

# **TOWN OF ASHFORD**

## **2018-2019 Fiscal Year Budget**

**Adopted at Referendum  
Wednesday May 2, 2018**

### **BOARD OF SELECTMEN**

**Michael J. Zambo, First Selectman  
William A. Falletti, Selectman  
Cathryn E. Silver-Smith, Selectman**

### **BOARD OF FINANCE**

**Charles E. Funk, Chairperson  
Judith A. Austin, Clerk  
Garth Bean  
Jesse Burnham  
Merrill P. Simpson  
Gail Zaicek**

**Carl H. Pfalzgraf, Alternate  
Angela C. Desanto, Alternate  
Esther Jagodzinski, Alternate**

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**TOWN OF ASHFORD  
FINANCIAL MANAGEMENT GOALS  
For Fiscal Year 2018-2019**

The Board of Finance has developed the following to aid current and future board members in planning, monitoring and communicating to the community the Town's approach to financial management. These goals are revisited every year to keep them current.

**FINANCIAL REPORTING PERFORMANCE GOALS**

- The Town will adhere to full and open disclosure of all financial activity.
- Records will be maintained on a basis consistent with accepted municipal accounting standards.
- The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.
- An independent public accounting firm will be employed to perform an annual audit of all Funds, Authorities, Agencies and Grant Programs, And the annual audited report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board of Finance within one hundred seventy-five (175) days of the close of the Town's fiscal year.
- 501(c)3 organizations that use funds provided by the Town must report how those funds were used to the Board of Finance on an annual basis.

**FUND BALANCE GOALS**

- The goal is to preserve the Town of Ashford's financial stability and maintain the Town's credit worthiness while ensuring a positive cash flow in the event of temporary revenue shortfalls and/or unanticipated major expenditures.
- The goal is to not use the undesignated fund balance for operating expenses, as this practice has an inherently destabilizing impact on current and future operating budgets.
- A year-to-year carryover fund balance will be maintained in an amount necessary for adequate cash flow and to prevent the demand for short-term borrowing. The undesignated fund balance should be approximately ten to fifteen (10-15) percent of the general fund operating budget.
- Fund balance in excess of the goal shall be transferred to the CNR Fund and used for one-time expenditures.
- Government Accounting Standards Board (GASB) fund classifications and hierarchies will be used for fund balance reporting.

**CAPITAL IMPROVEMENTS PERFORMANCE GOALS**

- Capital improvements will be based on long-range projected needs in order to minimize future maintenance, replacement and capital costs.
- All capital improvements should be made in accordance with the Town's five-year capital improvement program. The capital improvement program shall be revisited annually.

**TOWN OF ASHFORD  
FINANCIAL MANAGEMENT GOALS  
For Fiscal Year 2018-2019**

- The development of the capital improvement program will be coordinated with the operating budget in order to maintain a reasonably stable total tax levy.
- Unanticipated capital improvements will be funded from CNR to the extent available.
- Before submission to the Board of Finance, the Board of Selectmen will identify the estimated cost and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be evaluated before a decision is made to implement a project.
- Federal, State and other intergovernmental and private funding sources will be sought out and used as available to assist in financing capital improvements.

**INVESTMENT PERFORMANCE GOALS**

- A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursement of all funds will be scheduled in a way as to ensure maximum case availability.
- Where permitted by law, cash from separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the General Fund except where prohibited by law or where the source of the cash is from an individual or corporation to insure performance.
- Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

**DEBT PERFORMANCE GOALS**

- Long-term debt will be limited to those capital improvements that should not be financed from current revenues.
- The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.
- The total direct general obligation debt will not exceed statutory limits.
- The issuance of Bond, Tax and revenue Anticipation Notes will be avoided.
- An official statement will be prepared to be used in connection with all sales of bonds and notes.
- Good relations will maintained with financial and bond rating agencies and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

**OPERATING EXPENDITURES PERFORMANCE GOALS**

- The Board of Finance will propose and the Town Meeting will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.
- All current operation and maintenance expenses will be paid from the current revenue sources.

**TOWN OF ASHFORD  
FINANCIAL MANAGEMENT GOALS  
For Fiscal Year 2018-2019**

- The operating budget will provide for the adequate maintenance of capital assets and equipment.
- The budget will provide for adequate funding of all employee benefit programs and retirement systems.
- A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a record keeping system to be adhered to by all programs and activities receiving annual town budget appropriations.
- A system of regular monthly financial reports comparing actual revenues and expenditures to be budgeted amounts will be prepared and maintained.
- An effective risk management program to minimize loss and reduce costs will be developed and implemented. The Board of Selectmen will ensure that adequate insurance programs are in place, including unemployment and worker's compensation insurance.
- Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.
- A Reserve Fund for Capital and Nonrecurring Expenditures will be maintained and will be adequately funded each year by a transfer from the General Fund Budget and by unanticipated one-time revenues.

**REVENUE PERFORMANCE GOALS**

- A diversified and stable revenue system will be maintained as protection from short-run fluctuations.
- Annual revenues will be estimated based on an objective and reasonable basis. The Board of Finance will project revenues on a multi-year basis.
- Special Revenue Fund are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.
  - One-time or special purpose revenues will only be used for capital expenditures or for expenditures required by the revenue (grants) and not to subsidize recurring personnel, operation or maintenance costs.
  - The creation of any new special revenue fund must be approved by the Board of Finance.
  - The purpose of the special revenue fund, and which revenues and other sources for the fund must be formally documented.
- All user charges and fees will be annually re-evaluated at a level related to the cost of providing the services.
- Appropriate expansion and diversification of the tax base will be encouraged and additional Federal and State revenues will be sought in order to reduce the reliance on the property tax due to its effect on individual homeowners.

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**ASHFORD BOARD OF FINANCE  
BUDGET POLICIES  
For Fiscal Year 2018-2019**

1. Formal budgetary integration is employed by the Board of Finance as a management control device during the year for the General Fund and the Capital Projects Fund, which are the only funds with a legally adopted annual budget. The General Fund includes General Government, Debt Service, Ashford Board of Education, Ashford's portion of Region 19 Board of Education, outside financing sources such as the Babcock Library, Recreation and Fire Department. Budgetary comparisons are included in the appropriate financial statements and schedules.
2. Prior to **January 10, 2018**, each department head, office, agency, board or commission of the Town, supported wholly or in part from Town funds, shall submit budget requests in the form required by the Board of Selectmen so as to indicate the program, activities, and work accomplished in the current fiscal year and to be accomplished during the ensuing year. These shall be accompanied by detailed estimates of expenditures to be made and of revenues other than taxes to be collected during the ensuing fiscal year, along with such other information as may be requested by the Board of Selectmen.
3. On **February 15, 2018**:
  - a. The Board of Selectmen shall present to the Board of Finance:
    - A budget message outlining the financial situation of the Town government and describing the important features of the budget plan;
    - Statements of the Board of Selectmen's proposed operating program and expenditures for the Town functions and Town-supported functions, other than those of the Boards of Education, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal year;
    - Information on amounts of revenue, other than property taxes collected, by source, in the last completed fiscal year, estimates for the current and for the ensuing year, along with information and estimates regarding property tax revenues for the same periods;
    - Statements of the condition and estimated condition of the Town funds and of the debt service obligations of the Town, proposed capital improvements to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
    - And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation and a capital improvement program.
  - b. The Capital Improvement Committee shall present to the Board of Finance:
    - The financial and completion status of current Capital Improvement projects and purchases;
    - Proposed capital improvements and purchases to be undertaken during the ensuing fiscal year or later years, and the proposed method of financing them;
    - And such other information as will assist the Board of Finance and the Town Meeting in deciding on a capital improvement program.

