TOWN OF ASHFORD

SPECIAL TOWN MEETING
ANNUAL BUDGET MEETING

2018-2019
Fiscal Year Budget

Knowlton Memorial Hall
25 Pompey Hollow Road

WEDNESDAY, APRIL 18, 2018
7:30 P.M.

To Adjourn to Referendum – MAY 2, 2018

BOARD OF SELECTMEN
Michael J. Zambo, First Selectman
Cathryn E. Silver-Smith, Selectman
William A. Falletti, Selectman

BOARD OF FINANCE
Charles E. Funk, Chairperson
Judith A. Austin, Clerk
Garth Bean
Jesse Burnham
Merrill P. Simpson
Gail Zaicek
Carl H. Pfalzgraf, Alternate
Angela C. Desanto, Alternate
Esther Jagodzinski, Alternate
TABLE OF CONTENTS

Letter from the Board of Finance Chairperson

Town of Ashford Financial Management Goals for Fiscal Year 2018-2019

Ashford Board of Finance Budget Policies for Fiscal Year 2018-2019

Proposed Expenditure Budget Summary

Estimated Revenue Budget by Source

Recreation Budget: Expenditures and Revenues

Animal Control: Expenditures and Revenues

Youth and Social Service: Expenditures and Revenues

Capital Improvement Budget: Expenditures and Revenues 2018-2019

Five Year Capital Improvement Program-Fiscal Year ending 2019-2023

Mill Rate Calculations Fiscal Year 2018-2019
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April 9, 2018

Fellow citizens of Ashford,

The attached budget is intended to provide you with information to evaluate the Town’s proposed spending plan for FY 2018-2019, which will be presented at the Annual Town Budget Meeting, Wednesday, April 18, 2018 at 7:30 p.m. in Knowlton Memorial Hall, which will adjourn to referendum on Wednesday, May 2.

EXPENDITURES APPROVED DURING 2017-2018 FISCAL YEAR
No adjustments have been made to the approved 2017-2018 budget.

2018-2019 BUDGET PREPARATION
During budget preparation, the Board of Finance reviews and considers many factors, some of which include:

- *Town of Ashford Financial Management Goals*(attached)
- *Ashford Board of Finance Budget Policies* (attached)
- Changes in GASB (Governmental Accounting Standards Board) requirements
- Current and Projected Debt Service
- Current and Projected Town, State and Federal Revenues
- Current and Projected Expenditures
- General Government Goals and Department Budget Requests
- Ashford Board of Education Budget Request
- Region 19 Board of Education Budget Request
- Capital Improvement Needs and Funding Sources
- Ashford Grand List: Currently estimated at $301,385,154 an increase of $3,610,243 (1.4%)
  - Motor Vehicles: $30,805,615
  - Real Estate & Personal Property: $270,579,539
- Capital Non-Recurring Fund Balance
- General Fund Unassigned Balance
- Unexpended Education Fund Account (ref. CT Code, Sec. 10-248a)
- Education Minimum Budget Requirement (ref. CT Code, Sec. 10-261i)
- Recommendations made by the Board of Selectmen
- Comments and recommendations from other Ashford taxpayers

BUDGET HIGHLIGHTS

**Total Spending Plan**
Ashford’s proposed spending plan for 2018-2019 totals $14,853,850.

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**Mill Rates**
Currently FY 17-18, Ashford’s real estate and personal property mill rate is 34.368, motor vehicle mill rate is 32 with a combined mill valued at $296,782. The proposed Ashford FY 2018-2019 mill rate for real estate and personal property equalized with motor vehicle is 35.952. This means that taxes for a home valued at $200,000 and assessed at $140,000 (70% of its value) would be $221.76 more a year. A motor vehicle worth $10,000 would see an increase of $39.52.
The **2018-2019 Ashford Property Tax Estimator** will be available under Budget Information 2018-2019 on the Town website at www.ashfordtownhall.org to help you determine what your tax bill would be based on the proposed mill rate.

The following shows apportionment of the Town’s spending plan for 2018-2019.

![2018-2019 Ashford Spending Plan](image)

**General Government** $3,240,791
The revised 2018-2019 General Government proposal is $112,729 (3.4%) lower than the approved 2017-2018 budget. This proposed budget reflects decreases in debt service payments and interest.

Areas of change in the general government budget include the cost of employee benefits, negotiated and awarded employee wage increase, and associated expenses. The significant changes to this year’s government budget include personnel consolidation and DPW restaffing.

**Ashford Board of Education (BOE)** $7,506,140
The Board of Education presented the Board of Finance a budget request of $214,787 (2.9%) more than last year’s budget. At the March 22nd BOF meeting the BOF approved a $100,000 increase to the BOE previous years budget resulting in a 1.3% increase.

The proposed budget reflects:
- Negotiated salary increases
- Health and other benefits
- Utilities and fuel
- Mandatory outplacements.

Copies of the Ashford Board of Education’s detailed budget are available in the Town Clerk’s Office and on the School website. [http://www.ashfordct.org](http://www.ashfordct.org)

**Regional School District 19 Board of Education** $3,585,805 (Ashford Share)
The budget proposed by the Region 19 School Superintendent amended 4/3/18 is $21,404,590, an increase of $173,870 (.82%) increase, with Ashford’s share projected to increase by $314,876 (+9.6%).
Total enrollment from the 3 member towns (Ashford, Willington and Mansfield) is projected to increase from 970 to 973 (3 students) with the following proportions, as calculated annually on October 1:
- Ashford: increase from 166 to 182 (+9.6%)
- Mansfield: increase from 554 to 556 (+.4%)
- Willington: decrease from 222 to 209 (-5.9%)

**Capital Improvements** $521,114
The Capital (Non-Recurring) Improvements budget has no impact on the proposed 2018-2019 mil-rate. State LOCIP, Town Aid Road, Eversource mower grants will be used to offset $162,047 in DPW capital expenses. The remaining $359,068 will be funded by the Town’s Capital Non-Recurring (CNR) Fund.

