	3,921,094	3,666,586	3,666,586
110-60000-43111-000	SPECIAL EDUCATION					
110-60000-43113-000	REGULAR TRANSPORTATION	37,705	31,433	32,911		
TOTAL EDUCATION						
		3,971,055	3,952,991	3,954,005	3,666,586	3,666,586
TOTAL BUDGET TOTAL						
		14,073,300	14,343,719	13,987,388	14,030,588	14,030,588

TOWN OF ASHFORD
RECREATION FUND BUDGET
2017-2018

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Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
RECREATION PROGRAMS						
220-43100-53400-000	OTHER PROF. & TECH. SERVICES	12,000	4,342	9,000	9,000	9,000
220-43100-56815-000	PROGRAM EXPENSE	22,000	24,902	22,000	22,000	22,000
220-43100-56819-000	Rec-Grant Funded Programs		1,406			
	TOTAL RECREATION PROGRAMS	34,000	30,650	31,000	31,000	31,000
ADMINISTRATION						
220-43300-51330-000	REC DIRECTOR WAGES	43,426	43,426	44,729	46,071	46,071
220-43300-51560-000	PART-TIME SALARIES					
220-43300-52311-000	MEMBERSHIP FEES	400	80	400	400	400
220-43300-55411-000	MILEAGE REIMBURSEMENT	700	407	700	700	700
220-43300-55512-000	ADVERTISING	500		500	500	500
220-43300-55514-000	POSTAGE	1,000	20	800	800	800
220-43300-55521-000	TELEPHONE	900	900	1,000	1,000	1,000
220-43300-56816-000	COPIER SUPPLIES	800	100	800	800	800
220-43300-56817-000	OFFICE SUPPLIES	900	420	900	900	900
	TOTAL ADMINISTRATION	48,626	45,352	49,829	51,171	51,171
GROUND MAINTENANCE						
220-43400-54110-000	ELECTRICITY INTERIOR	500	632	500	650	650
220-43400-54218-000	MAINT. OF TOWN PROPERTY	1,500	676	1,500	1,500	1,500
220-43400-54300-000	RENTALS	1,100	1,145	1,100	1,200	1,200
220-43400-54410-000	MOWING	7,000	6,163	5,000	6,500	6,500
220-43400-55521-000	TELEPHONE					
220-43400-55527-000	CONTRACTED SERVICES	2,200	1,988	2,200	2,200	2,200
220-43400-56815-000	PROGRAM EXPENSE	1,000		1,000	342	342
	TOTAL GROUND MAINTENANCE	13,300	10,603	11,300	12,392	12,392
EMPLOYEE BENEFITS						
220-71000-52110-000	REC DEPT FICA	2,767	2,359	2,773	2,455	2,455
220-71000-52111-000	REC-WORKER'S COMPENSATION	1,903	1,902	1,903	2,561	2,561
220-71000-52113-000	REC DEPT MEDICARE	647	552	649	574	574
220-71000-52114-000	Rec-Retirement Program		3,040	3,131	3,225	3,225
220-71000-52210-000	REC-HEALTH INSURANCE	17,600	19,026	22,331	21,900	21,900

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Fund: RECREATION FUND - REC17/18

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220-71000-52211-000	REC-DENTAL INSURANCE		1,000	1,200	1,200	1,200
220-71000-52316-000	REC-LIFE INSURANCE	84	83	85	85	85
	TOTAL EMPLOYEE BENEFITS	23,001	27,962	32,072	32,001	32,001
*** UNDEFINED SUBACCOUNT						
220-80000-00000-000	ADJUSTMENTS TO CASH ACCOUNT					
	TOTAL *** UNDEFINED SUBACCOUNT					
	TOTAL BUDGET TOTAL	118,927	114,567	124,201	126,563	126,563