**ASHFORD BOARD OF FINANCE  
BUDGET POLICIES  
For Fiscal Year 2018-2019**

4. On **March 1, 2018**, the Ashford Board of Education shall present to the Board of Finance and Board of Selectmen:
  - a. Statements of the Board of Educations' proposed operating program and expenditures for Ashford School, along with comparisons of amounts expended in the last completed fiscal year and estimated amounts to be expended in the current fiscal years;
  - b. Information on amounts of revenue in the last completed fiscal year, and estimates for the current and ensuing year;
  - c. And such other information as will assist the Board of Finance and the Town Meeting in deciding on an annual appropriation.
5. On **March 27, 2018**, the Region 19 Board of Education shall hold a Public Hearing to present the Superintendent's proposed budget. On **April 3, 2018** the Region 19 Board of Education shall adopt a finalized budget, which shall be presented at the Region 19 Annual Budget Meeting on **May 1, 2018**.
6. On **March 22, 2018**, the Ashford Board of Finance shall approve a proposed budget for presentation to the Town at Public Hearing. This will include General Government, Ashford Board of Education, Ashford Capital Improvement Plan and Region 19 Board of Education budget plans.
7. The Board of Finance shall hold at least one Public Hearing on the budget. A Public Hearing for the 2018-2019 budget shall be scheduled for **April 4, 2018**. Following the Public Hearing, the Board of Finance shall review the recommendations and adopt a proposed budget, including a recommended appropriation, which shall be published in the Ashford Citizen or a newspaper in general circulation in the Town at least five days prior to the annual Town Meeting for budget consideration.
8. The Annual Town Budget Meeting shall be held on **April 18, 2018**. This meeting shall consider the budget presented by the Board of Finance and may approve or lower the general Government, Ashford Board of Education and/or Capital projects budgets. (The Region 19 budget cannot be approved or lowered during this meeting as it is subject to a separate Region 19 referendum.) The Annual Budget meeting will adjourn to referendum to be held **May 2, 2018**. If the budget is not adopted at referendum by July 1, the last budget adopted by referendum shall remain in effect for the new fiscal year until a new budget is approved at referendum.
9. The level of control for all legally adopted budgets (the level at which expenditure may not legally exceed appropriations without Board of Finance and/or Town Meeting approval) is at the department level for the General Government portion of the General Fund. Budgetary transfers from one department to another within the General Government may be made by the Board of Finance. Transfers or new appropriations that exceed \$20,000 must be approved by consecutive actions of the Board of Selectmen, Board of Finance and a Town Meeting. The Ashford Board of Education and Region 19 Board of Education have full authority over transfers within their own budgets.
10. Except for encumbrance accounting in the General Fund, all budgets are prepared on the modified accrual basis of accounting. Encumbrance accounting, under which purchase orders, contracts, and other commitments are recorded in order to reserve that portion of the applicable appropriations, is employed as an extension of formal budgetary integration. Since the Town intends to honor contracts in process at year end, encumbrances outstanding as of June 30 reported as reservations of fund balance, since they do not constitute expenditures or liabilities.
11. Unencumbered appropriations lapse at fiscal year-end, except for capital project budgets, which remain in effect until completion.

**TOWN GOVERNMENT**

**ESTIMATES OF EXPENDITURES**

**2018-2019**

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## B U D G E T   W O R K S H E E T   -   E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
<b>BOARD OF SELECTMEN</b>						
110-11000-51310-000	FIRST SELECTMAN	53,828	53,828	55,443	57,106	57,106
110-11000-51311-000	SELECTMEN	10,972	10,972	11,301	11,640	11,640
110-11000-51510-000	Executive Admin Asst.	47,843	47,843	49,278	50,756	50,756
110-11000-51560-000	BOS-PART-TIME SALARIES	30,913	4,919	12,000	7,500	7,500
110-11000-55410-000	BOS-CONF/DUES/SCHOOLS	200		200	200	200
110-11000-55411-000	BOS-MILEAGE REIMBURSEMENT	10	48	10	50	50
110-11000-55512-000	BOS-ADVERTISING	1,500	607	1,500	1,000	1,000
110-11000-55513-000	Sel-Printing & Binding	12,000	22,577	23,000	23,000	23,000
110-11000-55514-000	BOS-POSTAGE	250	244	250	250	250
110-11000-55527-000	BOS-CONTRACTED SERVICES	3,000	2,912	3,000	3,000	3,000
110-11000-56817-000	BOS-OFFICE SUPPLIES	400	243	400	400	400
110-11000-56825-000	BOS-MISC EXPENSES	501	133	500	500	500
110-11000-59514-000	BOS-VOLUNTEER INCENTIVE	10		10	10	10
110-11000-59515-000	MEMORIAL DAY EXPENSE	650	399	600	600	600
**TOTAL** BOARD OF SELECTMEN		162,077	144,724	157,492	156,012	156,012
<b>TOWN COUNSEL</b>						
110-11100-53422-000	BOS-LEGAL FEES	7,000	5,745	20,000	20,000	20,000
110-11100-58209-000	BOS-LEGAL/ENGINEERING	23,845	16,155	27,500	20,000	20,000
**TOTAL** TOWN COUNSEL		30,845	21,900	47,500	40,000	40,000
<b>INFORMATION TECHNOLOGY</b>						
110-11110-55527-000	CONTRACTED SERVICES	24,652	24,652	29,832	27,486	27,486
110-11110-57505-000	IT-Non Capital Equipment	4,500	4,500	8,450	10,550	10,550
**TOTAL** INFORMATION TECHNOLOGY		29,152	29,152	38,282	38,036	38,036
<b>KNOWLTON HALL OPER/MAINT</b>						
110-12000-54110-000	KH-ELECTRICITY INTERIOR	9,000	9,032	9,000	9,000	9,000
110-12000-54114-000	KH-WATER	790	1,084	800	900	900
110-12000-54210-000	KH-BUILDING REPAIRS	5,000	1,940	6,500	5,000	5,000
110-12000-55521-000	KH-TELEPHONE	750	572	750	575	575
110-12000-55527-000	KH-CONTRACTED SERVICES	3,600	4,845	4,500	4,900	4,900
110-12000-56311-000	KH-FUEL OIL	10,250	6,427	10,250	9,000	9,000

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**TOTAL**	KNOWLTON HALL OPER/MAINT	29,390	23,901	31,800	29,375	29,375
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TOWN OFFICE BLDG. OPER / MAINT						
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110-12250-54110-000	TOB ELECTRICITY INTERIOR	17,500	17,207	17,500	17,500	17,500
110-12250-54114-000	TOB- WATER	1,500	1,665	1,500	1,700	1,700
110-12250-54210-000	TOB-BUILDING REPAIRS	3,500	2,527	3,500	3,500	3,500
110-12250-55521-000	TOB-TELEPHONE	9,000	6,490	7,000	6,500	6,500
110-12250-55527-000	TOB-CONTRACTED SERVICES	14,000	11,009	12,000	11,500	11,500
110-12250-56311-000	TOB-FUEL OIL	10,000	7,066	8,000	9,000	9,000
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**TOTAL**	TOWN OFFICE BLDG. OPER / MAINT	55,500	45,963	49,500	49,700	49,700
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MAINTENANCE OF TOWN PROPERTY						
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110-12300-51410-000	CUSTODIAL	8,000	6,304	8,000	8,240	8,240
110-12300-54110-000	TnProp-Electricity Interior	2,500	2,180	2,500	2,100	2,100
110-12300-54111-000	TnProp-CT Clean Energy		508		500	500
110-12300-54113-000	STREET LIGHTING	3,000	3,320	3,000	3,000	3,000
110-12300-54114-000	TnProp-Water	325	292	325	300	300
110-12300-54218-000	PROPERTY MAINTENANCE	5,000	5,590	5,000	5,000	5,000
110-12300-54219-000	TnProp-Landscaping	1,500	746	1,500	1,200	1,200
110-12300-55527-000	CONTRACTED SERVICES	2,000	932	2,000	1,000	1,000
110-12300-56111-000	CUSTODIAL SUPPLIES	1,500	1,021	1,500	1,000	1,000
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**TOTAL**	MAINTENANCE OF TOWN PROPERTY	23,825	20,892	23,825	22,340	22,340
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EARL SMITH SENIOR CENTER						
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110-12500-51560-000	Sr Ctr Director	21,782	21,469	22,898	23,001	23,001
110-12500-54110-000	SrCtr-ELECTRICITY INTERIOR	5,000	4,962	5,000	5,000	5,000
110-12500-54210-000	SrCtr-BUILDING REPAIRS	3,500	1,346	3,500	3,500	3,500
110-12500-54211-000	SrCtr-EQUIPMENT REPAIRS	200		200	100	100
110-12500-54224-000	SrCtr-VEHICLE REPAIRS	1,000		1,000	500	500
110-12500-55410-000	SrCtr-CONF/DUES/SCHOOL	100	60	100	60	60
110-12500-55411-000	SrCtr-MILEAGE REIMBURSEMENTS	150		150	100	100
110-12500-55514-000	SrCtr-POSTAGE	20		20	20	20
110-12500-55521-000	SrCtr-TELEPHONE	1,500	1,226	1,500	1,200	1,200
110-12500-55527-000	SrCtr-CONTRACTED SVCS&WATER	875	1,557	875	875	875
110-12500-55528-000	SrCtr-CLEANING SERVICE	5,300	4,765	5,300	5,000	5,000
110-12500-56111-000	SrCtr-CUSTODIAL SUPPLIES	300	289	300	300	300

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Budget Year: July 2018 thru June 2019

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110-12500-56313-000	SrCtr-PROPANE GAS	9,000	8,503	8,000	9,000	9,000
110-12500-56815-000	SrCtr-Program Expense	5,000	4,926	7,500	5,000	5,000
110-12500-56817-000	SrCtr-OFFICE SUPPLIES	300	82	300	100	100
110-12500-57515-000	SrCtr-OTHER EQUIP.-NON-CAPITAL	260		260		
**TOTAL** EARL SMITH SENIOR CENTER		54,287	49,187	56,903	53,756	53,756