The proposed plan for 2018-2019 is described in the *Five Year Capital Improvement Program 2018-2019* section of this package.
**Debt Service**
At the end of the 2018 fiscal year, the Town will have $1,455,000 of long term bonded debt and $142,900 of capital lease obligation outstanding. The Town maintains an “Aa3” rating from Moody’s Investor Service for its general obligation debt.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation. The current debt limitation for the Town at FYE 2017 is $68,177,753 which significantly exceeds our current long-term debt.

On June 30, 2018, Region 19’s total outstanding bonds are $1,240,000, none of which is to be reimbursed by the state. Region 19’s debt for the renovation and expansion of E.O. Smith High School is fully retired as of June 30, 2018. The remaining balance of $2,871,504 represents Region 19’s net obligation, of which 19.78% or $568,350 represents Ashford share.

**Revenues**
Non-property Town and State revenues are expected to decrease by $392,459 overall primarily due to Education Cost Sharing reductions from the State of Connecticut.

**Fund Balances**
The Town’s General Fund and Capital Non-Recurring Fund balances fluctuate during the year due to normal incoming (revenue) and outgoing (payment) activity. At the end of each fiscal year these balances are audited by an outside firm and reported in Ashford’s annual Audit Report, which is available under Town of Ashford Audited Financial Statements Fiscal Year Ending June 30, 2017 on the Town web site. [http://www.ashfordtownhall.org/](http://www.ashfordtownhall.org/)

**General Fund – Unassigned Fund Balance**
All revenues the Town receives are captured in the General Fund. Revenues not assigned for a specific purpose are considered Unassigned (uncommitted).

The June 30, 2017 audited Unassigned Fund balance was $1,965,821, which was 13.4% of the year’s General Fund Operating budget of $14,030,588. A healthy Undesignated Fund balance is generally 10-15% of a town’s Operating Budget.

As stated in Ashford Financial Management Goals, which are in keeping with auditor recommendations and are included in Moody’s assessment of the Town’s credit worthiness, we do not use the Unassigned Fund balance to offset part of Ashford’s annual operating budget (decrease the mil rate); to do so would have an inherently destabilizing impact on current and future operating budgets.

The Board of Finance
- Maintains an Unassigned Fund Balance of approximately 10% of the current year’s operating budget to:
  - Ensure adequate cash flow during the fiscal year
  - Prevent the demand for short-term borrowing in the event of an emergency or if state revenues are lower than expected during the fiscal year. Note, Ashford’s budget is decided prior to state budget finalization
- Transfers the Unassigned Fund amount in excess of 10% to the Capital Non-Recurring Fund, which is only used for large, one-time capital purchases (e.g., school bus) and projects (e.g., road resurfacing). This prevents large fluctuations in the mil rate from year-to-year for municipal purchases and improvements.

**Capital Non-Recurring (CNR) Fund**
The June 30, 2017 audited CNR Fund balance was $565,335 with $259,677 allocated for Capital Improvement expenditures for FY 17-18. On January 25, 2018 the Board of Finance transferred $352,301 from the Undesignated Fund Balance to the CNR Fund for future road and Town property repairs, school safety, buses and trucks, and other capital municipal needs. These are listed in the 5 Year Local Capital Improvement Plan section of this budget package.

I encourage you to attend the Annual Ashford Town Budget Meeting, Wednesday, April 18, 7:30 p.m. at Knowlton Memorial Hall to share your views on the proposed budget.
Please contact me at boashford@ashfordtownhall.org if you have questions or comments for our board.

Respectfully yours,

Charles E. Funk IV, Chair
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TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2018-2019

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town’s approach to financial management. These goals are revisited every year to keep them current.

FINANCIAL REPORTING PERFORMANCE GOALS

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs. And the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town’s fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

FUND BALANCE GOALS

- The goal is to preserve the Town of Ashford’s financial stability and maintain the Town’s credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately ten to fifteen (10-15) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town’s five-year capital improvement program. The capital improvement program shall be revisited annually.

Adopted by Ashford Board of Finance Jan. 11, 2018 meeting
TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2018-2019

- The development of the capital improvement program will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.

- Unanticipated capital improvements will be funded from CNR to the extent available.

- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.

- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

INVESTMENT PERFORMANCE GOALS

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum cash availability.

- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.

- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

DEBT PERFORMANCE GOALS

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.

- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.

- The total direct general obligation debt will not exceed statutory limits.

- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.

- An official statement will be prepared to be used in connection with all sales of bonds and notes.

- Good relations will be maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

OPERATING EXPENDITURES PERFORMANCE GOALS

- The Board of Finance will propose and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.

- All current operation and maintenance expenses will be paid from the current revenue sources.

Adopted by Ashford Board of Finance Jan. 11, 2018 meeting
TOWN OF ASHFORD
FINANCIAL MANAGEMENT GOALS
For Fiscal Year 2018-2019

- The operating budget will provide for the adequate maintenance of capital assets and equipment.

- The budget will provide for adequate funding of all employee benefit programs and retirement systems.

- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.

- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.

- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker’s compensation insurance.

- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.

- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

REVENUE PERFORMANCE GOALS

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.

- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues on a multi-year basis.