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RECREATION COMMISSION						
220-43000-43207-000	Rec-Grants Received		1,757			
220-43000-44200-000	RECREATION COMMISSION	42,000	34,788	42,000	42,000	42,000
220-43000-44210-000	APRC-Donations Received		340			
220-43000-47110-000	APRC-from General Fund	60,527	60,527	82,201	84,563	84,563
	TOTAL RECREATION COMMISSION	102,527	97,412	124,201	126,563	126,563
Other Financing Sources/Uses						
220-92000-46230-000	Rec-Oper. Transfer In		16,400			
	TOTAL Other Financing Sources/Uses		16,400			
	TOTAL BUDGET TOTAL	102,527	113,812	124,201	126,563	126,563

TOWN OF ASHFORD

ANIMAL CONTROL FUND BUDGET

2017-2018

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
Animal Control						
210-21100-51511-000	ANIMAL CONTROL OFCR	10,822	10,821	11,147	11,481	11,481
210-21100-51512-000	ASST ANIMAL CONTROL OFCR	1,747	254	1,000	1,000	1,000
210-21100-54110-000	AC-ELECTRICITY	1,150	1,294	1,150	2,000	2,000
210-21100-54208-000	AC-BUILDING MAINTENANCE	150	1,491	150	150	150
210-21100-54213-000	AC-CLEANING/SANITIZING	100	89	100	100	100
210-21100-55410-000	AC-CONFERENCE/DUES/SCHOOL	1,200	75	150	135	135
210-21100-55411-000	AC-MILEAGE	750	327	750	700	700
210-21100-55512-000	AC-ADVERTISING	100	35	125	100	100
210-21100-55514-000	AC-Postage	238		238	238	238
210-21100-55521-000	AC-TELEPHONE	500	844	624	550	550
210-21100-55527-000	AC-CONTRACTED SVC-SEPTIC	200		200	200	200
210-21100-55531-000	VET EXPENSE	1,500	2,103	2,500	2,500	2,500
210-21100-56313-000	AC-PROPANE	2,000	1,241	2,000		
210-21100-56510-000	FEED	300	397	300	300	300
210-21100-56815-000	AC-Program Expense	300	397	400	400	400
210-21100-56817-000	AC-OFFICE SUPPLIES	372	41	190	190	190
210-21100-56818-000	FEES TO STATE OF CONN.	3,200	3,098	3,200	3,100	3,100
	TOTAL Animal Control	24,629	22,507	24,224	23,144	23,144
EMPLOYEE BENEFITS						
210-71000-52110-000	AC-FICA	810	687	753	774	774
210-71000-52111-000	AC-WORKERS COMPENSATION	300	247	300	265	265
210-71000-52113-000	AC-MEDICARE	189	161	176	181	181
	TOTAL EMPLOYEE BENEFITS	1,300	1,094	1,229	1,220	1,220
	TOTAL BUDGET TOTAL	25,929	23,602	25,453	24,364	24,364

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
ANIMAL CONTROL						
210-21100-42120-000	DOG LICENSE					
210-21100-42125-000	FEES & REDEMPTIONS	160	50	160	160	160
210-21100-42126-000	STATE ADOPTION PROGRAM					
210-21100-43237-000	AC-Intergovernmental Revenue					
210-21100-44210-000	AC-Donations Received		57			
210-21100-46215-000	DOG FEE TO STATE	5,500	4,917	5,024	5,000	5,000
210-21100-47110-000	Dog-from General Fund	20,269	20,269	20,269	19,204	19,204
	TOTAL ANIMAL CONTROL	25,929	25,293	25,453	24,364	24,364
	TOTAL BUDGET TOTAL	25,929	25,293	25,453	24,364	24,364