## BOARD OF FINANCE

110-13000-51561-000	BOF-Recording Secretary	1,330	1,120	1,330	1,330	1,330
110-13000-53423-000	BOF-CONSULTANTS	10		10	10	10
110-13000-53424-000	BOF-AUDIT EXPENSE	25,000	19,950	25,000	24,000	24,000
110-13000-55410-000	BOF-CONFERENCE/DUES/SCHOOL	400		200	200	200
110-13000-55512-000	BOF-ADVERTISING	300		300	300	300
110-13000-55513-000	BOF-PRINTING & BINDING	500		200	200	200
110-13000-55514-000	BOF-POSTAGE	150		50	50	50
110-13000-56723-000	BOF-SUBSCRIPTIONS/BOOKS	100		10	10	10
110-13000-56816-000	BOF-COPIER SUPPLIES	100		100	100	100
110-13000-56817-000	BOF-OFFICE SUPPLIES	175	83	150	150	150
**TOTAL** BOARD OF FINANCE		28,065	21,153	27,350	26,350	26,350

## ASSESSOR'S OFFICE

110-14000-51411-000	ASSESSOR	52,269	52,269	56,708	59,149	59,149
110-14000-55410-000	ASR-CONFERENCE/DUES/SCHOOLS	1,405	1,397	1,450	1,605	1,605
110-14000-55411-000	ASR-MILEAGE REIMBURSEMENT	700	409	500	500	500
110-14000-55510-000	ASR-DATA PROCESSING	12,260	11,012	13,270	13,251	13,251
110-14000-55512-000	ASR-ADVERTISING				170	170
110-14000-55514-000	ASR-POSTAGE	917	306	655	600	600
110-14000-56723-000	ASR-SUBSCRIPTION/BOOKS	450	819	450	1,310	1,310
110-14000-56817-000	ASR-OFFICE SUPPLIES	700	796	700	700	700
110-14000-57505-000	ASR-NON CAPITAL EQUIPMENT				400	400
**TOTAL** ASSESSOR'S OFFICE		68,701	67,008	73,733	77,685	77,685

## BOARD OF ASSESSMENT APPEALS

110-15000-51312-000	BAA-PART TIME ELECTED OFCLS F	800	800	800	800	800
110-15000-55410-000	BAA-CONF/DUES/SCHOOLS	200		200	200	200
110-15000-55512-000	BAA-ADVERTISING	150	136	160	160	160

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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
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**TOTAL**	BOARD OF ASSESSMENT APPEALS	1,150	936	1,160	1,160	1,160
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TAX COLLECTOR						
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110-16000-51313-000	TAX COLLECTOR	53,069	53,069	54,661	59,149	59,149
110-16000-51314-000	TxC-WAGES-SCHOOL/CONF/DUES	10		10	10	10
110-16000-51560-000	TxC-PART TIME SALARIES	840		1,152	840	840
110-16000-54211-000	TxC-EQUIPMENT REPAIRS	125		150	125	125
110-16000-54212-000	TxC-EQUIP. MAINT. CONTRACT	290		250	290	290
110-16000-55410-000	TxC-CONFERENCES/DUES/SCHOOLS	1,305	771	1,325	1,305	1,305
110-16000-55411-000	TxC-MILEAGE REIMBURSEMENT	1,000	515	1,000	1,000	1,000
110-16000-55510-000	TxC-DATA PROCESSING	6,900	6,900	7,200	6,900	6,900
110-16000-55512-000	TxC-ADVERTISING	500	102	350	500	500
110-16000-55514-000	TxC-POSTAGE	3,500	2,641	3,600	3,500	3,500
110-16000-56816-000	TxC-COPIER SUPPLIES	350	129	350	350	350
110-16000-56817-000	TxC-OFFICE SUPPLIES	350	317	350	350	350
110-16000-56821-000	TxC-COMPUTER SUPPLIES	750	579	750	750	750
110-16000-59512-000	MOTOR VEHICLES FEE	300	250	250	300	300
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**TOTAL**	TAX COLLECTOR	69,289	65,273	71,398	75,369	75,369
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FINANCE DEPARTMENT						
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110-17000-51312-000	TREASURER	20,306	20,306	20,915	21,542	21,542
110-17000-51413-000	Deputy Treasurer		1,423	2,060	34,740	34,740
110-17000-51414-000	ADMINISTRATIVE ASSISTANT	54,222	54,223	55,583	57,257	57,257
110-17000-51560-000	FIN-PART TIME SALARIES	17,580	17,311	18,104		
110-17000-53400-000	Fin-Other Prof & Tech Svcs	13,630	10,200	11,200	2,000	2,000
110-17000-55410-000	FIN-CONFERENCES/DUES/SCHOOLS	250	65	250	250	250
110-17000-55411-000	FIN-MILEAGE REIMBURSEMENT	300	309	320	315	315
110-17000-55510-000	Fin-Data Processing	7,000	6,002	5,975	5,926	5,926
110-17000-55514-000	FIN-POSTAGE	400	624	500	625	625
110-17000-56817-000	FIN-OFFICE SUPPLIES	1,200	1,343	1,300	1,200	1,200
110-17000-59509-000	Fin-Permits & fees	1,500	1,625	1,760	1,900	1,900
<hr/>		<hr/>				
**TOTAL**	FINANCE DEPARTMENT	116,388	113,431	117,967	125,756	125,756
<hr/>						
TOWN CLERK						
<hr/>						
110-18000-51314-000	Tnck-WAGES-SCHOOL/CONFERENCE	925	449	950	1,020	1,020
110-18000-51315-000	TOWN CLERK	53,228	53,228	54,824	56,469	56,469



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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
110-18000-51421-000	ASSISTANT TOWN CLERK	38,636	38,636	39,603	40,786	40,786
110-18000-54211-000	Tnck-EQUIPMENT REPAIRS	500		500	500	500
110-18000-54212-000	Tnck-EQUIP. MAINT. CONTRACT	2,472	2,472	2,472	2,196	2,196
110-18000-55410-000	Tnck-CONFERENCE/DUES/SCHOOL	5,345	3,980	3,700	3,870	3,870
110-18000-55510-000	Tnck-Data Processing	4,000	3,611	4,500	4,500	4,500
110-18000-55512-000	Tnck-ADVERTISING	700	269	700	700	700
110-18000-55514-000	Tnck-POSTAGE	400	450	500	400	400
110-18000-55515-000	INDEXING & RECORDING	13,511	13,389	13,511	8,875	8,875
110-18000-55517-000	VITAL STATISTICS	100	100	100	100	100
110-18000-55518-000	SECURITY FILMING	1,500	853	1,500	1,500	1,500
110-18000-56722-000	BOOK REPAIRS	1,500	1,500	1,500	1,500	1,500
110-18000-56817-000	Tnck-OFFICE SUPPLIES	1,925	2,030	2,925	2,925	2,925
**TOTAL** TOWN CLERK		124,742	120,967	127,286	125,341	125,341
ELECTION EXPENSE						
110-19000-51560-000	RV-PART-TIME SALARIES	23,702	19,747	26,000	26,279	26,279
110-19000-53400-000	RV-OTHER PROF.& TECH.SERVICES	2,925	1,072	2,375	3,575	3,575
110-19000-55410-000	RV-CONFERENCES/DUES/SCHOOL	4,070	1,490	3,970	4,120	4,120
110-19000-55411-000	RV-MILEAGE	777	528	1,025	1,025	1,025
110-19000-55514-000	RV-POSTAGE	300	481	300	450	450
110-19000-56817-000	RV-OFFICE SUPPLIES	815	1,060	1,000	3,656	3,656
110-19000-56820-000	ELECTION SUPPLIES	4,512	3,327	3,300	615	615
**TOTAL** ELECTION EXPENSE		37,101	27,706	37,970	39,720	39,720
EMERGENCY SERVICES						
110-22000-51513-000	FIRE MARSHALL	14,050	14,050	14,050	14,050	14,050
110-22000-52315-000	TRAINING	100		100	100	100
110-22000-53400-000	OTHER PROF & TECH SERVICE	100		100	100	100
110-22000-54212-000	EQUIP. MAINTENANCE CONTRACT	2,075	2,685	2,075	2,685	2,685
110-22000-55410-000	CONFERENCES/DUES/SCHOOL	150	124	150	150	150
110-22000-55523-000	BURNING OFFICIAL	500	500	500	500	500
110-22000-55524-000	DEPUTY FIRE MARSHALL	500	1,000	500	500	500
110-22000-55525-000	EMERGENCY MANAGEMENT	10,000	7,130	10,000	10,000	10,000
110-22000-55530-000	TREE WARDEN	10		10	10	10
110-22000-56825-000	MISC EXPENSES	100		100	100	100
110-22000-57505-000	NON CAPITAL EQUIPMENT	10		1,210	100	100
110-22000-57511-000	OTHER EQUIP.-REPLACEMENT	10		10	10	10

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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
**TOTAL**	EMERGENCY SERVICES	27,605	25,489	28,805	28,305	28,305

## PUBLIC WORKS DEPARTMENT

## PW ADMINISTRATION

110-31000-51416-000	PUBLIC WORK EMPLOYEES	249,145	249,161	234,441	257,387	257,387
110-31000-51417-000	PUBLIC WORKS OVERTIME	47,000	37,072	47,000	43,000	43,000
110-31000-51418-000	PUBLIC WORKS MEALS	2,000	1,700	2,000	2,000	2,000
110-31000-51515-000	PUBLIC WORKS FOREMAN	62,306	62,180	63,773	65,686	65,686
110-31000-51560-000	PART-TIME SALARIES	5,000	12,071	13,800	5,000	5,000
110-31000-52312-000	WORK CLOTHING	3,000	2,650	3,000	3,000	3,000
110-31000-52313-000	DRUG & ALCOHOL TESTING	400	250	400	500	500
110-31000-55410-000	DPW Conferences/Dues/School	1,000	50	1,000	1,000	1,000
**TOTAL**	PW ADMINISTRATION	369,851	365,134	365,414	377,573	377,573