- Special Revenue Fund are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
  - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
  - The creation of any new special revenue fund must be approved by the Board of Finance.
  - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.

- All user charges and fees will be annually re-evaluated at a level related to the cost of providing the services.

- Appropriate expansion and diversification of the tax base will be encouraged and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

Adopted by Ashford Board of Finance Jan. 11, 2018 meeting
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1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.

2. Prior to January 10, 2018, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.

3. On February 15, 2018:

   a. The Board of Selectmen shall present to the Board of Finance:

      • A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;

      • Statements of the Board of Selectmen’s proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;

      • Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;

      • Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;

      • And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.

   b. The Capital Improvement Committee shall present to the Board of Finance:

      • The financial and completion status of current Capital Improvement projects and purchases;

      • Proposed capital improvements and purchases to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;

      • And such other information as will assist the Board of Finance and the Town Meeting in deciding on a capital improvement program.

Adopted by Ashford Board of Finance Jan. 11, 2018 and amended February 22, 2018
4. On March 1, 2018, the Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
   a. Statements of the Board of Educations’ proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
   b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
   c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.

5. On March 27, 2018, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent’s proposed budget. On April 3, 2018 the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on May 1, 2018.

6. On March 22, 2018, the Ashford Board of Finance shall approve a proposed budget for presentation to the Town at Public Hearing. This will include General Government, Ashford Board of Education, Ashford Capital Improvement Plan and Region 19 Board of Education budget plans.

7. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2018-2019 budget shall be scheduled for April 4, 2018. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in the Ashford Citizen or a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.

8. The Annual Town Budget Meeting shall be held on April 18, 2018. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held May 2, 2018. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.

9. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed $20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.

10. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 reported as reservations of fund balance, since they do not constitute expenditures or liabilities.

11. Unencumbered appropriations lapse at fiscal year-end, except for capital project budgets, which remain in effect until completion.

Adopted by Ashford Board of Finance Jan. 11, 2018 and amended February 22, 2018
TOWN GOVERNMENT

ESTIMATES OF EXPENDITURES

2018-2019
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TOWN COUNSEL

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INFORMATION TECHNOLOGY

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KNOWLTON HALL OPER/MAINT

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### Budget Worksheet - Expenditures

Account Name: **Town Office Bldg. Oper / Maint**

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<th>Account Number</th>
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<th>2016-17 Actual</th>
<th>2017-2018 Budget</th>
<th>BOS Revised 2018-2019</th>
<th>BOF Approved 2018-2019</th>
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#### Maintenance of Town Property

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#### Earl Smith Senior Center

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### BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department  
Account = First thru Last; Mask = ####-####-#####-####  
Level of Detail = Account Number; Level = 9

**Fund: GENERAL FUND - GEN18/19**  
**Budget Year: July 2018 thru June 2019**

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**TOTAL** **EARL SMITH SENIOR CENTER**  
54,287  
49,187  
56,903  
53,756  
53,756

**BOARD OF FINANCE**

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<td>BOF-SUBSCRIPTIONS/BOOKS</td>
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**TOTAL** **BOARD OF FINANCE**  
28,065  
21,153  
27,350  
26,350  
26,150

**ASSESSOR’S OFFICE**

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**TOTAL** **ASSESSOR’S OFFICE**  
68,701  
67,008  
73,733  
77,685  
77,685

**BOARD OF ASSESSMENT APPEALS**

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# Budget Worksheet - Expenditures

**Report Sequence = Department**

**Account = First thru Last; Mask = ####-####-####-####-####**

**Level of Detail = Account Number; Level = 9**

**Fund: GENERAL FUND - GEN18/19**

**Budget Year: July 2018 thru June 2019**

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**FINANCE DEPARTMENT**

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**TOWN CLERK**

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## BUDGET WORKSHEET - EXPENDITURES

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Account = First thru Last; Mask = ####-####-####-####  
Level of Detail = Account Number; Level = 9

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Budget Year: July 2018 thru June 2019

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**TOTAL** TOWN CLERK 124,742 120,967 127,286 125,341 125,341

### ELECTION EXPENSE

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**TOTAL** ELECTION EXPENSE 37,101 27,706 37,970 39,720 39,720

### EMERGENCY SERVICES

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**BUDGET WORKSHEET - EXPENDITURES**

Report Sequence = Department
Account = First thru Last; Mask = ###-#####-#####-####
Level of Detail = Account Number; Level = 9

**FUND: GENERAL FUND - GEN18/19**

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**PUBLIC WORKS DEPARTMENT**

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**TOTAL** PW ADMINISTRATION | 369,851 | 365,134 | 365,414 | 377,573 | 377,573

**ROAD & BRIDGES**

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**TOTAL** ROAD & BRIDGES | 151,000 | 158,140 | 153,250 | 151,000 | 151,000

**DPW Bldg Maint & Repairs**

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# Budget Worksheet - Expenditures

Report Sequence = Department  
Account = First thru Last; Mask = ####-###########  
Level of Detail = Account Number; Level = 9

**Fund:** GENERAL FUND - GEN18/19  
**Budget Year:** July 2018 thru June 2019

<table>
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<th>Account Number</th>
<th>Account Name</th>
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<th>2016-2017 Actual</th>
<th>2017-2018 Budget</th>
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<th>BOF Approved</th>
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**DPW Maintenance of Equipment**

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**TOTAL** | PUBLIC WORKS DEPARTMENT | 631,451           | 631,337          | 637,264          | 645,223     | 645,223      |

**RECYCLING/TRANSFER STATION**

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<th>BOF Approved</th>
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**Fund: GENERAL FUND - GEN18/19**