TOWN OF ASHFORD
YOUTH AND SOCIAL SERVICES
2017-2018

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
ASHFORD YOUTH SERVICES						
225-48000-51330-000	Yth/SS Director				45,922	45,922
225-48000-55527-000	YthSvc-Contracted Services	43,285	43,285	44,584		
225-48000-56815-000	YthSvcs-Program Expense	8,059	14,416	8,000	14,000	14,000
225-48000-56819-000	Yth/SS-Newman Fund					
225-48000-56822-000	Yth/SS-NECASA	1,800		1,800	2,265	2,265
TOTAL	ASHFORD YOUTH SERVICES	53,144	57,701	54,384	62,187	62,187
EMPLOYEE BENEFITS						
225-71000-52110-000	AYSB FICA EXPENSE				2,847	2,847
225-71000-52113-000	AYSB MEDICARE EXPENSE				666	666
TOTAL	EMPLOYEE BENEFITS				3,513	3,513
TOTAL	BUDGET TOTAL	53,144	57,701	54,384	65,700	65,700

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
ASHFORD YOUTH SERVICES						
225-48000-43206-000	Yth/SS-State Matching Grant	14,000	14,000	14,000	14,000	14,000
225-48000-43207-000	Yth/SS-Other Grants	3,259	3,071	3,259	13,000	13,000
225-48000-46212-000	Ythsvcs-Miscellaneous	4,800	7,387	5,000	5,000	5,000
225-48000-46819-000	Yth/SS-Newman Fund					
225-48000-46822-000	Yth/SS-NECASA	1,800	2,265	1,800	2,265	2,265
225-48000-47110-000	Ythsvcs-from General Fund	29,285	29,285	30,325	31,435	31,435
TOTAL ASHFORD YOUTH SERVICES		53,144	56,008	54,384	65,700	65,700
TOTAL BUDGET TOTAL		53,144	56,008	54,384	65,700	65,700

TOWN OF ASHFORD
CAPITAL IMPROVEMENT BUDGET
2017-2018

2016-2017 Capital Improvements Update

PUBLIC WORKS: Fire Truck Retro Fit (\$71,000 budget, \$8848 expended)

Repurposing the town owned 1989 Volvo fire truck into a dump body truck is being accomplished by town employees, as time permits.(on-going)

PUBLIC WORKS: Road Resurfacing (\$225,000 budget, \$226,930 expended)

The annual road shimming, paving, and chip-sealing program for maintenance of our paved road is partially funded by the State of Connecticut Town Aid Road program. Ashford did not receive Local Capital Improvement Program (LOCIP) from the State of Connecticut this year. 7.5 miles of roads have been shimmed.

PUBLIC WORKS: Dump Truck Lease (\$32,808 budget, \$31,821 expended)

The third installment of a five year lease-to-own contract for a 2015 6-wheel Freightliner dump truck.

PUBLIC WORKS: Eversource Rail Mower (\$30,760 budget, \$30,760 expended)

The second installment of a five year lease-to-own contract for a John Deere rail mower. This cost is completely reimbursed by Eversource.

REVALUATION: (\$15,000 budget, \$11,669 expended)

This represents Ashford's obligation to the Northeastern Connecticut Council of Governments to participate in their Regional Revaluation Program.

FIRE DEPARTMENT: Fire Truck Lease (\$77,437 budget, \$38,718 expended)

This represents the third installment of a five year lease-to-own contract for a 2015 Spartan fire truck paid in two equal annual payments.

FIRE DEPARTMENT: Hydraulic Rescue Tools (\$42,000 budget, \$42,000 expended)

The replacement of hydraulic fire tools and equipment.

ASHFORD SCHOOL: School Bus Replacement (\$89,000 budget, \$82,751 expended)

The purchase of a 2017 Bluebird school bus upgrading Ashford's school transportation fleet.

ASHFORD SCHOOL: Van Replacement(\$25,000 budget, \$23,489 expended)

The replacement of a 2009 Dodge van with a 2017 Dodge student transport van.

TOWN PROJECT: Senior Center Bus (\$62,127 budget, \$62,127 expended)

The purchase of a 2017 Mathews travel bus equipped with handicap lifts largely funded by an 80 percent state reimbursement grant.