## ROAD &amp; BRIDGES

110-32000-54311-000	EQUIPMENT RENTAL	1,000		1,000	1,000	1,000
110-32000-54321-000	CATCH BASIN CLEANING	5,500	4,799	5,500	5,500	5,500
110-32000-54322-000	BRIDGE MAINTENANCE	5,000	1,192	5,000	5,000	5,000
110-32000-56219-000	HAND TOOLS	500	192	500	500	500
110-32000-56221-000	TREE REMOVAL & REPLACEMENT	6,000	6,600	6,000	6,000	6,000
110-32000-56222-000	SEDIMENT & EROSION CONTROL	1,000	645	1,000	1,000	1,000
110-32000-56223-000	ASPHALT MATERIALS	8,000	15,868	8,000	8,000	8,000
110-32000-56224-000	SAND/GRAVEL/CEMENT	25,000	21,481	25,000	25,000	25,000
110-32000-56225-000	SALT/ ICE CONTROL	73,000	85,774	75,250	73,000	73,000
110-32000-56226-000	PIPE/CULVERT	8,000	3,113	8,000	8,000	8,000
110-32000-56227-000	FENCING MATERIALS	2,000	4,954	2,000	2,000	2,000
110-32000-56228-000	SIGNS & SIGNALS	3,000	1,130	3,000	3,000	3,000
110-32000-56229-000	WINTER SAND	13,000	12,392	13,000	13,000	13,000
**TOTAL**	ROAD & BRIDGES	151,000	158,140	153,250	151,000	151,000

## DPW Bldg Maint &amp; Repairs

110-32500-54110-000	DPW -ELECTRICITY INT	5,600	7,511	5,600	7,700	7,700
110-32500-54209-000	DPW-MAINT. & REPAIRS	5,000	6,105	5,000	5,000	5,000
110-32500-54225-000	DPW-WASTE DISPOSAL	500		500	1,000	1,000

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Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
110-32500-55521-000	DPW-TELEPHONE	2,000	2,447	2,000	2,450	2,450
110-32500-55527-000	DPW-CONTRACTED SVCS	2,500	1,220	2,500	1,500	1,500
110-32500-56313-000	DPW-PROPANE GAS	6,500	6,957	6,500	7,000	7,000
110-32500-56815-000	DPW-PROGRAM EXPENSE	3,500	1,493	3,500	2,000	2,000
**TOTAL** DPW Bldg Maint & Repairs		25,600	25,733	25,600	26,650	26,650
DPW Maintenance of Equipment						
110-33000-54216-000	DPW-RADIO MAINT. & REPAIR	2,000	213	2,000	2,000	2,000
110-33000-54224-000	DPW-VEHICLE REPAIRS	8,500	3,693	8,500	8,500	8,500
110-33000-56411-000	DPW-GASOLINE - NO LEAD	7,000	4,341	5,000	7,000	7,000
110-33000-56412-000	DPW-DIESEL FUEL	25,000	21,266	25,000	25,000	25,000
110-33000-56413-000	DPW-TIRES & CHAINS	6,000	5,467	6,000	6,000	6,000
110-33000-56414-000	DPW-LUBRICATION	3,500	518	3,500	3,500	3,500
110-33000-56416-000	DPW-TRUCK PARTS	15,000	22,068	20,000	15,000	15,000
110-33000-56417-000	DPW-EQUIPMENT PARTS	15,000	23,352	20,000	20,000	20,000
110-33000-56418-000	DPW-WELDING SUPPLIES	2,500	590	2,500	2,500	2,500
110-33000-56419-000	DPW-HAND TOOLS	500	823	500	500	500
**TOTAL** DPW Maintenance of Equipment		85,000	82,330	93,000	90,000	90,000
**TOTAL** PUBLIC WORKS DEPARTMENT		631,451	631,337	637,264	645,223	645,223
RECYCLING/TRANSFER STATION						
110-34000-51422-000	Trst-PART-TIME RECYCLING/TRANS	60,113	59,658	60,000	77,912	77,912
110-34000-52312-000	Trst-WORK CLOTHING	1,000	993	1,000	1,000	1,000
110-34000-53400-000	Trst-OTHER PROF.& TECH. SERVIC	1,500	3,250	1,500	1,500	1,500
110-34000-54110-000	Trst-ELECTRICITY INTERIOR	2,000	1,883	2,000	2,000	2,000
110-34000-54211-000	Trst-EQUIPMENT REPAIRS	2,000	3,923	2,000	2,000	2,000
110-34000-54214-000	WASTE RECYC.DISP/HAULING	158,644	155,712	160,000	160,000	160,000
110-34000-54220-000	CONTAMINATED MAT.DISP.	1,000	895	1,000	2,000	2,000
110-34000-54221-000	MID-NEROC FEES	1,000	895	1,000	1,000	1,000
110-34000-54222-000	SITE MAINT.MAT. HANDLING	1,000	1,289	1,000	1,000	1,000
110-34000-54223-000	HOUSEHOLD CHEMICAL WASTE	2,000	2,326	2,391	2,000	2,000
110-34000-55521-000	TELEPHONE	650	445	650	650	650
110-34000-56414-000	LUBRICATION					
110-34000-56417-000	Trst-Equipment Parts	1,000	493	1,000	1,000	1,000
110-34000-59226-000	PERMITS & LICENSING	850	800	850	850	850
**TOTAL** RECYCLING/TRANSFER STATION		232,757	232,562	234,391	252,912	252,912

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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
CONT TO AREA AGENCIES						
110-44000-56215-000	United Services, Inc.					
110-44000-59213-000	DIAL-A-RIDE (WRTD)	14,061	14,061	4,473	2,275	2,275
110-44000-59214-000	EASTERN CONN CONSV.DISTRICT	500	500	500	500	500
110-44000-59217-000	SEXUAL ASSAULT CRISIS CENTER	600	600	600	600	600
110-44000-59218-000	THAMES VALLEY COUNCIL COMM.	1,629	1,629	1,629	1,700	1,700
110-44000-59221-000	CT. COUNCIL OF SMALL TOWNS	725	725	725	725	725
110-44000-59222-000	CCM	2,704	2,704	2,704	2,704	2,704
110-44000-59225-000	CONN LEGAL SERVICES	1,000	1,000	1,000	1,000	1,000
110-44000-59227-000	N.E.COMM. AGAINST SUB.ABUSE	1,079	1,079	1,079		
110-44000-59228-000	EASTERN HIGHLANDS HEALTH DIST	22,211	22,200	22,552	22,493	22,493
110-44000-59235-000	WALKING WEEKEND	200	200	200	200	200
110-44000-59237-000	NECCOG	4,070	4,046	4,038	4,110	4,110
110-44000-59239-000	Regional Probate Court	4,985	4,985	4,950	4,850	4,850
110-44000-59240-000	Access Community Action Agency				500	500
110-44000-59242-000	VNHSC formerly VNA East	1,000	1,000	1,000	1,000	1,000
**TOTAL** CONT TO AREA AGENCIES		54,764	54,729	45,450	42,657	42,657
AGENT FOR ELDERLY						
110-45000-51560-000	PART-TIME SALARIES	4,460	4,586	5,861	5,750	5,750
110-45000-56815-000	PROGRAM EXPENSE	1,475	1,329	1,475	1,330	1,330
**TOTAL** AGENT FOR ELDERLY		5,935	5,915	7,336	7,080	7,080
COMMISSION ON AGING						
110-46000-56815-000	COA-Program Expense	700	687	700	700	700
**TOTAL** COMMISSION ON AGING		700	687	700	700	700
SEXTON						
110-47500-51560-000	PART-TIME SALARIES	2,400	2,400	3,200	3,200	3,200
110-47500-55410-000	CONFERENCES/DUES/SCHOOL	220		220	220	220
110-47500-55527-000	CONTRACTED SERVICES	8,537	8,793	8,794	9,330	9,330
110-47500-56114-000	CEMETERY REPAIR SUPPLIES	2,000	180	2,000	2,000	2,000
110-47500-56228-000	SIGNS & SIGNALS	200		200	200	200
110-47500-56723-000	SUBSCRIPTIONS/BOOKS	100		100	100	100