**Budget Year: July 2018 thru June 2019**
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**TOTAL** PLANNING & ZONING: 25,292 | 22,749 | 26,475 | 26,475 |

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**TOTAL** ZONING BOARD OF APPEALS: 1,230 | 238 | 980 | 980 |

Inland Wetlands & Watercourses

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**TOTAL** Inland Wetlands & Watercourses: 21,713 | 18,005 | 21,480 | 21,681 | 21,581 |

Conservation Commission
## BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Department  
Account = First thru Last; Mask = ###-###-###-###-###  
Level of Detail = Account Number; Level = 9

**Fund:** GENERAL FUND - GEN18/19  
**Budget Year:** July 2018 thru June 2019

<table>
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<td>110-53500-55673-000</td>
<td>Cons-Subscriptions/Books</td>
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<tr>
<td>110-53500-55681-000</td>
<td>Cons-Program Expense</td>
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<td>110-53500-55687-000</td>
<td>Cons-Supplies</td>
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**TOTAL** Conservation Commission 1,850 1,233 2,076 2,150 2,150

### BUILDING DEPARTMENT

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<td>110-54000-55412-000</td>
<td>BUILDING CLERK</td>
<td>45,135</td>
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<td>110-54000-55117-000</td>
<td>Building official</td>
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<td>110-54000-55138-000</td>
<td>Asst Building official</td>
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<td>110-54000-55340-000</td>
<td>BLDG-OTHER PROF &amp; TECH SVCS</td>
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<tr>
<td>110-54000-55410-000</td>
<td>BLDG-CONFERENCES/DUES/SCHOOL</td>
<td>750</td>
<td>885</td>
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<tr>
<td>110-54000-55411-000</td>
<td>BLDG-MILEAGE REIMBURSEMENT</td>
<td>1,800</td>
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<td>2,198</td>
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**TOTAL** BUILDING DEPARTMENT 80,139 80,047 82,596 84,331 84,331

### ECONOMIC DEVELOPMENT

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<tbody>
<tr>
<td>110-55500-55400-000</td>
<td>EDC-OTHER PROF.&amp; TECH. SERVICE</td>
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<td>110-55500-55410-000</td>
<td>EDC-Conf/Dues/School</td>
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<td>110-55500-55513-000</td>
<td>EDC-PRINTING &amp; BINDING</td>
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**TOTAL** ECONOMIC DEVELOPMENT 1,950 1,271 1,950 1,950 1,950

### WATER POLLUTION CONTROL AUTHORITY

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<tr>
<td>110-56000-55411-000</td>
<td>WPC-MILEAGE REIMBURSEMENT</td>
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<td>110-56000-55512-000</td>
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## Town of Ashford

### Budget Worksheet - Expenditures

**Report Sequence = Department**

**Account = First thru Last; Mask = ####-#####-####-####**

**Level of Detail = Account Number; Level = 9**

### Fund: GENERAL FUND - GEN18/19

<table>
<thead>
<tr>
<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (4)</th>
<th>BOF Approved (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>110-56000-57505-000</td>
<td>WPC-NON CAPITAL EQUIPMENT</td>
<td>10</td>
<td></td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>WATER POLLUTION CONTROL AUTHORITY</td>
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<td>50</td>
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<tr>
<td><strong>ASHFORD HISTORICAL PROPERTIES</strong></td>
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<tr>
<td>110-57000-54210-000</td>
<td>Hist-Building Repairs</td>
<td>1,000</td>
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<td>1,000</td>
<td>1,000</td>
<td>1,900</td>
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<tr>
<td>110-57000-56815-000</td>
<td>Hist-PROGRAM EXPENSE</td>
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<td><strong>TOTAL</strong></td>
<td>ASHFORD HISTORICAL PROPERTIES</td>
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### ASHFORD BOARD OF EDUCATION

<table>
<thead>
<tr>
<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (4)</th>
<th>BOF Approved (5)</th>
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</thead>
<tbody>
<tr>
<td>110-61000-59610-000</td>
<td>ASHFORD BOARD OF EDUCATION</td>
<td>7,406,140</td>
<td>7,377,722</td>
<td>7,406,140</td>
<td>7,503,857</td>
<td>7,506,140</td>
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<td>ASHFORD BOARD OF EDUCATION</td>
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</table>

### REGION 19 BOARD OF EDUCATION

<table>
<thead>
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<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (4)</th>
<th>BOF Approved (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>110-62000-59620-000</td>
<td>REGION 19 BOARD OF EDUCATION</td>
<td>3,410,845</td>
<td>3,410,845</td>
<td>3,270,928</td>
<td>3,595,202</td>
<td>3,585,805</td>
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<td>REGION 19 BOARD OF EDUCATION</td>
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### EMPLOYEE BENEFITS