TOWN PROJECT: Phone System (\$16,000 budget, \$10,049 expended)

The phone system replacement in the Town Office Building. (on-going)

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
BOARD OF SELECTMEN						
227-11000-58819-000	Environ. Project-Wagon Shed				200,000	200,000
TOTAL BOARD OF SELECTMEN					200,000	200,000
INFORMATION TECHNOLOGY						
227-11110-57276-000	Cap-IT/Phone System Purchase			20,098		
TOTAL INFORMATION TECHNOLOGY				20,098		
MAINTENANCE OF TOWN PROPERTY						
227-12300-54113-000	Cap-Street Lighting	919		919		
227-12300-54113-010	Cap-Lighting upgrades	3,273	7,724			
227-12300-58815-000	Cap-Town Building Repairs		7,100			
227-12300-58815-001	Cap-Tremko House Repairs	250	250			
227-12300-58816-000	Cap-Tn Prop. Brook Restoration					
TOTAL MAINTENANCE OF TOWN PROPERTY		4,442	15,074	919		
EARL SMITH SENIOR CENTER						
227-12500-54210-000	Cap-SrCtr Building Repairs	28,894	28,894			
227-12500-58817-000	Cap-Sr Center Generator					
227-12500-58818-000	CAP-SrCtr Bus			62,127		
TOTAL EARL SMITH SENIOR CENTER		28,894	28,894	62,127		
ASSESSOR'S OFFICE						
227-14000-58106-000	CapBudgt-Revaluation	27,521	11,669	30,852	11,668	11,668
TOTAL ASSESSOR'S OFFICE		27,521	11,669	30,852	11,668	11,668
Animal Control						
227-21100-58815-000	Cap-Dog Pound upgrades		5,250			
TOTAL Animal Control			5,250			

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
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EMERGENCY SERVICES

227-22000-57114-000	Fire truck	73,727	141,887	77,437	77,437	77,437
227-22000-57228-000	Fire Dept Vehicle Repairs				15,000	15,000
227-22000-57277-000	Fire Dept Equipment	35,000	34,434	42,566		
TOTAL EMERGENCY SERVICES		108,727	176,321	120,003	92,437	92,437

PUBLIC WORKS DEPARTMENT

ROAD & BRIDGES

227-32000-54322-000	CapProj-Bridge Repairs					
227-32000-54322-050	Cap-Bebbington La Bridge Rep.	4,541	6,271			
227-32000-54577-000	Cap-Crosswalk					
227-32000-55528-000	CapBdgt-DPW Road Resurfacing	214,000	241,979	226,930	250,000	250,000
227-32000-55529-000	Culvert Replacement	1,248		1,248		
227-32000-55532-028	Road Repairs-Lakeview Dr				91,697	91,697
227-32000-57230-000	CapBdgt-DPW Dump Trk	32,606	33,002	32,808	31,821	31,821
TOTAL ROAD & BRIDGES		252,395	281,252	260,986	373,518	373,518

DPW Bldg Maint & Repairs

227-32500-54210-000	Cap-DPW Building Repairs					
TOTAL DPW Bldg Maint & Repairs						

DPW Maintenance of Equipment

227-33000-57231-021	DPW-Eq. Purch Mower	30,760	30,760	30,760	30,760	30,760
227-33000-57236-000	Truck retrofit	25,000	23,741	72,259		
TOTAL DPW Maintenance of Equipment		55,760	54,501	103,019	30,760	30,760
TOTAL PUBLIC WORKS DEPARTMENT		308,155	335,752	364,005	404,278	404,278

ASHFORD BOARD OF EDUCATION

227-61000-57111-000	CapBdgt-Sch Bus	88,000	82,751	89,000	82,751	82,751
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B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
227-61000-57113-000	School Van Replacements			25,000	61,000	61,000
227-61000-58815-000	CapBdgt-Sch Facility Repairs			60,000		
227-61000-58815-001	CapBudg-School Safety Upgrades	15,663	6,707			
227-61000-58815-002	Cap-School Safety paging/phone	50,000	49,993			
***TOTAL** ASHFORD BOARD OF EDUCATION		153,663	139,452	174,000	143,751	143,751
*** UNDEFINED SUBACCOUNT						
227-80000-00000-000	Cap Bdgt-Adj to Cash					
***TOTAL** *** UNDEFINED SUBACCOUNT						
Other Financing Sources/Uses						
227-92000-59960-000	Cap-Op Transfer Out					
***TOTAL** Other Financing Sources/Uses						
***TOTAL** BUDGET TOTAL		631,401	712,412	772,004	852,134	852,134