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**TOTAL**    SEXTON		13,457	11,373	14,514	15,050	15,050
PLANNING & ZONING						
110-51000-51560-000	P&Z PART TIME SALARY	19,417	19,417	20,000	20,600	20,600
110-51000-51561-000	PZC-Recording Secretary	975	1,040	1,050	975	975
110-51000-53400-000	P&Z OTHER PROF & TECH SVCS	2,000	780	1,500	2,000	2,000
110-51000-55410-000	P&Z CONFERENCES/DUES/SCHOOL	400	110	400	400	400
110-51000-55411-000	P&Z MILEAGE REIMBURSEMENT	150		150	150	150
110-51000-55512-000	P&Z ADVERTISING	550	560	550	550	550
110-51000-55514-000	P&Z POSTAGE	200	21	200	200	200
110-51000-56723-000	P&Z SUBSCRIPTIONS/BOOKS	400		300	400	400
110-51000-56817-000	P&Z OFFICE SUPPLIES	1,200	820	1,500	1,200	1,200
**TOTAL**    PLANNING & ZONING		25,292	22,749	25,650	26,475	26,475
ZONING BOARD OF APPEALS						
110-52000-51561-000	ZBA-Recording Secretary					
110-52000-55410-000	ZBA CONFERENCES/DUES/SCHOOL	150		150	150	150
110-52000-55512-000	ZBA ADVERTISING	1,000	225	1,000	750	750
110-52000-55514-000	ZBA POSTAGE	80	13	80	80	80
**TOTAL**    ZONING BOARD OF APPEALS		1,230	238	1,230	980	980
Inland Wetlands & Watercourses						
110-53000-51560-000	IW PART TIME SALARY	9,738	9,738	10,030	10,331	10,331
110-53000-51561-000	IW Recording Secretary	975		500	500	500
110-53000-53400-000	IW OTHER PROF & TECH SVCS	9,000	7,745	9,000	9,000	9,000
110-53000-55410-000	IW CONF/DUES/SCHOOL	200	155	200	200	200
110-53000-55411-000	IW MILEAGE REIMBURSEMENT	150		150	150	150
110-53000-55512-000	IW ADVERTISING	650	103	650	500	500
110-53000-55514-000	IW POSTAGE	200	40	150	200	200
110-53000-56723-000	IW SUBSCRIPTIONS/BOOKS	150		150	150	150
110-53000-56817-000	IW SUPPLIES	650	224	650	650	650
**TOTAL**    Inland Wetlands & Watercourses		21,713	18,005	21,480	21,681	21,681

Conservation Commission

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110-53500-55410-000	Cons-Conf/Dues/Schools	150	155	150	150	150
110-53500-55512-000	Cons-Advertising		65			
110-53500-55514-000	Cons-Postage	150		100	100	100
110-53500-55522-000	Cons-Mapping	150	112	150	150	150
110-53500-56723-000	Cons-Subscriptions/Books	100		100	100	100
110-53500-56815-000	Cons-Program Expense	1,000	700	1,275	1,350	1,350
110-53500-56817-000	Cons-Supplies	300	250	300	300	300
**TOTAL** Conservation Commission		1,850	1,283	2,075	2,150	2,150

## BUILDING DEPARTMENT

110-54000-51420-000	BUILDING CLERK	45,135	45,134	46,283	47,684	47,684
110-54000-51517-000	Building Official	26,979	26,979	27,789	28,622	28,622
110-54000-51518-000	Asst Building Official	2,000	781	2,000	2,000	2,000
110-54000-53400-000	BLDG-OTHER PROF & TECH SVCS	700	1,430	700	700	700
110-54000-55410-000	BLDG-CONFERENCES/DUES/SCHOOL	750	885	750	750	750
110-54000-55411-000	BLDG-MILEAGE REIMBURSEMENT	1,800	1,570	1,800	1,800	1,800
110-54000-55514-000	BLDG-POSTAGE	275	129	275	275	275
110-54000-56817-000	BLDG-OFFICE SUPPLIES	1,500	741	1,500	1,500	1,500
110-54000-59509-000	BLDG-PERMITS & FEES	1,000	2,398	1,500	1,000	1,000
**TOTAL** BUILDING DEPARTMENT		80,139	80,047	82,596	84,331	84,331

## ECONOMIC DEVELOPMENT

110-55000-53400-000	EDC-OTHER PROF. & TECH. SERVICE	1,200	1,020	1,200	1,200	1,200
110-55000-55410-000	EDC-Conf/Dues/School	100	50	100	100	100
110-55000-55513-000	EDC-PRINTING & BINDING	305		305	305	305
110-55000-55514-000	EDC-POSTAGE	25	8	25	25	25
110-55000-56228-000	EDC-SIGNS & SIGNALS	150		150	150	150
110-55000-56815-000	EDC-PROGRAM EXPENSE	150	30	150	150	150
110-55000-56817-000	EDC-OFFICE SUPPLIES	20	162	20	20	20
**TOTAL** ECONOMIC DEVELOPMENT		1,950	1,271	1,950	1,950	1,950

## WATER POLLUTION CONTROL AUTHORITY

110-56000-55411-000	WPC-MILEAGE REIMBURSEMENT	10		10	10	10
110-56000-55512-000	WPC-ADVERTISING	10		10	10	10
110-56000-55514-000	WPC-POSTAGE	10		10	10	10
110-56000-56817-000	WPC-OFFICE SUPPLIES	10		10	10	10

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110-56000-57505-000	WPC-NON CAPITAL EQUIPMENT	10		10	10	10
**TOTAL**	WATER POLLUTION CONTROL AUTHORITY	50		50	50	50
ASHFORD HISTORICAL PROPERTIES						
110-57000-54210-000	Hist-Building Repairs	1,000		1,000	1,000	1,000
110-57000-56815-000	HIST-PROGRAM EXPENSE					
**TOTAL**	ASHFORD HISTORICAL PROPERTIES	1,000		1,000	1,000	1,000
ASHFORD BOARD OF EDUCATION						
110-61000-59610-000	ASHFORD BOARD OF EDUCATION	7,406,140	7,377,722	7,406,140	7,506,140	7,506,140
**TOTAL**	ASHFORD BOARD OF EDUCATION	7,406,140	7,377,722	7,406,140	7,506,140	7,506,140
REGION 19 BOARD OF EDUCATION						
110-62000-59620-000	REGION 19 BOARD OF EDUCATION	3,410,845	3,410,845	3,270,928	3,585,805	3,585,805
**TOTAL**	REGION 19 BOARD OF EDUCATION	3,410,845	3,410,845	3,270,928	3,585,805	3,585,805
EMPLOYEE BENEFITS						
110-71000-52110-000	FICA	65,618	62,291	66,150	70,008	70,008
110-71000-52111-000	WORKER'S COMPENSATION	50,220	40,479	45,000	45,000	45,000
110-71000-52112-000	UNEMPLOYMENT COMPENSATION	1,000		1,000	1,000	1,000
110-71000-52113-000	MEDICARE	15,347	14,568	15,471	16,373	16,373
110-71000-52114-000	RETIREMENT PROGRAMS	66,000	62,324	65,000	65,000	65,000
110-71000-52115-000	PENSION ADMIN.FEE		755	1,800		
110-71000-52210-000	Employee Health Insurance	176,854	169,215	182,602	195,730	195,730
110-71000-52211-000	Employee Dental Insurance	7,910	7,806	8,260	9,500	9,500
110-71000-52316-000	LIFE INSURANCE	1,550	1,251	1,550	1,550	1,550
**TOTAL**	EMPLOYEE BENEFITS	384,498	358,688	386,832	404,160	404,160
INSURANCE						
110-72000-55210-000	GENERAL LIABILITY	28,505	28,503	29,461	30,241	30,241
**TOTAL**	INSURANCE	28,505	28,503	29,461	30,241	30,241

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Report Sequence = Department

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
<b>DEBT PAYMENTS</b>						
110-73000-59440-000	GOB Refund 2013-Principal	230,000	230,000	230,000	225,000	225,000
110-73000-59441-000	GOB Refund 2013 Interest	54,100	54,100	48,350	41,525	41,525
	<b>**TOTAL** DEBT PAYMENTS</b>	<b>284,100</b>	<b>284,100</b>	<b>278,350</b>	<b>266,525</b>	<b>266,525</b>
<b>CONTINGENCY</b>						
110-74000-59520-000	CONTINGENCY			145,387		
	<b>**TOTAL** CONTINGENCY</b>			<b>145,387</b>		
<b>Other Financing Sources/Uses</b>						
110-92000-59920-000	VOLUNTEER FIRE & AMBULANCE	226,100	226,100	226,630	230,936	230,936
110-92000-59921-000	RECREATION FUND	82,201	82,201	84,563	85,583	85,583
110-92000-59930-000	BABCOCK LIBRARY	184,000	184,000	185,000	185,000	185,000
110-92000-59940-000	ANIMAL CONTROL FUND	20,269	20,269	19,204	19,000	19,000
110-92000-59950-000	YOUTH/SOCIAL SVC PROGRAMS	30,325	30,325	31,435	28,201	28,201
110-92000-59960-000	Other Financing Uses Trans Out	1,231	1,231			
110-92000-59961-000	Unexpended Education Funds	31,466				
	<b>**TOTAL** Other Financing Sources/Uses</b>	<b>575,591</b>	<b>544,126</b>	<b>546,832</b>	<b>548,720</b>	<b>548,720</b>
	<b>**TOTAL** BUDGET TOTAL</b>	<b>14,020,085</b>	<b>13,841,859</b>	<b>14,030,588</b>	<b>14,332,736</b>	<b>14,332,736</b>