<table>
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<tr>
<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (4)</th>
<th>BOF Approved (5)</th>
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<tbody>
<tr>
<td>110-71000-52110-000</td>
<td>FICA</td>
<td>65,618</td>
<td>62,291</td>
<td>66,150</td>
<td>70,008</td>
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<tr>
<td>110-71000-52111-000</td>
<td>WORKER'S COMPENSATION</td>
<td>50,220</td>
<td>40,479</td>
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<td>110-71000-52112-000</td>
<td>UNEMPLOYMENT COMPENSATION</td>
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<tr>
<td>110-71000-52113-000</td>
<td>MEDICARE</td>
<td>15,347</td>
<td>14,568</td>
<td>15,471</td>
<td>16,373</td>
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<tr>
<td>110-71000-52114-000</td>
<td>RETIREMENT PROGRAMS</td>
<td>66,000</td>
<td>62,324</td>
<td>65,000</td>
<td>65,000</td>
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<tr>
<td>110-71000-52115-000</td>
<td>PENSION ADMV.FEE</td>
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<td>755</td>
<td>1,800</td>
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<tr>
<td>110-71000-52210-000</td>
<td>Employee Health Insurance</td>
<td>176,834</td>
<td>169,215</td>
<td>182,602</td>
<td>195,730</td>
<td>195,730</td>
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<tr>
<td>110-71000-52211-000</td>
<td>Employee Dental Insurance</td>
<td>7,910</td>
<td>7,806</td>
<td>8,260</td>
<td>9,500</td>
<td>9,500</td>
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<tr>
<td>110-71000-52316-000</td>
<td>LIFE INSURANCE</td>
<td>1,550</td>
<td>1,251</td>
<td>1,550</td>
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<td><strong>TOTAL</strong></td>
<td>EMPLOYEE BENEFITS</td>
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<td>358,688</td>
<td>386,832</td>
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### INSURANCE

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<tr>
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<th>Account Name</th>
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<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (4)</th>
<th>BOF Approved (5)</th>
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<tbody>
<tr>
<td>110-72000-55210-000</td>
<td>GENERAL LIABILITY</td>
<td>28,505</td>
<td>28,503</td>
<td>29,461</td>
<td>30,241</td>
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<td><strong>TOTAL</strong></td>
<td>INSURANCE</td>
<td>28,505</td>
<td>28,503</td>
<td>29,461</td>
<td>30,241</td>
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</table>
**Budget Worksheet - Expenditures**

Report Sequence = Department  
Account = First thru Last; Mask = ####-####-####-####  
Level of Detail = Account Number; Level = 9

**Fund: General Fund - GEN18/19**  
**Budget Year: July 2018 thru June 2019**

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<tbody>
<tr>
<td>110-73000-59440-000</td>
<td>GOB Refund 2013-Principal</td>
<td>230,000</td>
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<td>110-73000-59441-000</td>
<td>GOB Refund 2013 Interest</td>
<td>54,100</td>
<td>54,100</td>
<td>48,350</td>
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<td><strong>DEBT PAYMENTS</strong></td>
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**Contingency**

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</thead>
<tbody>
<tr>
<td>110-74000-59520-000</td>
<td>CONTINGENCY</td>
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<td><strong>CONTINGENCY</strong></td>
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**Other Financing Sources/Uses**

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<td>110-92000-59920-000</td>
<td>Volunteer Fire &amp; Ambulance</td>
<td>226,100</td>
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<td>Recreation Fund</td>
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<td>110-92000-59930-000</td>
<td>Barcock Library</td>
<td>184,000</td>
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<td>110-92000-59940-000</td>
<td>Animal Control Fund</td>
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<td>110-92000-59950-000</td>
<td>Youth/Social SVC Programs</td>
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<td>Other Financing Uses Trans Out</td>
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<td><strong>Other Financing Sources/Uses</strong></td>
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<td>13,841,859</td>
<td>14,030,588</td>
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<td>14,333,736</td>
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TOWN GOVERNMENT

ESTIMATES OF REVENUE

2018-2019
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# Town of Ashford

**Budget Worksheet - Revenues**

Report Sequence = Department  
Account = First thru Last; Mask = ####-####-####-####  
Level of Detail = Account Number; Level = 9

**Fund: GENERAL FUND - GEN18/19**  
**Budget Year: July 2018 thru June 2019**

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</thead>
<tbody>
<tr>
<td>110-11000-43220-000</td>
<td>TELEPHONE ACCESS GRANT SBC</td>
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<td>LEVEL 3 COMM.CO.LP TAX</td>
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<td>MOHEGAN-PEquot GRANT</td>
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<td>TOWN AID ROADS</td>
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<td>110-11000-43232-000</td>
<td>BOE-Bus Garage Usage</td>
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<td>CT Clean Energy Fund Grant</td>
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<td>290,364</td>
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**Earl Smith Senior Center**

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<td>110-12500-44200-000</td>
<td>SrCtr-Program Revenue</td>
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<td><strong>TOTAL</strong> Earl Smith Senior Center</td>
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**Appropriation of Fund Balance**

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<td>110-13000-48120-000</td>
<td>USE OF SURPLUS FUNDS</td>
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<td><strong>TOTAL</strong> Appropriation of Fund Balance</td>
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**Intergovernmental**

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<td>110-14000-43207-000</td>
<td>MACH EQUIP/COMM MV REIMB</td>
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<td>DISABILITY EXEMPT REIMB.</td>
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<td>VETERANS REIMBURSEMENT</td>
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<td>PMTS. IN LIEU OF TAXES</td>
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**Tax Collector**

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<tbody>
<tr>
<td>110-16000-41100-000</td>
<td>CURRENT YEAR LEVY</td>
<td>9,446,043</td>
<td>9,440,579</td>
<td>9,906,021</td>
<td>10,610,025</td>
<td>10,600,628</td>
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<td>PRIOR YEAR LEVY</td>
<td>7,900</td>
<td>105,877</td>
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## BUDGET WORKSHEET - REVENUES

Report Sequence = Department  
Account = First thru Last; Mask = ####-#####-#####-#####  
Level of Detail = Account Number; Level = 9  
Budget Year: July 2018 thru June 2019