B U D G E T W O R K S H E E T - R E V E N U E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP17/18

Budget Year: July 2017 thru June 2018

Account Number	Account Name	2015-2016 Budget (1)	2015-2016 Actual (2)	2016-2017 Budget (3)	2017-2018 BOS Revised (6)	2017-2018 BOF Approved (7)
INTERGOVERNMENTAL						
227-11000-43225-000	CapImp-LoCIP Grant	49,252	50,017	50,017	91,697	91,697
227-11000-43235-000	CapImp-STEAP Grant		36,770			
227-11000-43237-000	Cap-Intergovern. Revenue		16,198	49,600	20,000	20,000
227-11000-43239-000	Non-Governmental Grants		30,760	30,760	30,760	30,760
227-11000-43245-000	CapImp-EECBG					
227-11000-43255-000	CapBudg-Brook Restoration					
227-11000-43256-000	CapBdgt-ICE Grants					
227-11000-44201-000	CapImp-CNR Revenue			409,702	259,677	259,677
227-11000-48819-000	DECD Environ. Project				200,000	200,000
	TOTAL INTERGOVERNMENTAL	49,252	133,744	540,079	602,134	602,134
TOWN AID ROAD GRANT						
227-30000-43214-000	Cap Imp-Town Aid Rd Grant	145,585	172,962	146,053	250,000	250,000
	TOTAL TOWN AID ROAD GRANT	145,585	172,962	146,053	250,000	250,000
EDUCATION						
227-60000-43115-000	Cap Imp-State Reimb-Wtr Proj					
	TOTAL EDUCATION					
Other Financing Sources/Uses						
227-92000-46230-000	CapBdgt-Operating Transfer In	343,602	449,644	66,028		
	TOTAL Other Financing Sources/Uses	343,602	449,644	66,028		
	TOTAL BUDGET TOTAL	538,439	756,350	752,160	852,134	852,134