**TOWN GOVERNMENT**

**ESTIMATES OF REVENUE**

**2018-2019**

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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
INTERGOVERNMENTAL						
110-11000-43220-000	TELEPHONE ACCESS GRANT SBC	8,985	8,845	8,985	6,629	6,629
110-11000-43222-000	LEVEL 3 COMM.CO.LP TAX	1,776	2,064	1,776	2,163	2,163
110-11000-43224-000	MOHEGAN-PEQUOT GRANT	24,029	23,966	23,221	12,010	12,010
110-11000-43231-000	TOWN AID ROADS	146,054	145,944	41,997	73,228	73,228
110-11000-43232-000	BOE-Bus Garage Usage	6,000	6,000	6,000	6,000	6,000
110-11000-43237-000	Intergovern. Rev	134,412	94,704	45,808	392,477	392,477
110-11000-43238-000	Newsletter revenues	6,800	7,840	8,000	8,000	8,000
110-12000-43213-000	CT Clean Energy Fund Grant		1,000			
	<b>**TOTAL** INTERGOVERNMENTAL</b>	<b>328,056</b>	<b>290,364</b>	<b>135,787</b>	<b>500,507</b>	<b>500,507</b>
Earl Smith Senior Center						
110-12500-44200-000	SrCtr-Program Revenue	1,500	1,694	1,500	1,700	1,700
	<b>**TOTAL** Earl Smith Senior Center</b>	<b>1,500</b>	<b>1,694</b>	<b>1,500</b>	<b>1,700</b>	<b>1,700</b>
APPROPRIATION OF FUND BALANCE						
110-13000-48120-000	USE OF SURPLUS FUNDS					
	<b>**TOTAL** APPROPRIATION OF FUND BALANCE</b>					
INTERGOVERNMENTAL						
110-14000-43207-000	MACH EQUIP/COMM MV REIMB					
110-14000-43209-000	AIRCRAFT REIMB	90				
110-14000-43212-000	TAX RELIEF - ELDERLY	18,000	20,238		20,285	20,285
110-14000-43216-000	DISABILITY EXEMPT REIMB.	1,100	981		1,270	1,270
110-14000-43217-000	VETERANS REIMBURSEMENT	1,500	1,770		1,500	1,500
110-14000-43222-000	PMTS. IN LIEU OF TAXES	44	44	44	40	40
110-14000-43223-000	PYMT IN LIEU OF TXS - AHA	10,000	10,000	10,000	10,000	10,000
	<b>**TOTAL** INTERGOVERNMENTAL</b>	<b>30,734</b>	<b>33,033</b>	<b>10,044</b>	<b>33,095</b>	<b>33,095</b>
TAX COLLECTOR						
110-16000-41100-000	CURRENT YEAR LEVY	9,446,043	9,440,579	9,906,021	10,250,628	10,250,628
110-16000-41200-000	PRIOR YEAR LEVY	7,900	105,877	78,000	78,000	78,000

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Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
110-16000-41300-000	INTEREST & LIEN FEES	42,000	68,417	43,000	40,000	40,000
110-16000-41400-000	Motor Vehicle Supplemental	63,000	111,375	65,000	65,000	65,000
110-16000-41600-000	SUSPENSE TAX				150	150
110-16000-46212-000	MISC.	150	236	150		
110-16000-47100-000	Tax Refunds-Current Yr		(8,924)			
110-16000-47101-000	Tax Refunds-Prior Yrs		(187)			
**TOTAL** TAX COLLECTOR		9,559,093	9,717,372	10,092,171	10,433,778	10,433,778
Finance Department						
110-17000-46111-000	INTEREST ON INVESTMENTS	12,800	15,439	13,300	13,000	13,000
110-17000-46212-000	FIN-MISC.	10,000	8,164	10,000	11,000	11,000
110-17000-46229-000	Proceeds from Sales of Assets	3,000	2,650			
**TOTAL** Finance Department		25,800	26,253	23,300	24,000	24,000
TOWN CLERK						
110-18000-42110-000	HUNTING/FISHING LICENSE	100	89	100	75	75
110-18000-42111-000	MARRIAGE LICENSES	100	209	150	150	150
110-18000-42120-000	TnClk-Dog License Fee	500	599	550	550	550
110-18000-42122-000	OPEN SPACE RECAPTURE TAX	500	9,572	1,000	1,000	1,000
110-18000-44100-000	COPIES OF RECORDS	4,000	4,855	4,500	4,500	4,500
110-18000-44500-000	RECORDING FEE	18,000	20,102	19,000	18,000	18,000
110-18000-44800-000	CONVEYANCE TAX	20,000	40,638	25,000	30,000	30,000
110-18000-46212-000	Tnck-MISC.	2,000	4,562	2,300	3,500	3,500
**TOTAL** TOWN CLERK		45,200	80,626	52,600	57,775	57,775
RECYCLING/TRANSFER STATION						
110-34000-46000-000	Trst-OTHER	500	5,798	1,500	1,500	1,500
**TOTAL** RECYCLING/TRANSFER STATION		500	5,798	1,500	1,500	1,500
PLANNING & ZONING						
110-51000-42213-000	ZONING PERMITS	1,000	2,592	1,000	1,500	1,500
110-51000-42311-000	P&Z-REIMBURSEMENT FOR SERVICES	1,000		500	1,000	1,000
110-51000-46212-000	P&Z-Miscellaneous		542		500	500

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Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - GEN18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
<b>**TOTAL** PLANNING &amp; ZONING</b>						
		2,000	3,134	1,500	3,000	3,000
<b>Inland Wetlands &amp; Watercourses</b>						
110-53000-42310-000	Wetlands Permits	500	955	600	700	700
<b>**TOTAL** Inland Wetlands &amp; Watercourses</b>						
		500	955	600	700	700
<b>BUILDING DEPARTMENT</b>						
110-54000-42210-000	BUILDING PERMITS	40,000	109,764	45,000	45,000	45,000
<b>**TOTAL** BUILDING DEPARTMENT</b>						
		40,000	109,764	45,000	45,000	45,000
<b>EDUCATION</b>						
110-60000-43110-000	EDUCATION ASSISTANCE (ECS)	3,921,094	3,857,261	3,666,586	3,231,681	3,231,681
110-60000-43113-000	REGULAR TRANSPORTATION	32,911				
<b>**TOTAL** EDUCATION</b>						
		3,954,005	3,857,261	3,666,586	3,231,681	3,231,681
<b>**TOTAL** BUDGET TOTAL</b>						
		13,987,388	14,126,254	14,030,588	14,332,736	14,332,736

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**TOWN OF ASHFORD**  
**RECREATION FUND BUDGET**  
**2018-2019**

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## B U D G E T   W O R K S H E E T   -   E X P E N D I T U R E S

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Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
RECREATION PROGRAMS						
220-43100-53400-000	OTHER PROF. & TECH. SERVICES	9,000	8,304	9,000	9,000	9,000
220-43100-56815-000	PROGRAM EXPENSE	22,000	20,422	22,000	22,000	22,000
220-43100-56819-000	Rec-Grant Funded Programs		2,329			
	***TOTAL** RECREATION PROGRAMS	31,000	31,055	31,000	31,000	31,000
ADMINISTRATION						
220-43300-51330-000	REC DIRECTOR WAGES	44,729	44,729	46,071	47,453	47,453
220-43300-51560-000	PART-TIME SALARIES		37			
220-43300-52311-000	MEMBERSHIP FEES	400	268	400	400	400
220-43300-55411-000	MILEAGE REIMBURSEMENT	700	558	700	700	700
220-43300-55512-000	ADVERTISING	500		500	500	500
220-43300-55514-000	POSTAGE	800	7	800	800	800
220-43300-55521-000	TELEPHONE	1,000	900	1,000	1,000	1,000
220-43300-56816-000	COPIER SUPPLIES	800	78	800	800	800
220-43300-56817-000	OFFICE SUPPLIES	900	363	900	900	900
	***TOTAL** ADMINISTRATION	49,829	46,940	51,171	52,553	52,553
GROUND MAINTENANCE						
220-43400-54110-000	ELECTRICITY INTERIOR	500	586	650	500	500
220-43400-54218-000	MAINT. OF TOWN PROPERTY	1,500	4,140	1,500	1,500	1,500
220-43400-54300-000	RENTALS	1,100	810	1,200	1,100	1,100
220-43400-54410-000	MOWING	5,000	5,350	6,500	5,000	5,000
220-43400-55527-000	CONTRACTED SERVICES	2,200	1,867	2,200	2,200	2,200
220-43400-56815-000	PROGRAM EXPENSE	1,000	1,176	342	1,000	1,000
	***TOTAL** GROUND MAINTENANCE	11,300	13,928	12,392	11,300	11,300
EMPLOYEE BENEFITS						
220-71000-52110-000	REC DEPT FICA	2,773	2,348	2,455	2,478	2,478
220-71000-52111-000	REC-WORKER'S COMPENSATION	1,903	2,486	2,561	2,600	2,600
220-71000-52113-000	REC DEPT MEDICARE	649	549	574	579	579
220-71000-52114-000	Rec-Retirement Program	3,131	3,131	3,225	3,322	3,322
220-71000-52210-000	REC-HEALTH INSURANCE	22,331	21,900	21,900	22,382	22,382
220-71000-52211-000	REC-DENTAL INSURANCE	1,200	1,200	1,200	1,285	1,285