<table>
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<td>110-16000-41300-000</td>
<td>INTEREST &amp; LIEN FEES</td>
<td>42,000</td>
<td>68,417</td>
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<td>110-16000-41600-000</td>
<td>SUSPENSE &quot;AX&quot;</td>
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<td>110-16000-46212-000</td>
<td>MISC.</td>
<td>150</td>
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<td>110-16000-47101-000</td>
<td>Tax Refunds-Prior Yrs</td>
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<td>9,559,093</td>
<td>9,717,372</td>
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<td>110-17000-46111-000</td>
<td>INTEREST ON INVESTMENTS</td>
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<td>Proceeds from Sales of Assets</td>
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<td>25,800</td>
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<td>TOWN CLERK</td>
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<tr>
<td>110-18000-42110-000</td>
<td>HUNTING/FISHING LICENSE</td>
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<td>110-18000-42120-000</td>
<td>TnClk-Dog License Fee</td>
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<td>110-18000-42122-000</td>
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<td>110-18000-44100-000</td>
<td>COPIES OF RECORDS</td>
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<td>110-18000-46212-000</td>
<td>TnCK-MISC.</td>
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<td>45,200</td>
<td>80,626</td>
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## RECYCLING/TRANSFER STATION

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<tbody>
<tr>
<td>110-34000-46000-000</td>
<td>TyFt-OTHER</td>
<td>500</td>
<td>5,798</td>
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**TOTAL** RECYCLING/TRANSFER STATION

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</thead>
<tbody>
<tr>
<td></td>
<td><strong>TOTAL</strong></td>
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## PLANNING & ZONING

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<tbody>
<tr>
<td>110-51000-42213-000</td>
<td>ZONING PERMITS</td>
<td>1,000</td>
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<td>110-51000-42311-000</td>
<td>P&amp;Z-REIMBURSEMENT FOR SERVICES</td>
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<td>110-51000-46212-000</td>
<td>P&amp;Z-Miscellaneous</td>
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**TOTAL** PLANNING & ZONING
### Town of Ashford

#### BUDGET WORKSHEET - REVENUES

**Report Sequence = Department**

**Account = First thru Last; Mask = ####-####-####-####**

**Level of Detail = Account Number; Level = 9**

**Fund: GENERAL FUND - GEN18/19**

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<td><strong>TOTAL</strong></td>
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<td>PLANNING &amp; ZONING</td>
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**Inland Wetlands & Watercourses**

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<tr>
<td>110-53000-42310-000</td>
<td>Wetlands Permits</td>
<td>500</td>
<td>955</td>
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<td><strong>TOTAL</strong></td>
<td>Inland Wetlands &amp; Watercourses</td>
<td>500</td>
<td>955</td>
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**BUILDING DEPARTMENT**

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<tr>
<td>110-54000-42210-000</td>
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<td>109,764</td>
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**EDUCATION**

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<td>110-60000-43110-000</td>
<td>EDUCATION ASSISTANCE (ECS)</td>
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<td>110-60000-43113-000</td>
<td>REGULAR TRANSPORTATION</td>
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<td>3,954,005</td>
<td>3,857,261</td>
<td>3,666,586</td>
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<td>BUDGET TOTAL</td>
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TOWN OF ASHFORD

RECREATION FUND BUDGET

2018-2019
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### BUDGET WORKSHEET - EXPENDITURES

Town of Ashford  
Report Sequence = Department  
Account = First thru Last; Mask = ####-#####-#####-####  
Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC18/19  
Budget Year: July 2018 thru June 2019

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<tr>
<td>220-43100-53400-000</td>
<td>OTHER PROF. &amp; TECH. SERVICES</td>
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<td>220-43100-56815-000</td>
<td>PROGRAM EXPENSE</td>
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<td>220-43100-56819-000</td>
<td>Rec-Grant Funded Programs</td>
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**ADMINISTRATION**

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<td>PART-TIME SALARIES</td>
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<td>MEMBERSHIP FEES</td>
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<td>COPIER SUPPLIES</td>
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**GROUND MAINTENANCE**

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<td>ELECTRICITY INTERIOR</td>
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<td>RENTALS</td>
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**EMPLOYEE BENEFITS**

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<td>220-71000-52110-000</td>
<td>REC DEPT FICA</td>
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## Budget Worksheet - Expenditures

**Fund:** RECREATION FUND - REC18/19

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<td>EMPLOYEE BENEFITS</td>
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*** UNDEFINED SUBACCOUNT

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**TOTAL** *** UNDEFINED SUBACCOUNT

| **TOTAL**          | BUDGET TOTAL                  | 124,201   | 123,621   | 126,563   | 127,583    | 27,583    |
**Budget Worksheet - Revenues**

Report Sequence = Department  
Account = First thru Last; Mask = ####-#####-#####-#####  
Level of Detail = Account Number; Level = 9

**Fund: Recreation Fund - REC18/19**

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<td>220-43000-43207-000</td>
<td>Rec-Grants Received</td>
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<td>220-43000-44210-000</td>
<td>APRC-Donations Received</td>
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<td>220-43000-47110-000</td>
<td>APRC-From General Fund</td>
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Other Financing Sources/Uses

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### Animal Control

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<td>210-21100-51511-000</td>
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<td>190</td>
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**TOTAL** Animal Control 24,224 20,660 23,144 23,376 23,376

### EMPLOYEE BENEFITS

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<td>210-71000-52110-000</td>
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<td>693</td>
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<td>210-71000-52111-000</td>
<td>AC-WORKERS COMPENSATION</td>
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<td>210-71000-52113-000</td>
<td>AC-MEDICARE</td>
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**TOTAL** EMPLOYEE BENEFITS 1,229 1,120 1,220 1,224 1,224

**TOTAL** BUDGET TOTAL 25,453 21,780 24,364 24,600 24,600
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**Budget Worksheet - Revenues**