TOWN OF ASHFORD

**FIVE YEAR
LOCAL CAPITAL IMPROVEMENT PLAN**

2018-2022

TOWN OF ASHFORD
Five Year Capital Improvement Plan 2018-2022

		2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
PUBLIC WORKS						
Fire Truck retrofit				\$ -		
Road Resurfacing		\$ 250,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000
Lake View Dr.		\$ 91,697				
Dump Truck Lease @ 1.90%		\$ 31,821	\$ 31,232	\$ -	\$ -	
Small Dump Truck Replacement		\$ -				
Compact Loader		\$ -			\$ 90,000	
Cushman Rd Pipe Repair		\$ -	\$ 60,000			
Upton Rd Pipe Repair		\$ -				
Mini Excavator				\$ 100,000		
JD mower (Eversource reimbursed)	*	\$ 30,760	\$ 30,760	\$ 30,760		
DPW subtotal		\$ 404,278	\$ 316,992	\$ 325,760	\$ 285,000	\$ 195,000
REVALUATION		\$ 11,668	\$ 11,669	\$ 11,669	\$ 11,669	\$ 11,669
Revaluation subtotal		\$ 11,668	\$ 11,669	\$ 11,669	\$ 11,669	\$ 11,669
FIRE DEPARTMENT						
Fire Truck Lease @ 1.91%		\$ 77,437	\$ 77,437	\$ -		
Fire Truck (replace ET220)		\$ -	\$ -	\$ 425,000		
Service 120 (Cab & Chassis)		\$ 15,000				
Fire Dept Equipment		\$ -	\$ -	\$ 25,000	25000	\$ 25,000
Personal Protective Gear			\$ 96,000			
Fire Department subtotal		\$ 92,437	\$ 173,437	\$ 450,000	\$ 25,000	\$ 25,000
ASHFORD SCHOOL						
School Bus		\$ 82,751	\$ 88,000	\$ 88,000	\$ 88,000	\$ 88,000
Grading/paving front parking area		\$ -	\$ -	\$ 85,000		
Security Doors		\$ -		\$ 50,000		
Window replacements		\$ -	\$ 168,500			
Tech space conversion		\$ -				
Refurbish old plumbing		\$ -			90000	
Field fencing		\$ -	\$ 12,000			
Front Portico			\$ -			\$ 96,000
Van replacement		\$ 61,000		\$ 30,000		
Roof repair & Replacement (anticipated for 2023 at \$2M)						
Ashford School subtotal		\$ 143,751	\$ 268,500	\$ 253,000	\$ 178,000	\$ 184,000
Town Projects						
Replace Telephone System-TOB/KH/Library						
Phase 1 Environmental-Wagon Shed		\$ 200,000	\$ -	\$ -		
Senior Center Bus Replacement						
Technical Projects		\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Town Projects subtotal		\$ 200,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Total All Projects		\$ 852,134	\$ 820,598	\$ 1,090,429	\$ 549,669	\$ 465,669
SUGGESTED FUNDING						
LoCIP		\$ 91,697	\$ 50,017	\$ 50,017	\$ 50,017	\$ 50,017
Town Aid Road		\$ 250,000	\$ 73,209	\$ 73,209	\$ 73,209	\$ 73,209
CNR		\$ 259,677	\$ 666,612	\$ 936,443	\$ 426,443	\$ 342,443
Local Support (Taxes)		\$ -	\$ -	\$ -		
Eversource reimbursement	*	\$ 30,760	\$ 30,760	\$ 30,760	\$ -	
EPA Clean Diesel Bus Rebate		\$ 20,000				
Phase 1 Environmental-from DECD		\$ 200,000				
Non-Lapsing fund-BOE		\$ -				
Total suggested funding		\$ 852,134	\$ 820,598	\$ 1,090,429	\$ 549,669	\$ 465,669

TOWN OF ASHFORD
MIL RATE CALCULATION
2017-2018

**Town of Ashford
Mill Rate Calculation
2017-2018 Fiscal Year**

EXPENDITURES:

General Government	\$	3,353,520
Ashford School	\$	7,406,140
Region 19 (E.O. Smith High School)	\$	3,270,928
	\$	<u>14,030,588</u>

NON-PROPERTY TAX REVENUES:

Town Revenues	\$	346,911
State Revenues	\$	3,777,656
Use of Fund Balance	\$	-
	\$	<u>4,124,567</u>

AMOUNT TO BE RAISED BY TAXES:

Expenditures less Non Property-Tax Revenues	\$	9,906,021
Fire Department Abatements	\$	18,250
	\$	<u>9,924,271</u>

MOTOR VEHICLES-NET COLLECTABLE GRAND LIST - October 1, 2016

Net Collectable Grand List	\$	29,914,025
Net Adjusted Taxable Grand List - 98% expected to be collected	\$	29,315,745

REAL ESTATE & PERSONAL PROPERTY GRAND LIST-October 1, 2016

Net Collectable Grand List	\$	266,803,114
Net Adjusted Taxable Grant List - 98% expected to be collected	\$	261,467,052

2017-2018 MILL RATE CALCULATIONS-

<i>Motor Vehicles</i>	<i>32 Mils to raise</i>	<i>\$</i>	<i>938,104</i>
<i>Real Estate & Personal Property</i>	<i>34.368 Mils to raise</i>	<i>\$</i>	<i>8,986,167</i>
	Total Taxes Generated 2017-2018	\$	9,924,271
<i>Increase over 16-17 MV</i>	<i>0 mil increase (decrease)</i>		
<i>Increase over 16-17 RE & PP</i>	<i>2.000 mil increase (decrease)</i>		