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Level of Detail = Account Number; Level = 9

Fund: RECREATION FUND - REC18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
220-71000-52316-000	REC-LIFE INSURANCE	85	83	85	84	84
	**TOTAL** EMPLOYEE BENEFITS	32,072	31,698	32,001	32,730	32,730
*** UNDEFINED SUBACCOUNT						
220-80000-00000-000	ADJUSTMENTS TO CASH ACCOUNT					
	**TOTAL** *** UNDEFINED SUBACCOUNT					
	**TOTAL** BUDGET TOTAL	124,201	123,621	126,563	127,583	127,583

## B U D G E T   W O R K S H E E T   -   R E V E N U E S

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Fund: RECREATION FUND - REC18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
RECREATION COMMISSION						
220-43000-43207-000	Rec-Grants Received		3,314			
220-43000-44200-000	RECREATION COMMISSION	42,000	35,890	42,000	42,000	42,000
220-43000-44210-000	APRC-Donations Received		918			
220-43000-47110-000	APRC-from General Fund	82,201	82,201	84,563	85,583	85,583
	<b>**TOTAL** RECREATION COMMISSION</b>	124,201	122,322	126,563	127,583	127,583
Other Financing Sources/Uses						
220-92000-46230-000	Rec-Oper. Transfer In		1,231			
	<b>**TOTAL** Other Financing Sources/Uses</b>		1,231			
	<b>**TOTAL** BUDGET TOTAL</b>	124,201	123,553	126,563	127,583	127,583

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**TOWN OF ASHFORD**

**ANIMAL CONTROL FUND BUDGET**

**2018-2019**

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Level of Detail = Account Number; Level = 9

Fund: ANIMAL CONTROL - AC 18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
<b>Animal Control</b>						
210-21100-51511-000	ANIMAL CONTROL OFCR	11,147	11,147	11,481	11,826	11,826
210-21100-51512-000	ASST ANIMAL CONTROL OFCR	1,000	30	1,000	600	600
210-21100-54110-000	AC-ELECTRICITY	1,150	1,685	2,000	2,000	2,000
210-21100-54208-000	AC-BUILDING MAINTENANCE	150		150	100	100
210-21100-54213-000	AC-CLEANING/SANITIZING	100	333	100	150	150
210-21100-55410-000	AC-CONFERENCE/DUES/SCHOOL	150	127	135	130	130
210-21100-55411-000	AC-MILEAGE	750	216	700	700	700
210-21100-55512-000	AC-ADVERTISING	125	24	100	75	75
210-21100-55514-000	AC-Postage	238	187	238	190	190
210-21100-55521-000	AC-TELEPHONE	624	805	550	625	625
210-21100-55527-000	AC-CONTRACTED SVC-SEPTIC	200		200	185	185
210-21100-55531-000	VET EXPENSE	2,500	1,393	2,500	2,000	2,000
210-21100-56313-000	AC-PROPANE	2,000	69		100	100
210-21100-56510-000	FEED	300	471	300	500	500
210-21100-56815-000	AC-Program Expense	400	512	400	525	525
210-21100-56817-000	AC-OFFICE SUPPLIES	190	216	190	220	220
210-21100-56818-000	FEES TO STATE OF CONN.	3,200	3,445	3,100	3,450	3,450
<b>**TOTAL** Animal Control</b>		<b>24,224</b>	<b>20,660</b>	<b>23,144</b>	<b>23,376</b>	<b>23,376</b>
<b>EMPLOYEE BENEFITS</b>						
210-71000-52110-000	AC-FICA	753	693	774	770	770
210-71000-52111-000	AC-WORKERS COMPENSATION	300	265	265	274	274
210-71000-52113-000	AC-MEDICARE	176	162	181	180	180
<b>**TOTAL** EMPLOYEE BENEFITS</b>		<b>1,229</b>	<b>1,120</b>	<b>1,220</b>	<b>1,224</b>	<b>1,224</b>
<b>**TOTAL** BUDGET TOTAL</b>		<b>25,453</b>	<b>21,780</b>	<b>24,364</b>	<b>24,600</b>	<b>24,600</b>

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Fund: ANIMAL CONTROL - AC 18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
ANIMAL CONTROL						
210-21100-42125-000	FEES & REDEMPTIONS	160	30	160	100	100
210-21100-44210-000	AC-Donations Received		40			
210-21100-46215-000	DOG FEE TO STATE	5,024	5,439	5,000	5,500	5,500
210-21100-47110-000	Dog-from General Fund	20,269	20,269	19,204	19,000	19,000
	**TOTAL** ANIMAL CONTROL	25,453	25,778	24,364	24,600	24,600
	**TOTAL** BUDGET TOTAL	25,453	25,778	24,364	24,600	24,600

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**TOWN OF ASHFORD**  
**YOUTH AND SOCIAL SERVICES**  
**2018-2019**

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## B U D G E T   W O R K S H E E T   -   E X P E N D I T U R E S

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Level of Detail = Account Number; Level = 9

Fund: ASHFORD YOUTH SERV.BUREAU - YSB18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-51330-000	Yth/SS Director			45,922	47,300	47,300
225-48000-51560-000	AYSB PART-TIME SALARIES					
225-48000-55527-000	YthSvc-Contracted Services	44,584	44,584			
225-48000-56815-000	YthSvcs-Program Expense	8,000	11,194	14,000	9,062	9,062
225-48000-56822-000	Yth/SS-NECASA	1,800		2,265	2,265	2,265
225-48000-57505-000	Yth/SS-Non-Capital Equipment		2,332			
**TOTAL**	ASHFORD YOUTH SERVICES	54,384	58,110	62,187	58,627	58,627
EMPLOYEE BENEFITS						
225-71000-52110-000	AYSB FICA EXPENSE			2,847	2,933	2,933
225-71000-52113-000	AYSB MEDICARE EXPENSE			666	686	686
225-71000-52210-000	Yth/SS Health Insurance				1,200	1,200
225-71000-52316-000	Yth/SS-Life Insurance				83	83
**TOTAL**	EMPLOYEE BENEFITS			3,513	4,901	4,901
**TOTAL**	BUDGET TOTAL	54,384	58,110	65,700	63,528	63,528

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Fund: ASHFORD YOUTH SERV.BUREAU - YSB18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
ASHFORD YOUTH SERVICES						
225-48000-43206-000	Yth/SS-State Matching Grant	14,000	14,000	14,000	14,000	14,000
225-48000-43207-000	Yth/SS-Other Grants	3,259	3,480	13,000	13,062	13,062
225-48000-46212-000	YthSvcs-Miscellaneous	5,000	6,856	5,000	6,000	6,000
225-48000-46822-000	Yth/SS-NECASA	1,800	2,265	2,265	2,265	2,265
225-48000-47110-000	YthSvcs-From General Fund	30,325	30,325	31,435	28,201	28,201
***TOTAL**	ASHFORD YOUTH SERVICES	54,384	56,926	65,700	63,528	63,528
	***TOTAL** BUDGET TOTAL	54,384	56,926	65,700	63,528	63,528

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**TOWN OF ASHFORD**  
**CAPITAL IMPROVEMENT BUDGET**  
**2018-2019**

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**Capital Projects Authorizations**

The following is a summary of authorized capital projects as of June 30, 2017:

Capital Project	Original Capital Authorizations	Amendments	Final Capital Authorizations	Current Year Expenditures	Capital Authorizations Carried Forward
<b>Capital Nonrecurring Fund:</b>					
Fire truck - cab, chassis, pump	\$ 77,437	\$ -	\$ 77,437	\$ 77,437	\$ -
Road resurfacing	225,000	1,930	226,930	226,930	-
DPW Truck purchase	32,808	(408)	32,400	32,400	-
School bus	89,000	(5,999)	83,001	83,001	-
Fire truck retrofit	71,000	1,259	72,259	11,836	60,423
School facility repairs	-	64,600	64,600	64,600	-
Senior bus	62,127	-	62,127	62,127	-
Mower - lease	30,760	-	30,760	30,760	-
Fire department equipment	42,000	-	42,000	42,000	-
Revaluation	15,000	(3,331)	11,669	11,669	-
School van replacement	25,000	(1,511)	23,489	23,489	-
Phone system purchase	16,000	4,098	20,098	20,098	-
Culvert replacement	-	-	-	-	-
Energy efficient lighting	-	670	670	670	-
<b>Total</b>	<b>\$ 686,132</b>	<b>\$ 61,308</b>	<b>\$ 747,440</b>	<b>\$ 687,017</b>	<b>\$ 60,423</b>