Report Sequence = Department

Account = First thru Last; Mask = ####-####-#####-####

Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 18/19

Budget Year: July 2018 thru June 2019

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<td>210-21100-42125-000</td>
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<td>160</td>
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<td>210-21100-44210-000</td>
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<td>DOG FEE TO STATE</td>
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<td>25,778</td>
<td>24,364</td>
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<td><strong>TOTAL</strong> BUDGET TOTAL</td>
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<td>25,453</td>
<td>25,778</td>
<td>24,364</td>
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### BUDGET WORKSHEET - EXPENSES

Report Sequence = Department
Account = First thru Last; Mask = ####-###-###-###-###
Level of Detail = Account Number; Level = 9

**Fund: ASHFORD YOUTH SERV.BUREAU - YSB18/19**

**Budget Year: July 2018 thru June 2019**

<table>
<thead>
<tr>
<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (6)</th>
<th>BOF Approved (7)</th>
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<tr>
<td>225-48000-51330-000</td>
<td>Yth/SS Director</td>
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<tr>
<td>225-48000-51560-000</td>
<td>AYSB PART-TIME SALARIES</td>
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<td>225-48000-55527-000</td>
<td>YthSvc-Contracted Services</td>
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<td>225-48000-56815-000</td>
<td>YthSvcS-Program Expense</td>
<td>8,000</td>
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<td>225-48000-56822-000</td>
<td>Yth/SS-NECASA</td>
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<td>225-48000-57505-000</td>
<td>Yth/SS-Non-Capital Equipment</td>
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<td>2,332</td>
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**TOTAL** ASHFORD YOUTH SERVICES: 54,384 58,110 62,187 58,627 58,627

**EMPLOYEE BENEFITS**

<table>
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<tr>
<th>Account Number</th>
<th>Account Name</th>
<th>2016-2017 Budget (1)</th>
<th>2016-2017 Actual (2)</th>
<th>2017-2018 Budget (3)</th>
<th>BOS Revised (6)</th>
<th>BOF Approved (7)</th>
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<tr>
<td>225-71000-52110-000</td>
<td>AYSB FICA EXPENSE</td>
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**TOTAL** EMPLOYEE BENEFITS: 3,513 4,901 4,901

**TOTAL** BUDGET TOTAL: 54,384 58,110 65,700 63,528 63,528
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<td>225-48000-43206-000</td>
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<td>Yth/SS-Other Grants</td>
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**TOTAL** ASHFORD YOUTH SERVICES

| **TOTAL** ASHFORD YOUTH SERVICES | 54,384 | 56,926 | 65,700 | 63,528 | 63,528 |

**TOTAL** BUDGET TOTAL

| **TOTAL** BUDGET TOTAL | 54,384 | 56,926 | 65,700 | 63,528 | 63,528 |
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TOWN OF ASHFORD

CAPITAL IMPROVEMENT BUDGET

2018-2019
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<td>Brownfields</td>
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<tr>
<td>227-12300-54113-010</td>
<td>Cap-Lighting upgrades</td>
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<td>227-12500-58818-000</td>
<td>CAP-SrCtr Bus</td>
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<td><strong>TOTAL</strong> EARL SMITH SENIOR CENTER</td>
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<td>227-14000-58106-000</td>
<td>CapR&amp;D-Budget-Revaluation</td>
<td>30,852</td>
<td>11,668</td>
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<td>227-22000-57114-000</td>
<td>Fire truck</td>
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<td>227-22000-57228-000</td>
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<td>227-22000-57277-000</td>
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<td>227-32000-58819-000</td>
<td>Public Works Mgmt.</td>
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### Budget Worksheet - Expenditures

**Report Sequence = Department**  
**Account = First thru Last; Mask = ####-####-####-####**  
**Level of Detail = Account Number; Level = 9**

**Fund: Capital Improvement Bdgt - CAPI8/19**  
**Budget Year: July 2018 thru June 2019**

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<tbody>
<tr>
<td>227-32000-55528-000</td>
<td>Cap Bdgt-DPW Road Resurfacing</td>
<td>226,930</td>
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<td>204,514</td>
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<td>227-32000-55529-000</td>
<td>Culvert Replacement</td>
<td>1,248</td>
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<td>227-32000-55532-028</td>
<td>Road Repairs-Lakeview Dr</td>
<td>91,697</td>
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<td>260,986</td>
<td>373,518</td>
<td>235,746</td>
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#### DPW Maintenance of Equipment

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<tr>
<td>227-33000-57229-000</td>
<td>Cap-DPW Pick up purchase</td>
<td>13,500</td>
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<td>227-33000-57231-021</td>
<td>DPW-Eq. Purch Mower</td>
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<td>227-33000-57236-000</td>
<td>Truck Retro-fit</td>
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<td>91,183</td>
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#### ASHFORD BOARD OF EDUCATION

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<td>227-61000-57111-000</td>
<td>Cap Bdgt-Sch Bus</td>
<td>89,000</td>
<td>82,751</td>
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<td>227-61000-57113-000</td>
<td>School Van Replacements</td>
<td>25,000</td>
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<tr>
<td>227-61000-58815-000</td>
<td>Cap Bdgt-Sch Facility Repairs</td>
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<tr>
<td>227-61000-58815-003</td>
<td>Cap School Facility Tech Space</td>
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<td>912,558</td>
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## Budget Worksheet - Revenues

Report Sequence = Department
Account = First thru Last; Mask = ####-#####-####-####
Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP18/19

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<tr>
<td>227-11000-43225-000</td>
<td>CapImp-LoCIP Grant</td>
<td>50,017</td>
<td>91,697</td>
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<td>227-11000-43237-000</td>
<td>Cap-Intergovern. Revenue</td>
<td>49,600</td>
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<td>227-11000-43239-000</td>
<td>Non-Governmental Grants</td>
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<td>227-11000-43255-000</td>
<td>CapBudy-Brook Restoration</td>
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<td>227-11000-44201-000</td>
<td>CapImp-CNR Revenue</td>
<td>409,702</td>
<td>259,677</td>
<td>285,839</td>
<td>359,067</td>
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<td>227-11000-48819-000</td>
<td>Brownfields-DECD</td>
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<td>200,000</td>
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<td><strong>TOTAL</strong> INTERGOVERNMENTAL</td>
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<td>540,079</td>
<td>602,134</td>
<td>374,658</td>
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## Town Aid Road Grant

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</thead>
<tbody>
<tr>
<td>227-30000-43214-000</td>
<td>Cap Imp-Town Aid Rd Grant</td>
<td>146,053</td>
<td>250,000</td>
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<td>146,053</td>
<td>250,000</td>
<td>146,455</td>
<td>73,228</td>
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Other Financing Sources/Uses

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<tr>
<td>227-92000-46230-000</td>
<td>CapBdg-Operating Transfer In</td>
<td>66,028</td>
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**Capital Projects Authorizations**

The following is a summary of authorized capital projects as of June 30, 2017:

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<tr>
<th>Capital Project</th>
<th>Original Capital Authorizations</th>
<th>Amendments</th>
<th>Final Capital Authorizations</th>
<th>Current Year Expenditures</th>
<th>Capital Authorizations Carried Forward</th>
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<td>Capital Nonrecurring Fund:</td>
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<td>Fire truck - cab, chassis, pump</td>
<td>$ 77,437</td>
<td>$ -</td>
<td>$ 77,437</td>
<td>$ 77,437</td>
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<tr>
<td>Road resurfacing</td>
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<td>1,930</td>
<td>226,930</td>
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<td>DPW Truck purchase</td>
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<td>32,400</td>
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<td>School bus</td>
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<td>(5,999)</td>
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<tr>
<td>Fire truck retrofit</td>
<td>71,000</td>
<td>1,259</td>
<td>72,259</td>
<td>11,836</td>
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<td>School facility repairs</td>
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<td>64,600</td>
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<td>Senior bus</td>
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<td>62,127</td>
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<td>Mower - lease</td>
<td>30,760</td>
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<td>30,760</td>
<td>30,760</td>
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<td>(3,331)</td>
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<td>School van replacement</td>
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<td>(1,511)</td>
<td>23,489</td>
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<td>Phone system purchase</td>
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<td>Culvert replacement</td>
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<tr>
<td>Energy efficient lighting</td>
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<td><strong>687,017</strong></td>
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TOWN OF ASHFORD

FIVE YEAR
LOCAL CAPITAL IMPROVEMENT PLAN

FYE 2019 through FYE 2023
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<td><strong>PUBLIC WORKS</strong></td>
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<td>Road resurfacing</td>
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<td>Dump truck - Lease over 5-yrs</td>
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<td>Cushman road - pipe repair</td>
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<tr>
<td>compact loader</td>
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<td>mini excavator</td>
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<td>Eversource over -ail mower</td>
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<tr>
<td>Pickup truck</td>
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<td><strong>SUBTOTAL</strong></td>
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<td>Fire truck - lease over 5-years</td>
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<td>Tech space conversion/Architect</td>
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<td>Field fencing</td>
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<td>Van replacement</td>
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<td>Roof repair and replacement</td>
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<td>Town Aid Road</td>
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<td>Local Support (Taxes)</td>
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<tr>
<td>Eversource mower reimbursement</td>
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<td>30,760</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>521,114</td>
<td>1,093,760</td>
<td>553,000</td>
<td>469,000</td>
<td>2,418,000</td>
</tr>
</tbody>
</table>

2018-2019 cap proj
TOWN OF ASHFORD

MIL RATE CALCULATION

2018-2019
**Town of Ashford**

**Proposed Mill Rate Calculation**

**2018-2019 Fiscal Year**

### EXPENDITURES:

- General Government $3,240,791
- Ashford School $7,506,140
- Region 19 (E.O. Smith High School) $3,585,805

Total Expenditures $14,332,736

### NON-PROPERTY TAX REVENUES:

- Town Revenues $349,617
- State Revenues $3,382,491
- Use of Fund Balance

Total Non-Property Tax Revenues $3,732,108

### AMOUNT TO BE RAISED BY TAXES:

- Expenditures less Non Property-Tax Revenues $10,600,628
- Fire Department Abatements $18,000

Total Amount to be Raised by Taxes $10,618,628

### MOTOR VEHICLES-NET COLLECTABLE GRAND LIST - October 1, 2017

- Net Collectable Grand List $30,805,615
- Net Adjusted Taxable Grand List - 98% expected to be collected $30,189,503

### REAL ESTATE & PERSONAL PROPERTY GRAND LIST-October 1, 2017

- Net Collectable Grand List $270,579,539
- Net Adjusted Taxable Grant List - 98% expected to be collected $265,167,948

### 2018-2019 MILL RATE CALCULATIONS COMBINED:

<table>
<thead>
<tr>
<th>Mills to raise</th>
<th>Total Taxes Generated 2018-2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>35.952</td>
<td>$10,618,628</td>
</tr>
</tbody>
</table>

- Increase over 17-16 mill rate MV 3.952
- Increase over 17-16 mill rate RE/PP 1.584