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## B U D G E T   W O R K S H E E T   -   E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAPI8/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
<b>BOARD OF SELECTMEN</b>						
227-11000-58819-000	Brownfields			200,000		
	<b>**TOTAL** BOARD OF SELECTMEN</b>			200,000		
<b>INFORMATION TECHNOLOGY</b>						
227-11110-57276-000	Cap-IT/Phone System Purchase	20,098	20,098			
	<b>**TOTAL** INFORMATION TECHNOLOGY</b>	20,098	20,098			
<b>MAINTENANCE OF TOWN PROPERTY</b>						
227-12300-54113-000	Cap-Street Lighting	919				
227-12300-54113-010	Cap-Lighting upgrades		670			
	<b>**TOTAL** MAINTENANCE OF TOWN PROPERTY</b>	919	670			
<b>EARL SMITH SENIOR CENTER</b>						
227-12500-58818-000	CAP-SrCtr Bus	62,127	62,127			
	<b>**TOTAL** EARL SMITH SENIOR CENTER</b>	62,127	62,127			
<b>ASSESSOR'S OFFICE</b>						
227-14000-58106-000	CapBudgt-Revaluation	30,852	11,669	11,668	11,669	11,669
	<b>**TOTAL** ASSESSOR'S OFFICE</b>	30,852	11,669	11,668	11,669	11,669
<b>EMERGENCY SERVICES</b>						
227-22000-57114-000	Fire truck	77,437	77,437	77,437	77,438	77,438
227-22000-57228-000	Fire Dept Vehicle Repairs			15,000		
227-22000-57277-000	Fire Dept Equipment	42,566	42,000		17,000	17,000
	<b>**TOTAL** EMERGENCY SERVICES</b>	120,003	119,437	92,437	94,438	94,438
<b>PUBLIC WORKS DEPARTMENT</b>						

## B U D G E T   W O R K S H E E T   -   E X P E N D I T U R E S

Report Sequence = Department

Account = First thru Last; Mask = ###-####-####-###

Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
ROAD & BRIDGES						
227-32000-55528-000	CapBdgt-DPW Road Resurfacing	226,930	226,930	250,000	204,514	204,514
227-32000-55529-000	Culvert Replacement	1,248				
227-32000-55532-028	Road Repairs-Lakeview Dr			91,697		
227-32000-57230-000	CapBdgt-DPW Dump Trk	32,808	32,400	31,821	31,232	31,232
**TOTAL** ROAD & BRIDGES		260,986	259,330	373,518	235,746	235,746
DPW Maintenance of Equipment						
227-33000-57229-000	Cap-DPW Pick up purchase				13,500	13,500
227-33000-57231-021	DPW-Eq. Purch Mower	30,760	30,760	30,760	30,761	30,761
227-33000-57236-000	Truck retrofit	72,259	11,836	60,423		
**TOTAL** DPW Maintenance of Equipment		103,019	42,596	91,183	44,261	44,261
**TOTAL** PUBLIC WORKS DEPARTMENT		364,005	301,926	464,702	280,007	280,007
ASHFORD BOARD OF EDUCATION						
227-61000-57111-000	CapBdgt-Sch Bus	89,000	83,001	82,751	85,000	85,000
227-61000-57113-000	School Van Replacements	25,000	23,489	61,000	30,000	30,000
227-61000-58815-000	CapBdgt-Sch Facility Repairs	60,000	64,600			
227-61000-58815-003	Cap-School Facility Tech Space				20,000	20,000
**TOTAL** ASHFORD BOARD OF EDUCATION		174,000	171,090	143,751	135,000	135,000
**TOTAL** BUDGET TOTAL		772,004	687,017	912,558	521,114	521,114

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Level of Detail = Account Number; Level = 9

Fund: Capital Improvement Bdgt - CAP18/19

Budget Year: July 2018 thru June 2019

Account Number	Account Name	2016-2017 Budget (1)	2016-2017 Actual (2)	2017-2018 Budget (3)	2018-2019 BOF Approved (7)	2018-2019 Adopted (8)
INTERGOVERNMENTAL						
227-11000-43225-000	CapImp-LoCIP Grant	50,017		91,697	58,058	58,058
227-11000-43237-000	Cap-Intergovern. Revenue	49,600	62,175	20,000		
227-11000-43239-000	Non-Governmental Grants	30,760	30,760	30,760	30,761	30,761
227-11000-43255-000	CapBudg-Brook Restoration					
227-11000-44201-000	CapImp-CNR Revenue	409,702		259,677	359,067	359,067
227-11000-48819-000	Brownfields-DECD			200,000		
	<b>**TOTAL** INTERGOVERNMENTAL</b>	540,079	92,935	602,134	447,886	447,886
TOWN AID ROAD GRANT						
227-30000-43214-000	Cap Imp-Town Aid Rd Grant	146,053	146,053	250,000	73,228	73,228
	<b>**TOTAL** TOWN AID ROAD GRANT</b>	146,053	146,053	250,000	73,228	73,228
Other Financing Sources/Uses						
227-92000-46230-000	CapBdgt-Operating Transfer In	66,028	469,702			
	<b>**TOTAL** Other Financing Sources/Uses</b>	66,028	469,702			
	<b>**TOTAL** BUDGET TOTAL</b>	752,160	708,690	852,134	521,114	521,114

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**TOWN OF ASHFORD**

**FIVE YEAR  
LOCAL CAPITAL IMPROVEMENT PLAN**

**FYE 2019 through FYE 2023**

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Town of Ashford  
Five year Capital Improvement Plan  
FYE 2019 - FYE 2023

			2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	
<b>PUBLIC WORKS</b>								
Road resurfacing			204,514	195,000	195,000	195,000	195,000	
Dump truck - Lease over 5-yr			31,232					
Cushman road - pipe repair			0				60,000	
compact loader					90,000			
mini excavator				100,000				
Eversource over-rail mower			30,761	30,760				
Pickup truck			13,500					
<b>SUBTOTAL</b>			<b>280,007</b>	<b>325,760</b>	<b>285,000</b>	<b>195,000</b>	<b>255,000</b>	
<b>REVALUATION</b>								
			11,669	15,000	15,000	15,000		
<b>SUBTOTAL</b>			<b>11,669</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>		
<b>FIRE DEPARTMENT</b>								
Fire truck - lease over 5-years			77,438					
Fire truck - replace 1992 ET220				425,000				
Equipment replacement			17,000	25,000	25,000	25,000	25,000	
<b>SUBTOTAL</b>			<b>94,438</b>	<b>450,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	
<b>ASHFORD SCHOOL</b>								
Security doors				50,000				
School bus			85,000	88,000	88,000	88,000	88,000	
Window replacement								
Tech space conversion/Architect			20,000					
Refurbish old plumbing					90,000			
Grading/paving front parking area				85,000				
Field fencing								
Van replacement			30,000	30,000				
Front portico						96,000		
Roof repair and replacement							2,000,000	
<b>SUBTOTAL</b>			<b>135,000</b>	<b>253,000</b>	<b>178,000</b>	<b>184,000</b>	<b>2,088,000</b>	
<b>TOWN PROJECTS</b>								
Technical upgrades			0	50,000	50,000	50,000	50,000	
<b>SUBTOTAL</b>			<b>\$0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	
<b>TOTAL</b>			<b>521,114</b>	<b>1,093,760</b>	<b>553,000</b>	<b>469,000</b>	<b>2,418,000</b>	
<b>SUGGESTED FUNDING</b>								
LOCIP			58,058	50,017	50,017	50,017	50,017	
Town Aid Road			73,228	73,228	73,228	73,228	73,228	
CNR			359,067	939,755	429,755	345,755	2,294,755	
Local Support (Taxes)								
Eversource mower reimbursement			30,761	30,760				
<b>TOTAL</b>			<b>521,114</b>	<b>1,093,760</b>	<b>553,000</b>	<b>469,000</b>	<b>2,418,000</b>	

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**TOWN OF ASHFORD**  
**MIL RATE CALCULATION**  
**2018-2019**

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**Town of Ashford  
Mill Rate Calculation**

**2018-2019 Fiscal Year**

**EXPENDITURES:**

General Government	\$ 3,240,791
Ashford School	\$ 7,506,140
Region 19 (E.O. Smith High School)	\$ 3,585,805
	<u>\$ 14,332,736</u>

**NON-PROPERTY TAX REVENUES:**

Town Revenues	\$ 349,617
State Revenues	\$ 3,732,491
Use of Fund Balance	\$ -
	<u>\$ 4,082,108</u>

**AMOUNT TO BE RAISED BY TAXES:**

Expenditures less Non Property-Tax Revenues	\$ 10,250,628
Fire Department Abatements	\$ 13,500
	<u>\$ 10,264,128</u>

**MOTOR VEHICLES-NET COLLECTABLE GRAND LIST - October 1, 2017**

Net Collectable Grand List	\$ 30,805,615
Net Adjusted Taxable Grand List - 98% expected to be collected	\$ 30,189,503

**REAL ESTATE & PERSONAL PROPERTY GRAND LIST-October 1, 2017**

Net Collectable Grand List	\$ 270,446,609
Net Adjusted Taxable Grant List - 98% expected to be collected	\$ 265,037,677

**2018-2019 MILL RATE CALCULATIONS COMBINED:**

	<b>34.767</b>	<b>Mills to raise</b>	\$ 10,264,128
		<b>Total Taxes Generated 2018-2019</b>	<b>\$ 10,264,128</b>
<u>Increase over 17-18 mil rate MV</u>	2.767		
<u>Increase over 17-18 mil rate RE/PP</u>	0.399		

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